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# THE UNIVERSITY OF ALBERTA

A PROFILE OF OCCUPATIONAL SKILLS AND TASKS FOR
THE OPTOMETRIC RECEPTIONIST AND THE OPTOMETRIC ASSISTANT

) MARLOWE DOIG LINDBERG

#### A THESIS

SUBMITTED TO THE FACULTY OF GRADUATE STUDIES AND RESEARCH
IN PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE
OF MASTER OF EDUCATION
IN VOCATIONAL EDUCATION

DEPARTMENT OF INDUSTRIAL AND VOCATIONAL EDUCATION

EDMONTON, ALBERTA

SPRING, 1986

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Dedicated to my Husband

Ronald Charles Lindberg

without those devotion and encouragement
this thesis would not have been possible

The major purpose of this research study was to establish job classifications for optometric ancillary personnel by creating a Profile of Occupational Skills and Tasks (POST) for the Optometric Receptionist, and by creating a Profile of Occupational Skills and Tasks (POST) for the Optometric Assistant. The study also sought answers to the following research questions: (a) What skills and tasks are performed by ancillary personnel? (b) Where did optometric ancillary personnel acquire their skills and tasks required by them to function on the job? Did they acquire their skills and tasks prior to entering the job, or did they acquire their skills and tasks after employment, such as, through on the job training and/or by attending seminars? (c) What skills and tasks are not performed by optometric ancillary personnel because further training is required? (d) What is the ranked order, in relative importance, of the skills and tasks performed by Optometric Receptionists and Optometric Assistants as perceived by them?

In order to collect data to develop occupational profiles for optometric ancillary personnel an instrument was created called the Profile of Occupational Skills and Tasks (POST). One POST Chart was created by the developmental workshop committee for the Optometric Receptionists and contained 14 skills, consisting of a variety of tasks.

totalling 108. Another POST Chart was created by the developmental workshop committee for the Optometric Assistants and contained 18 skills, consisting of a variety of tasks totalling 122. The validation process resulted in 52 responses from the Optometric Receptionists and 38. responses from the Optometric Assistants which were tabulated and analyzed the determine the major findings. The research was conducted in two phases.

The first phase of the study was the devicement of two data collecting instruments: one for the Optometric Receptionist and one for the Optometric Assistant. This was accomplished by holding two separate developmental workshops.

The first workshop was to develop the data collecting instrument for Optometric Receptionists and consisted of eight optometric ancillary personnel. Four of the optometric ancillary personnel performed the duties of a receptionist as well as the duties of an assistant, while four performed duties of a receptionist.

The second workshop was to develop the data collecting instrument for Optometric Assistants and consisted of five optometric ancillary personnel. Two persons performed the duties of an assistant as well as the duties of a receptionist, while three performed duties of an assistant.

The second phase of the study was the validation process. In accordance with the Competency Analysis Profile (CAP) System, the data collecting instrument the Profile of

Occupational Skills and Tasks (POST) charts were validated. This was accomplished through a Province-wide mailing to 141 optometric offices. Each office received two POST Charts, one POST Chart for their receptionist and one POST Chart for their assistant.

POST Charts 1 and 2 were the data collecting instruments that provided the data for the findings for the study, while POST Chart 3 showed the rank order, in relative importance of the skills and tasks performed by Optometric Receptionists as perceived by them, and POST Chart 4 shows the rank order, in relative importance of the skills and tasks performed by Optometric Assistants as perceived by them. All four POST Charts are in a pocket attached to the inside back cover of this thesis.

The study showed that of the 14 skills containing 108 tasks that were identified on the data collecting POST Chart for the Optometric Receptionists 30 (or 27%) of the tasks were learned by the majority of responseents "prior to entering the job", while 57 (or 53%) of the tasks were learned by the majority of the resopondents "on the job". Only one task was identified as an area requiring further training for Optometric Receptionists (majority refers to 50 percent and above of the respondents).

Upon analyzing the 122 tasks that were identified on the data collecting POST Chart for the Optometric Assistants an analysis showed that of the 18 skills containing 122

tasks, 9 (or 7%) of the tasks were learned by the majority of respondents "prior to entering the job", while 82 (or 67%) of the tasks were learned by the majority of respondents "on the job". The need for further training for the Optometric Assistants was indicated in 36 (or 30%) of the tasks.

Based on the findings of the study, recommendations were made to the Alberta Optometric Association that: (a)

The Alberta Association of Optometrists use the two Profiles of Occupational Skills and Tasks as the central focus point for having an educational institution prepare a paraprofessional training program for optometric ancillary personnel. (b) Optometrists should use the two POST Charts as a guide for hiring new personnel. (c) Optometrists should use the two POST Charts as the basis for reference while continuing to provide on the job training. (d) That optometric ancillary personnel could use the two POST Charts as a basis to guide their career development.

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Also, acknowledged is the contribution of the other members of the thesis committee, Dr. J. Small, Professor A. Deane, and Dr. L. Bistritz.

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## Chapter 1

#### INTRODUCTION

George Elmstrom's book "Advanced Management Strategies for Optometrists" states that:

Although there is an apparent profession-wide and industry-wide entropy threatening the energy and full potential of our patient-serving ability, management opportunities have never been greater. Let us explire a futuristic plan of attack encompassing maximized personnel assignment and responsibility to serve better, with less aggravation and considerably less waste of time and effort (1982:131).

As the demand for the Optometrist's time evolves around the number of available Optometrists in Alberta to serve a growing population, it becomes necessary for the Optometrist to delegate technical skills and tasks to either an Optometric Receptionist and/or Optometric Assistant. The role expectations for an Optometric Receptionist and an Optometric Assistant do not have a well defined job description that outlines the skills and tasks that could be delegated to them by the Optometrist. Therefore, the Optometrist should evaluate his/her time management process to determine which skills and tasks can and should be delegated to the ancillary staff.

Elmstrom (1982:131) stated that the classical optometric approach toward delegating tasks to assistants for years was "don't do it" or "if you do, be careful."

McConkey (1979) pointed out that probably no part

of the management process is more misunderstood than delegation, since some Optometrists cling to the time-honor theory that accountability cannot be transferred (Elmstrom, 1982:131). However, Elmstrom's (1982:131) studies indicate that patients don't expect, nor want, the doctor performing tasks they consider demeaning to professional stature; they are indeed better served when the Optometrist rises above the routine and concentrates upon supervision, delegation, diagnosis and therapy.

Elmstrom (1982:132) further points out that people with a higher need for achievement generally want to do things themselves, not supervise others. He cites:

When the OD (Optometrist) becomes very busy, partnership practice with another professional on the scene would seem to be a logical solution. Without assistants absorbing nonprofessional duties throughout the day, the two optometrists would now tend to spend an appreciable amount of time with duties that are not strictly professional in nature. So the problem of managing time most effectively continues through various modes of practice. This is perhaps the greatest single problem of both the slow and busy professionals and extends into every phase of their lives. Its solution seems obvious to those who seem to do so much more in the same span of time than the rest of us (1982:132).

Elmstrom (1982:132) points out the five advantages found with extension of the Optometrist's meaningful professional time. They are: (1) the doctor is more available; (2) can see more patients; (3) gives better professional care; (4) has time to think; (5) has better health and income.

Elmstrom (1982:133) also found that if an Optometrist

can be as little as 20% more effective and productive in serving patients, needs by the intelligent use of aides, manpower has essentially increased one fifth with a single management tool. He concluded that "we have need of Optometrists, but we also have need for Optometrists who are more productive with their valuable time."

## STATEMENT OF THE PROBLEM

Literature survey and interviews with Optometrists discovered that no analysis has ever been performed in Canada to develop an occupational profile chart which identifies the skills and tasks for an Optometric Receptionist and an Optometric Assistant. This study attempts to find answers to the following questions:

- 1. What skills and tasks are performed in the job of an Optometric Receptionist?
- 2. To what extent did the Optometric Receptionists acquire their skills and tasks prior to entering the job, on the job or through courses, seminars, or workshops?
  - 3. What skills and tasks relevant to the role of an Optometric Receptionist are not performed because further training and education are required?
  - 4. What is the ranked order, in relative importance, of

the skills and tasks performed by Optometric Receptionists as perceived by them?

- 5. Which of the tasks ranked high, medium or low in order of relative importance, as perceived by them, are associated with training needs for the Optometric Receptionists?
- 6. What skills and tasks are performed in the job of an Optometric Assistant?
- their skills and tasks prior to entering the job, on the job or through courses, seminars, or workshops?
- 8. What skills and tasks relevant to the role of an Optometric Assistant are not performed because further training and education are required?
- 9. What is the ranked order, in relative importance, of the skills and tasks performed by Optometric Assistants as perceived by them?
- 10. Which of the tasks ranked high, medium or low in order of relative importance, as perceived by them, are associated with training needs for Optometric Assistants?

#### SIGNIFICANCE OF THE STUDY

Discussions with practicing Optometrists suggested that the functions of an Optometric Receptionist and an Optometric Assistant are distinct. It was therefore decided to perform a "skill and task analysis" on these two groups: the Optometric Receptionist and the Optometric Assistant.

The purpose of the study was to identify, validate and rank the skills and tasks performed by an Optometric Receptionist and an Optometric Assistant. For this to be accomplished, the researcher developed an instrument called a Profile of Occupational Skills and Tasks (POST), a method adapted and modified from the Design a Curriculum (DACUM) and from the Competency Analysis Profile (CAP) System.

In addition to the DACUM and CAP System, the researcher consulted two Masters' of Education Theses, which were completed by Graduate Students, Elizabeth Dawson (1979) and Robert Spencer (1984), from the Department of Industrial and Vocational Education, at the University of Alberta. The following dimensions which were from the Dawson and Spencer studies included extensions to the validatation process were adapted for this study. The extensions to the validation process utilized by the researcher in this study asked the following questions of the respondents. For example, were the skills and tasks learned prior to entering the job; on the job; or learned during a seminar? The respondents were

further asked to indicate whether or not the skills and tasks were relevant, not relevant, or whether the skills and tasks were relevant to their job but additional training would be required in order to perform the skills and tasks.

## JUSTIFICATION OF THE STUDY

After reviewing the Canadian Dictionary of Occupations, Careers Canada, Careers Alberta and Occupational Profiles for auxiliary health personnel, it became evident that an established occupational classification has not been established for an Optometric Receptionist and an Optometric Assistant. Further discussions and correspondence with the Alberta Optometric Association, and with the Canadian Association of Optometrists identified that no structured educational and training program is currently available anywhere in Canada for an Optometric Receptionist and an Optometric Assistant (as in Appendix A and Appendix B).

Further justification for the study may be found in the writings of Hindes (1967:7) who indicates that:

... educators are concerned with teaching the skills and knowledge that are necessary to function in various occupations (and that) in order to identify these skills and knowledge we (educators) must conduct an analysis of the occupations. Occupational analysis is a process that examines an occupation and lists the various performance skills and knowledge which in total make up the occupation. The total work environment of an occupation may contain a vast number of elements which could be identified and analyzed. Within this list there exist items that are more critical to the learning process as related to occupational performance. The analysis process must identify these critical items.

Hindes (1967:7) also suggests that "when analyzing an occupation you should always analyze the competent workers' performance. Once the competent workers' performance has been described in the analysis we (educators) can then use it to develop all levels of vocational training and education."

The skills and tasks performed by an Optometric Receptionist and by an Optometric Assistant have not been identified. The practice of these two occupations, educational preparation and on the job training depends upon accurate identification of the skills and tasks. Thus, the major justification of this study is to identify, describe, validate and rank the skills and tasks as perceived by the competent workers who perform the above two occupations

#### **DELIMITATIONS**

The study was delimited to optometric ancillary personnel employed by Optometrists in the Province of Alberta.

Another delimitation was introduced by the Alberta Optometric Association who requested the researcher not to contact the optometric ancillary personnel directly, and that all communications were to be conducted through the Optometrist-employer (as in Appendix A), who may in turn grant approval for his/her staff to participate in this study.

#### LIMITATIONS OF THE STUDY

Job categories were peculiar to an Optometric office and may or may not be indicative of job categories used in other health care offices. This study was limited to:

- 1. The study was limited to the survey of Optometric ancillary personnel working in an Optometric office in the Province of Alberta.
- 2. The study was geographically limited to the Province of Alberta.
- 3. No uniform educational preparation for an Optometric Receptionist and an Optometric Assistant introduced additional limitations.
- this study by virtue of the Alberta Optometric
  Association's request to have the researcher mail
  the developed charts for validation directly to the
  Optometrist-employer, who would in turn request the
  cooperation of their ancillary personnel to take
  part in this study. Because the researcher was
  requested by the Alberta Optometric association not
  to directly communicate with the respondents during
  the mail-out validation process she was unable to
  follow up the returned in the plete questionnaires.

Consequently, these incomplete questionnaires are recorded in this study as spoiled data.

#### **ASSUMPTIONS**

The following assumptions were made in relationship to the collector of data:

- 1. The participants who volunteered to take part in the two developmental workshops which created the Profile of Occupational Skills and Tasks (POST) charts for the Optometric Receptionist and Optometric Assistant did accurately reflect the skills and tasks required by Optometric Receptionists and Optometric Assistants in order to function in their jobs.
- 2. That during the mail-out validation process the sample surveyed was representative of the Optometric Receptionist and the Optometric Assistant and did accurately reflect the skills and tasks required by them in order to function in their jobs.
- That during the validation phase the respondents understood the instructions which describe how to complete each Profile of Occupational Skills and Tasks chart.

#### OPERATIONAL DEFINITION OF TERMS

The following operational definition of terms was specifically applied within the framework of the study and is defined here in order to avoid any misunderstanding in the interpretation of chapters that follow.

#### CAP

The term "CAP" is an acronym for "Competency Analysis Profile" system created by Deane and Manual (Adult Training, ... Vol. 2, No. 4, 1977). The CAP System was originally designed to be used for occupational and/or job analysis. It was developed to provide a method for creating competency-based learning systems, with emphasis on adult training requirements.

The CAP System has five distinct components:

(1) Development of the Profile; (2) Validation of the Profile; (3) Specification of Competencies; (4) Preparation of Learning Resources; and (5) Establishment and Management of Delivery Systems, Collett and Deane (1983:ii).

# DACUM

The term "DACUM" is an acronym for "Design a Curriculum" and may be described as an example of a systems approach to instruction.

"DACUM" according to Adams (1975:24), states that DACUM may be defined as a "single sheet skill profile that

serves as both a curriculum plan and an evaluation instrument

The DACUM consists of two phases: Phase I creates the occupational profile chart through the use of a brainstorming method which identifies general areas of job competencies by a committee of 8 to 12 persons, all of whom currently work in the job, not at a management level. Phase II uses the occupational profile chart developed during Phase I and proceeds with this chart to select and develop learning and audio-visual materials. These materials would be individually prepared or selected to fit each of the identified competencies on the chart.

OD

A graduate degree designation meaning "Doctor of Optometry".

# Optometric Assistant

An "Optometric Assistant" is a person who has been hired to assist the Optometrist by performing technical skills under (but not limited to) the Optometrist's care and supervision, that Benefit the patient and save the Optometrist professional time.

## Occupation |

The term "Occupation" refers to a person's job title and applies to an exposition of the duties and

responsibilities that are inherent in a particular job; a definition of what a worker should do. A written statement of the duties, responsibilities, and requirements for a specific job.

## Optometric Receptionist

An "Optometric Receptionist" is a person who has been hired to attend to (but not limited to) clerical tasks, such as: maintain a filing system, make appointments and receive patients, type letter: and maintain an accounting system.

## Optometrist

A doctor of optometry (O.D.), a person specifically educated, trained, and licensed to examine the eyes and related structures to determine the presence of vision problems, eye disease, or other abnormalities. He prescribes and adapts lenses, contact lenses, or other optical aids and utilizes visual training to preserve, restore, and enhance the efficiency of vision (Bates, 1983:340).

## POST

The term "POST" is an acronym for "Profile of Occupational Skills and Tasks". This was the instrument developed for this study.

#### Skill

The term "skill" in this study is used to identify major headings on the occupational profile charts and refers

to occupational behaviour. From one's knowledge and ability to perform in this job behaviour flows a series of tasks that are performed as a result of having this skill.

#### Tasks

The term "tasks" in this study is used to identify sub-skills on the occupational profile-charts and refers to a series of required job behaviours that are performed as a result of being competent in this skill. For example, the skill is typing and the task is to type a letter.

#### Validation

"Validation" refers to Phase II of the CAP system. According to Deane and Manuel (1976:03-1) the CAP profile cannot be assumed to be truly representative of the occupation until the document is challenged by a larger population. The validation process will verify the basic document as to validity of content.

## Summary

In this chapter the researcher has identified the problem, discussed the significance of the study, the delimitations and limitations of the study, the assumptions, and provided a definition of terms.

## Chapter 2

#### REVIEW OF THE LITERATURE

The literature review is limited to four areas. The first part discusses the need to develop an educational training program for the Optometric Receptionist and the Optometric Assistant. The second is a review of the literature that relates to an occupational analysis as being a process used to examine an occupation and produce educational programs. The third area deals with additional applications and uses for an occupational analysis. The fourth gives an historical overview of the DACUM and CAP systems. This is followed by a brief comparison between the CAP System, the DACUM System plus two research studies completed at the University of Alberta by Graduate Students, Dawson, 1979 and Spencer, 1984.

## THE NEED FOR A TRAINING PROGRAM

A frequent question that arises by the Optometrist is: "What tasks do I delegate to an Optometric Receptionist and/or Optometric Assistant?" But, before the Optometrist can answer this question a series of sub-questions needs to be addressed, for example:

1. At what level of competency do I eventually want the Optometric Receptionist and the Optometric Assistant to function?

- 2. What tasks can be successfully delegated to a receptionist/assistant that will not require my direct supervision?
- 3. Do I, or any of my staff, have enough time to adequately provide on-the-job training?
- 4. When I am hiring a new receptionist and/or an assistant what entry-level skills do I want my receptionist/assistant to possess?
- 5. What continuing education and training would be relevant for the Optometric Receptionist and the Optometric Assistant?

optometrists and the probable acceptance of a proposed technicians training program "On the Optometric Technician in Oregon: A Survey", Bleything (1204:69) describes the use of ancillary personnel as follows:

Health care professions have long utilized ancillary personnel to increase the efficiency of their practice. The list of the various types of medical and dental technologists is growing yearly. The military has made use of technicians extensively. Experience has taught the physician, dentist and optometrist he can make better use of his time if he has some type of support from office aids.

During the survey Bleything (1204:69) sought through questionnaires to Licensed Optometrists from the state of Oregon, U.S.A., their perceptions of the need for trained

ancillary personnel. The results from Bleything's study indicated that "most O.D.'s would like to assign more duties to their office aides -- and particulary technical ones -- if they were trained to accept them." When the Optometrists were further asked their opinion regarding an optometric technician training program, close to 90% voiced an approving nod of such a project.

The current scene in Alberta provides no formal training and relies upon unbystematic on-the-job training by already burdened and busy Optometrists or other members of their busy staff.

Elmstrom (1982:144) maintains that once the Optometrist accepts paraprofessional utilization for maximum effectiveness and develops a finesse in selecting appropriate personnel, there are those elusive elements of training and duties. Elmstrom (1982:144) further points out that:

Through necessity, optometric assisting personnel are trained in a very informal, one-practice-oriented manner. When an optometrist first procures an aide there tends to be all kinds of management problems. Usually, the OD becomes an on-the-job instructor when and if there is time. The wife who may be familiar with the standard operating procedures may be called upon to assist the new assistant. In all likelihood there will be available a formal text on optometric assisting and an instrument handbook. Occasional study sessions of 1-day "crash courses" are typically encouraged. building blocks certainly help the new assistant who is new to optometry . If the aide is young, perhaps this is the first visit to an optometrist. It is almost the blind leading the blind.

Bates (1983:16) further describes the job of a paraoptometric as a person to save the optometrist time--to

do for the optometric things that do not require a specialized echnical and educational background. There are numerous duties, skills, techniques, and instruments to learn. Bates (1983:16) also states that:

In most optometric offices the ancillary personnel wear a number of different hats. The great majority of doctors are usually reluctant to spend time and energy on the nonoptometric and more mundane aspects of running the office. The handling of fees, the collection of delinquent accounts, the mechanics of a smoothly funtioning appointment schedule, and the efficient utilization of office space and personnel are all tasks that most doctors prefer to delegate to assistants. This leaves a great deal of responsibility to the allied optometric personnel. Don't underestimate the magnitude of this job. Unless the office is large enough that responsibilities can be divided among several people, they can be overwhelming. Frequently one person must serve as paraoptometric, technician, secretary, accountant, bookkeeper, and friend of the patients.

If the Optometrist does not have a solid foundation for reference, such as an occupational profile for Optometric Receptionists and Optometric Assistants, there will remain many unanswered questions for the optometric profession with regard to the best utilization of their staff and their staffs' training needs. As the number of Optometrists using paraprofessionals increase, a classification of occupations and effectively planned educational programs must be provided for the Optometric Receptionist and the Optometric Assistant. The education programs should be offered through the Alberta Optometric Association and brokered by an educational institution that certifies the programs.

Bates (1983+16) states that, "The optometric allied

health personnel career field has become a distinct health care occupation, despite some evidence that the career is not clearly understood throughout the professions."

The researcher feels that an approach to classifying occupations would be appropriate in the area such as that of an Optometric Receptionist and Optometric Assistant where currently there is no clearly defined job description. This can be accomplished through an occupational analysis.

According to, Bradin and Paul (1975:91) classification of occupations can provide a sound basis for describing and evaluating jobs: educational and training requirements; a guide to determine educational and manpower needs.

Finch and Crunkilton (1979:103) feel that it is vitally important to ensure that content is identified which reflects needs of the work world. They feel that when content is derived from the world of work and precedes the formal establishment of goals and objectives, the result will be more tangible, meaningful curriculum outcomes.

One of the best methods for obtaining relevant content for educational instruction is through an occupational analysis. Hindes (1976:7) states that if "we as educators are concerned with teaching the skills and knowledge that are necessary to function in various occupations. . . we must conduct an analysis of the occupations."

#### OCCUPATIONAL ANALYSIS

Analyzing occupations or task analysis as it is sometimes referred to had its beginning around the 1960's. Finch and Crunkilton (1979:121) cited that:

refinements have enabled curriculum developers to make more objective decisions regarding content that should be included in various curricula. Of particular note was research conducted at the Personnel Research Laboratory, Lackland Air Force Base, Texas, which resulted in the development of a procedural guide for conducting occupational surveys (Morsh and Archer, 1967). This guide has enabled educators to study systematically the behavioral aspects of job requirements. Further refinement and use of the task analysis process by groups such as the Vocational—Technical Education Consortium of States (V-TECS) has shown this approach to be quite applicable to public vocational and technical education (Lee, 1976).

Finch and Crunkilton (1979:121) define the fundamentals of a task analysis as a process wherein tasks performed by workers employed in a particular job are identified and verified while Hindes (1976:7) defines the process of a task analysis in a similar manner. For example, he states that an occupational analysis is:

a process that examines an occupation and lists the various performance skills and knowledge, which in total make up the occupation. The total work environment of an occupation may contain a vast number of elements which could be identified and analyzed. Within this list there exists items that are most critical to the learning process as related to occupational performance. The analysis process must identify these critical items.

Hindes (1976:7) further points out that when analyzing an occupation educators should always analyze the competent workers' performance. Once the competent workers'

performance has been described in the analysis we can then use it to develop all levels of vocational training and education.

Blank (1982:94) states that analyzing an occupation involves breaking it down into its component parts-tasks. Similarly, analyzing a task involves breaking it down into its component parts-steps and supporting knowledge and attitudes. He describes a task analysis as a process of identifying and writing down the specific skills, knowledge, and attitudes that distinguish someone who performs a task competently from someone who cannot perform the task at all.

In addition, The National Centre for Research in Vocational Education (1978:7) suggests that an occupational analysis is an orderly process for determining the makeup of a whole by dividing it into its essential parts. And their definition for an occupational analysis or a job analysis is the systematic identification, usually for instructional purposes, of the essential tasks which workers (employees) are required to perform on the job. Such an analysis may also include working conditions, technical knowledge required, and worker qualifications.

Similarly, Bradin and Paul (1975:91) describe job analysis as being a process of determining, by observation, interview, and study, and of reporting the significant work of a specific job. It is the identification of the tasks which comprise the job and of the skills, knowledge,

bilities end responsibilities required of the worker for successful job performance.

Butler (1972:78) stated that his first step in task analysis is to identify the kinds of performance capabilities demanded by the tasks. Each task must be analyzed to determine what kinds of learned performances are involved, for this information is the basis for all instructional system design decisions. The selection of appropriate objectives, content, sequence, method, media, and criteria depends on the correct identification of the capabilities needed to perform the tasks.

Likewise, Knowles (1980:122) states that in order to translate needs into program objectives the starting point is from the pool of needs that have evolved. One of the methods Knowles mentions (1980:101) is through a Job Analysis and Performance Review. This produces specific and precise information about job performances that are directly tied to actual job and to on-the-job performance by breaking the job into segments that are manageable both for training and for appraisal purposes.

The writers, Hindes (1976), Blank (1982), National Centre for Research in Vocatio Education (1978), Bradin and Paul (1975), Butler (1972) and Knowles (1980) agree that an occupational analysis is the most appropriate methodology of identifying the kinds of learned performances for an instructional system (design) which will reflect the needs of

the world of work. An occupational analysis identifies specific skills, knowledge and attitudes in an orderly process that determines the whole by analyzing the competent worker, then dividing the whole into identifiable job performance tasks that are required to perform successfully on-the-job. The analysis process, when properly conducted can provide educators and curriculum developers with a sound foundation for developing an entire program of studies.

Specifically, Hindes (1976:34-5) points out that if the analysis is properly conducted, it will serve as a sound foundation for the development of the entire program or course of study. If you make an accurate determination of the critical skills and knowledge, you can translate them into precise learning objectives and design valid tests for your objectives as your course must rely upon the foundation of objectives and tests, but, he warns, this foundation will be only as good as your analysis. Therefore, it goes without saying that the efficiency and effectiveness of your course will depend upon your analysis.

## ADDITIONAL APPLICATION AND USES FOR AN OCCUPATIONAL ANALYSIS

Hindes (1976:43) describes various uses for an occupational analysis in his "Guidelines for Using Analyses". The four major results Hindes obtains from his occupational analysis can provide him with task statements, become a basis for decision making, identify instructional materials and finally to perform program and course evaluation.

Firstly, he uses an occupational analysis to identify "task statements". Hindes feels that "task statements" are vital to the development of curriculum as it provides the basis for writing student objectives for a course, plus identify each of the critical steps in order to facilitate the student mastering each "task step" before attempting to perform the total task. Secondly, he feels that an analysis document can provide a basis for developing tools and equipment lists, planning needed facilities and dentifying learning materials such as, textbooks and occupational references, and evaluating commercially produced teaching materials by comparing their content and objectives to the suggested content in the analysis. His third reason for doing an analysis document is to identify instructional materials and learning resources that can be shared between programs by identifying similar or identical tasks which are performed in different occupations. The analysis information can aid in: identifying fundamental skills, such as, reading and math which the student must develop, standardized tests can be selected to measure student achievement while other tests can be identified and used before and after instruction. Finally, this occupational analysis document can provide for a course and program evaluation.

The National Centre for Research in Vocational Mucation at Ohio State University (1978:3-6) describes five results they obtain from their occupational analysis. They feel that for vocational teachers, the overriding purpose for conducting an analysis of an occupation is to obtain a sound basis for designing, revising, or updating a training program. It also helps teachers evaluate the progress of students toward their occupational goals.

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First, the type of information from an occupational analysis is often given to a prospective worker (employee) to explain what he/she is or will be expected to do on the job. This helps the worker (employee and the employer) understand the requirements of the job, and the responsibilities and functions he or she will have. Secondly, an occupational analysis can serve as a basis for organizing the job. During such an organizational effort, decisions might be made regarding the sequence in which work is to be performed, or which workers will perform certain tasks. With these decisions in place the work can be performed efficiently and objectively. The third reason for an occupational analysis is to assist in producing educational programs. Once

specific workers' skills are identified, a sound basis exists for identifying the types of educational experiences a potential worker should be provided with in order to be competent in those skills. The fourth purpose for an analysis is used in evaluation. For example, knowing exactly what is involved in a job or occupation enables one to determine whether an individual is carrying out his/her work role. It also provides a basis for evaluating how well an individual in a training program is progressing. Their fifth reason for conducting an occupational analysis is to stay current. Often, a new analysis results in the identification of unnecessary or obsolete skills which should be eliminated from an existing program.

The National Centre for Research in Vocational Education at Ohio State University (1978:6) summarized the rationale for an occupational analysis by stating that:

it is important that we continue to identify the critical knowledge and skills needed if the goal of vocational education—that of successful employment in an occupation suited to the needs and interests of each individual—is to be met. Since it is possible to design a good educational program only when the end results being sought are clearly stated, the analysis of an occupation is an important step in the vocational education planning and curriculum development process.

Why conduct an occupational analysis? Because an occupational analysis can identify the competencies which are composed of occupational skills which in turn are broken down into specific tasks. This is accomplished in an orderly process that allows curriculum developers to sequence and

structure an instructional system design. As Tuchman (1970:156) suggests:

A curriculum cannot consist of an infinite or near infinite series of disconnected sequences. Each sequence can take an additional meaning by being grouped and connected to other sequences which relate to it not only in terms of goal objective, but in terms of the nature of skill or competency or knowledge which the sequence is an attempt to facilitate.

Bruner (1963:25) referred to the importance of structuring the curriculum and points out that:

The basic thing that can be said about the human memory, after a century of intensive research, is that unless detail is placed into a structured pattern, it is a rapidly forgotten. Organizing facts in terms of principles and ideas from which they may be inferred is the only known way of reducing the quick rate of loss of human memory.

#### Summary

In summary, an occupational analysis is defined as a systematic process of identifying skills and knowledge required to function on the job and/or in society. An analysis is the breaking of an occupation down into parts to identify the component parts then systematically synthesising the parts to make a whole.

#### THE DACUM AND CAP SYSTEMS

### An Historical Overview of the DACUM

Adams (1971:1) describes the development of the DACUM (Developing A Curriculum) as a new approach to the development of curriculum which was combined with a new

evaluation process for occupational training programs. He states that the DACUM was created initially in a joint effort by the Experimental Projects Branch Canada Department of Regional Economic Expansion, and General Learning Corporation of New York, which provided technical direction to the Job Corps program at Clinton, Iowa. He further states that the early efforts in this area were intended to produce a curriculum guide that would enhance trainees involvement in the training program and in planning for their own goal attainment. Following these early efforts an experimental DACUM for a typical occupation was developed as a model for further application. This was introduced to the NewStart Corporation during their planning stages. The idea was adopted by Nova Scotia NewStart Inc.

The DACUM System is based on skills, rather than knowledge, in the belief that the necessary knowledge will be exhibited in the skills demonstrated by the graduate, whereas the Competency Analysis Profile (CAP) System developed by Deane and Manuel in 1975, is based upon students achieving levels of cognitive, attitudinal and psychomotor skills.

#### Historical Overview of the CAP Model

Deane (1984:24) mentions that after being influenced by the results and operations of various training programs using the DACUM approach, he and Manuel developed the Competency Analysis Profile (CAP) System. This particular version of the CAP, a modular, skills-oriented training system had been developed in 1975, at the Department of Industrial and Vocational Education of the Faculty of Education, University of Alberta.

### Subsequent Developments Based on the CAP System

Subsequent to the development of the CAP System a number of research studies have taken place by Graduate Students from the Industrial and Vocational Department, University of Alberta. In addition to these research studies, the CAP System was employed by the Industrial and Vocational Department to create the Catalogue of Adult Basic Skills for the Field Services Division, Advanced Alberta Education on behalf of the Alberta Vocational Centres and the Community Vocational Centre.

### CAP System Compared to the DACUM and Subsequent Research

Using the CAP as the prototype the next section of this literature review will investigate the similarities and differences between the CAP as the prototype system with the DACUM, plus the two research studies completed by Graduate Students from the Industrial and Vocational Department, University of Alberta.

The CAP System consists of five phases:

- Phase I Occupational Analysis and Competency Profile Development
- Phase II Validation of Profile and Certificate

- Phase III Development of Specific Training
  Objectives and Performance Standards
- Phase IV Development of Specific Training Resources
- Phase V Establishment and Management and Training Program Delivery

The DACUM, Dawson (1979:14) and Spencer (1984:29) used

Phase I - Development of a Profile in the same manner, for

example:

Phase I creates the occupational profile chart through the use of a brainstorming method which identifies general areas of job competencies by a committee of 8 to 12 persons, all of whom currently work in the job, not at a management level.

The DACUM departs from Phase II of the CAP system and proceeds to its own final Phase II. Spencer (1984:24) cites Phase II of the DACUM:

After the completion of a "DACUM" occupational profile chart based upon the above process (Phase I - DACUM) the program development model is then utilized. This model would take each of the identified skills and prepare individual learning batteries (Phase II - DACUM) which would include:

- 1. Selecting printed learning materials.
- 2. Developing printed learning materials.
- Selecting audio visual learning materials.
- 4. Developing audio visual learning materials.

se would be individually prepared or selected to fit each of the identified competencies.

Adams (1971:3) states that a DACUM is, "in fact, a form of analysis of the occupation rather than a curriculum evolving form of analysis."

In contrast to the DACUM, Phase II of the CAP is the validation process for the occupational profile that was developed during Phase I. The procedure in Phase II for validating the occupational profile described by Deane and Manuel (May, 1976:03-1) is to submit the basic CAP document to the largest possible number of practitioners in the occupation for their consideration. The resultant feedback is analyzed and incorporated back into the original profile.

Dean and Manuel's (1976:03-1) assumption for the validation process is that a larger cross-section of practitioners will be more representative of the occupation than the original team . . . and that the people who work in the occupational field on a day-by-day basis will have the most relevant information about that occupation.

Extending from the CAP and DACUM systems, the two research studies under review were different in the following procedures. During the validation procedures (Phase II - CAP) the studies (Dawson and Spencer) have incorporated another step in the validation phase which provided additional information, such as:

In Dawson's study (1979:30) during the validation she asked the respondents two additional questions:

(1) Respondents were asked to indicate if they used the competency as stated in the box on the Profile Chart. If they circled "yes" (Y), they were asked to circle the response which best described where they had acquired the

skill: in a diploma nursing program (RN), on the job (JOB), or in some form of advanced training beyond a diploma nursing program (ADV). And question (2): If the respondents did not use the competency as stated in the box on the Profile Chart, they were asked to circle "no" (N), and were asked to make a judgment regarding the relevance of that competency to their job. They could indicate that the competency was not relevant (N/R) because there was no such hazard, or, it was the responsibility of another member of the occupational health team, or, they could indicate that it was relevant (R) but not used for some reason such as: requiring additional training, or not considered part of the occupational health nurse's role by the employer.

Although Spencer's study (1984:40) followed Dawson's study quite closely he asked two additional questions:

Question (1) Respondents were asked to indicate if they use the skill as stated in the job. If they circled "yes" (Y), they were asked to circle the response which best described at what point in career development the skills were acquired: prior to employment as an inspector (P), on the job during employment as an inspector (J), or in some form of formal course, seminar or workshop while employed as an inspector (C). Question (2): If respondents did not use the skill as stated in the box on the Profile Chart they were asked to circle "no" (N). Next they were asked to circle the response which best described why they did not perform the skill: not

not trained to perform this skill (NT), or required but not assigned to perform this skill (NA).

The two Master's of Education Theses in this literature review did not continue with Phases III, Phase IV, or Phase V, as Described by the CAP system.

Phase III of the CAP is the development of specific training objectives and performance standards. Deane and Manuel (1976:04-1) describe Phase III as the input for the purpose of setting out the objectives for each box in the profile. The procedure they used is as follows:

The objectives for each CAP box must take into account that every competency statement considers the cognitive, affective and psychomotor domains. The objectives must be written in a clear, concise manner and must reflect the reality of each box.

Every domain will have a scale indicating the levels of proficiency which are relevant to the occupation which has been analyzed. . . .

The persons who take part in writing the educational objectives according to Deane and Manuel (1976:04-1) are:

- 1. People who are expert in the field of writing educational objectives are the best people to draw up the objectives for each competency statement.
- 2. Workers in the occupational field are in the best position to determine if the objectives are realistic and representative in relation to training the people entering the field.
- 3. Technical experts are needed to determine the correct phraseology and terminology used in the objectives.

Phase IV of the CAP is the preparation of learning resources. The rationale for the Competency Analysis Profile

according to Deane and Manuel (1976:05-1) is to individualize instruction to the point where a learner can enter any particular learning module when he needs to. To achieve true individualization the learning resources pertaining to each competency statement in the profile must be complete, self-contained, and accessible to the learner.

Deane and Manuel (1976:05-1) further cite that in order for a transition from group learning management to individualized learning management, or for those environments where group learning management will continue, the learning resources are developed for each single competency statement.

Phase V of the CAP system is the establishment and management of delivery system. Deane and Manuel (1976:06-1) state that this is when the interfacing of the learner and learning resources first come about. The user organization must develop a philosophy of learning which relates to competency-based learning to fully utilize the products of Phases I through IV.

To establish the management of the delivery systems

Deane and Manuel (1976:06-1) suggest that the learning

modules are identified by each user organization by deciding

to cluster or not to cluster related competencies. The

degree to which clustering would take place depends upon:

- . 1. ... the learning environment available . . .
  - 2. ... timetable of clients, and

 the degree of similarity that exists between competencies on the profile.

Deane and Manuel (1976:06-1) summarize their CAP system by indicating that the management of learning environments is a complex task, made even more complex when the majority of any given environment is made up of several individual bearning environments. . . One effective tool to utilize for managing the delivery system is to employ a flow charting techniques such as Program Planning and Review Technique (PERT) or the Critical Path Method (CPM).

The National Centre for Research in Vocational

Education in their "Competency-based Vocational Education

Administrator Module: Direct Curriculum Development"

(1983:24) indicate the importance of starting programs with a

listing of competencies or a chart, for example:

It is of critical importance in competency-based vocational training programs that you start with an accurate, complete, and verified competency listing or chart. Without this, no matter how well the rest of the curriculum is developed, or no matter how well the delivery of instruction is organized, the competency-based education (CEB) program is an exercise in futility. Students may be industriously achieving each specified competency in the program but, if they are the wrong competencies, students will not be properly prepared to enter the occupation.

The researcher was influenced by the CAP system

developed by Deane and Manuel and the two research studies

of Dawson and Spencer previously described, and the

application of the CAP system used by Collett and Deane for

developing the Catalogue of Adult Basic Skills. In addition

the researcher's occupation as the Research Officer for the Adult Basic Education Project, implementing the Catalogue of Adult Basic Skills into the adult basic education curriculum for The Alberta Vocational Centres and the Community Vocational Centre in the province of Alberta has greatly influenced her research and methodology. The Profile of an Occupation of Skills and Tasks (POST) methodology used in this study will be discussed in Chapter 3 of this thesis.

#### Chapter 3

#### INSTRUMENTATION AND METHODOLOGY

This chapter presents the methodology utilized to develop the data collecting instruments for the Optometric Receptionists and the Optometric Assistants. It describes how the population was selected to develop the data collecting instrument, the procedures used to develop the data collecting instrument, the description of the population utilized for the validation procedures on the data collecting instrument, and how the data was treated.

This study was conducted in order to establish an occupational profile chart that would identify the skills and tasks required by ancillary personnel to function on the job while being employed in an optometric office. Consequently, during June 1984, while the proposal for this study was still in a rudimentary stage, the researcher attended an annual conference of the Alberta Association of Optometrists in Red Deer. The reason for attending this Conference was to meet and discuss with the Optometrists and their ancillary personnel the concept of having an occupational profile chart developed for optometric ancillary personnel and to point out the benefits that could be derived from such a study. For example, the metrits would be: firstly, there would be one reference point that Optometrists could use for hiring new staff. Second, there would now be a reference point that the

Alberta Association of Optometrists could use in order to provide immediate upgrading courses and seminars for the currently employed ancillary personnel. And, third, there would be one reference point that the Alberta Association of Optometrists could use in order to prepare educational programs that would train optometric receptionists and assistants.

In discussions with Or. Margaret Penny, Optometrist and Chairperson for a complete responsible for optometric staff development, she stated that the Committee for Optometric Staff Development is currently attempting to develop and provide an educational program for optometric assistants in the Province of Alberta. Based upon discussions between the Committee for Optometric Staff relopment and the Southern Alberta Institution of echnology it has been anticipated that such a program will be taught through the Southern Alberta Institution of Technology. However, the Committee are awaiting the instructional program materials for optometric assistants from the American Optometric Association. In the meantime, she felt a research study such as this one would be very timely and I was asked if I would assist the Optometric Staff Development Committee Canadianize the materials from the American Optometric Association and review the Committee's proposed programs for the optometric assistants working in the Province of Alberta.

At the conclusion of the Aperta Association of Optometrists' Conference in June 1984, the researcher felt there was sufficient interest and support to continue to undertake this study. The following paragraphs in chapter three will describe the methodology utilized for the conductance of this study.

## Methodology Utilized to Develop the Data Collecting Instrument

The data collecting instrument created and utilized to collect data for conductance of this study was an occupational profile chart called a Profile of Occupational Skills and Tasks (POST). The design for the POST instrument and the methodology used for this study were developed by choosing and adapting selected procedures from "Design a Curriculum" (DACUM), the "Competency Analysis Profile" (CAP) System, and from Dawson (1979) and Spencer (1984) Masters of Education Theses.

The DACUM: Brainstorming from the "DACUM" was used as a method to identify the job competencies and prepare a profile chart for optometric ancillary personnel.

The CAP System: The CAP System offered two areas that were adapted for this study. Firstly, the criteria for selecting the population to take part in the brainstorming developmental stages. Secondly, as suggested by the "CAP" System, the validation process was utilized in order to obtain feedback from a larger cross-section of the population.

The Dawson and Spencer Theses: From the Dawson (1979) and Spencer (1984) studies the researcher adapted and modified their concept of utilizing abbreviated symbols on the data collecting instrument. The abbreviated symbols were placed within each of the occupational task areas. This was done in order to collect additional information from the group who were taking part in the validation process.

The Profile of Occupational Skills and Tasks (POST) system resulted from the modifications and adaptations of the above three studies. A major difference in this study was the introduction of ranking the skills and tasks. The criteria used to rank the skills and tasks, by the respondents, during the validation process, was that the skills and tasks be ranked from the most to least important, as perceived by them, to function on the job.

# The Population and Methodology Selected to Develop the Data Collecting Instrument

The identification of the skills and tasks that were presented on the data collecting instrument (the POST) was provided by a team of nine optometric ancillary personnel representing a cross-section of ancillary optometric personnel in the Province of Alberta. According to Deane and Manuel (1977:31) the assumptions for selecting current practitioners is to provide the most relevant information about the competencies required to function satisfactorily in the field. In addition, a profile that is developed through

the combined efforts of team input is superior to individual input, and through the synergy of the brainstorming process the output of a team is far greater than the individual of inputs that might be gathered from the same team members in a one-to-one interview session.

Methodology Used for Selecting the Developmental

Workshop Population: The population for the developmental
workshops were obtained by corresponding with optometric
ancillary personnel who were currently employed in optometric
offices.

On October 8, 1984, correspondence took place among thirty-three urban and five rural optometric offices within the Edmonton and surrounding area (as in Appendix C. The letters to the optometric and ancillary personnel informed them that the researcher was planning developmental workshops in order to develop an occupational profile for their occupations and that their assistance in this area would be of great value. The first workshop was planned to greate the skills and tasks of a receptionist working in an optometric office, and the second workshop was planned to deal with the skills and tasks performed by assistants working in an optometric office. To order to assist the optometric and ancillary personnel determine which workshop or workshops they might wish to attend, a description was provided of the duties that a receptionist is most likely to perform in his/her job, and the duties that an assistant is

most likely to perform in his/her job. The letter included the dates, times and place for each of the workshops as well as requesting the ancillary personnel to contact the researcher if they wished to take part in this research study.

Resulting from the letters that were mailed October 8, 1984, requesting ancillary personnel to participate in this study, the researcher was contacted by eleven optometric ancillary personnel. During these telephone conversations it became evident that the optometric ancillary personnel were not sure which workshop they would attend. In many optometric offices the duties of a receptionist and of an assistant quite often overlap and are not clearly defined. In smaller optometric offices an assistant may perform the functions of both the receptionist as well as that of an assistant.

A dilemma such as this was of no surprise to the researcher as no systematic attempt has ever been made to classify the two occupational areas and part of this study is to accomplish job classifications for optometric ancillary personnel. Currently, the occupational duties for optometric ancillary personnel have been based upon the following criteria:

1) the size of an optometric practice and whether or not it was an urban or rural practice, 2) the availability of personnel, and 3) the provisions within each optometric office for on-the-job training.

Resulting from the lack of job titles and job classifications of occupational duties that are performed by optometric ancillary personnel, it appeared to be in the best interests for this study that the workshops should become heterogeneous rather than homogeneous as this would assist in determining whether or not there should be one or two job titles and occupational profile charts developed: one for the optometric receptionist and one for the optometric assistant.

Participants in the Developmental Workshops: The following is a breakdown of the heterogeneous population who attended both developmental workshops. This includes a description of their current occupational job titles; the approximate number of years they have been working in an optometric office; the size of the optometric practice, and whether or not the optometric office they work in is urban or rural.

The specific background of the participants who took part in the first workshop which produced the profile chart for the Optometric Receptionists, is as follows:

- 1. A Receptionist who performs some assistant duties, with fifteen years experience employed in an urban optometric practice with one Optometrist. She attended only the first developmental workshop.
- 2. An Assistant (trained ophthalmic dispenser) who performs all of the assistant's duties and all of the receptionist's duties has had over fifteen years experience. She is employed in an urban optometric practice with one Optometrist. She attended both of the developmental workshops.

- 3. A Receptionist with over five years experience employed in a rural optometric practice with one Optometrist. She attended only the first developmental workshop.
- 4. An Assistant who also performs receptionist's duties has had over five years experience, and is employed in an urban optometric practice with four Optometrists. She attended both developmental workshops.
- 5. A Receptionist with over five years experience employed in an urban optometric practice with two Optometrists. She attended only the first developmental workshop.
- 6. A Receptionist with over two years experience and is employed in an urban optometric practice with three Optometrists. She attended only the first developmental workshop.
- 7. An Assistant with over two years experience and is employed in an urban optometric practice with four Optometrists. She attended both developmental workshops.
- 8. A Receptionist with one year experience employed in an urban optometric practice with one Optometrist. She attended only the first developmental workshop.

first developmental workshop which was held October 27 and 28, 1984, at the Alberta Vocational Centre, Edmonton, from 9:00 a.m. to 4:00 p.m. Coffee and lunch along with an honorarium was provided. The researcher's husband, a practicing Optometrist was present throughout the developmental workshop assuming the role of a resource person and a recorder for the researcher.

The heterogeneous population that attended the first developmental workshop consisted of four persons who performed the duties of a receptionist as well as the duties

of an assistant, and four persons who performed only receptionists' duties.

The specific background of the participants who took part in the second workshop which produce the profile chart for the Optometric Assistants, is as follows:

- 1. An Assistant who is a licenced ophthalmic dispenser with over fifteen years experience employed in an urban optometric practice with one Optometrist performs all the duties of an assistant and all of the duties of a receptionist. She attended only the second developmental workshop.
- 2. An Assistant (trained ophthalmic dispenser) who performs all of the assistant's duties and all of the receptionist's duties has had over fifteen years experience. She is employed in an urban optometric practice with one Optometrist and attended both of the developmental workshops.
- 3. An Assistant who also performs some of the receptionist's duties and has had over five years experience is employed in an urban optometric practice with four Optometrists. She attended both developmental workshops.
- 4. An Assistant with over two years experience employed in an urban optometric practice with four Optometrists. She attended both developmental workshops.
- 5. An Assistant with less than one year of experience employed in an urban practice with four Optometrists. She attended only the second developmental workshop.

Five optometric ancillary personnel attended the second developmental workshop. The workshop was held November 3 and 4, 1984, at the Alberta Vocational Centre, Edmonton, from 9:00 a.m. to 4:00 p.m. Coffee and lunch along with an honorarium was provided. (Initially, six participants had agreed to attend, but one could not attend

due to illness.) The researcher's husband, a practicing Optometrist, was also present at the second developmental workshop and assumed the role of resource person and recorder for the researcher.

The heterogeneous population who were in attendance at the second developmental workshop consisted of two persons who perform the duties of an assistant as well as the duties of a receptionist, and three persons who perform only assistants' duties.

## The Procedure Utilized for the Development of the Data Collecting Instrument

The equipment required to hold the workshops included:

- 1. A classroom with comfortable chairs and tables that were placed in a semi-circle to allow for group interaction and to provide the group with an unobstructed view of the wall that was being used to create the profile. This wall was the working surface which showed the developmental stages of the profile chart.
- 2. A well ventilated and well lit room.
- 3. 8" x 11" file cards to list the skills vertically on the wall.
- 4. 4" x 6" fille cards to list the tasks horizontally on the wall.
- 5. Felt tipped pens used to write on the file cards.
- 6. Masking tape used to adhere the cards to the wall.
- 7. Paper and pencils for the participants to make notes.
- 8. A large coffee urn and refreshments.

- 9. Sample copies of occupational profile charts from different occupational classifications were displayed. This was to assist the participants at the developmental workshops to visually comprehend an occupational profile and to further assist the participants to conceptualize the terminal objectives for the developmental workshops.
- 10. A copy of the Catalogue of Adult Basic Skills as a sample of what can be created using the CAP system.
- 11. An honorarium for the participants.
- 12. Name tags for the participants.
- 13. Arangements with a nearby restaurant to take the participants to lunch.

Developmental Workshop: On the first day of each developmental workshop the researcher welcomed the group and introductions were exchanged. An overview of the day's agenda and terminal objectives for the developmental workshop were explained to the participants. Examples of occupational profile charts for Dental Receptionists and Dental Assistants were displayed. Although these charts were from another job classification, they were displayed in order to assist the participants at the developmental workshops to conceptualize a completed profile chart. The profile charts that were displayed for the Dental Receptionists and the Dental Assistants were developed by the Division of Post-Secondary Education, Curriculum Development Branch, Department of Education, Province of British Columbia.

The Occupational Classifications: Confirming the occupational classifications according to Mitchell (1983:5) is not merely an exercise in semantics; it is a matter of

accurately defining the range and scope of an occupation. He further stated that an accurate job title helps to keep the group on track, as it begins the process of identifying specific skills.

establish whether of not enough distinction between the occupational duties performed by the receptionists and assistants working in an optometric office were sufficiently different that an occupational profile should be established for each group. Or, alternatively if the distinctions between the two groups were so slight then only one occupational profile and only one job title would be developed. In order to identify the name(s) that would be given to the job title(s) for optometric ancillary personnel, the researcher requested the developmental workshop participants to first identify the occupational duties required by a receptionist and them identify the occupational duties required by an assistant working in an optometric affice. A brainstorming procedure was utilized.

Through the use of the brainstorming method the participants identified occupational duties that they performed. All the suggestions were placed on cards which were then placed on the blackboard in the order in which they were put forth by the workshop participants. This procedure was performed without classifying the occupational duties to a job title. It was only after the brainstorming session was

complete that a discussion took place to see if there was a natural division among the occupational duties that had been identified. Group consensus indicated that a division between the occupational duties for receptionists and assistants working in an optometric office were sufficient enough to establish two job titles and two accompanying profile charts. Subsequently, the occupational title and accompanying profile chart for a receptionist working in an optometric office was identified as an Optometric Receptionist, and the occupational title and accompanying profile chart for an assistant working in an optometric office was identified as an Optometric Assistant.

Once the group confirmed that two job classifications were necessary these job classifications were written on an 8" x 11" card. (The first developmental workshop dealt with the skills and tasks for an Optometric Receptionist, whilst the second developmental workshop dealt with the skills and tasks for an Optometric Assistant.) The job title was placed to the extreme left on the blackboard. The next procedure was to identify the skills for the job classification.

During the first and second developmental workshops the researcher continued to act as a catalyst for the workshops, while the optometrist assisted as a resource person and recorder for the elements of the evolving charts.

The brainstorming procedure was continued as a means of identifying the skill areas that fell under the specific

job title. As the skills were recorded on 3" x 5" cards they were placed on the wall in the order they were identified by the group. After a number of skills were identified a review and modification of the skills took place chaing for any omissions or redundancies and to correct vording on the cards. Once this was accomplished and the group reached a consensus the skills were sequenced on the wall vertically from the most to least important skill required in order to function in the occupation.

Once the skills had been identified and ranked the group's attention was directed toward identification of the tasks that would be performed within each skill. Using the brainstorming procedure the tasks that would be performed within each skill were identified. As the tasks were identified by the group they were recorded on 4" x 6" cards and arranged on the wall horizontally opposite the related skill. Each skill area was completed as much as possible before proceeding to the next skill. After the group had identified all the tasks in each skill a review and modification took place to check for omissions, redundancies and to correct any words or phrases on the card.

Final inspection for omissions, redundancies and a review of the wording on the finished Profile of Occupational Skills and Tasks (POST) took place. After this final review had been completed and all the modifications had taken place to the satisfaction of the group, the task analysis part of

the workshop was over and the POST data collecting had been created.

Two Profiles of Occupational Skills and Tasks: Chart

1, the Profile of Occupational Skills and Tasks for an

Optometric Receptionist contained fourteen skill areas and

one hundred and eight tasks. Chart 2, the Profile of

Occupational Skills and Tasks for an Optometric Assistant

contained eighteen skill areas and one hundred and twenty-two

tasks. Approximately one hundred and fifty blueprints of

each profile chart were prepared for the mail-out validation

process of this study. See Chart 1 and Chart 2, in the

pocket at the back of this thesis.

#### The Validation Process

In accordance with the Competency Analysis Profile (CAP) system, the data collecting instrument the Profile of Occupational Skills and Tasks (POST) charts were validated. This was accomplished through a provincial—wide mailing to optometric ancillary personnel employed in an optometric office. The POST charts were mailed directly to the optometrist-employer. A mailing list of Optometrists who were members in good standing during the year 1984-85 was obtained from the Afberta Optometric Association.

On December 6, 1984, 141 optometric offices in

Alberta were mailed two profile charts, a stamped selfaddressed envelope and a letter requesting the Optometrist to

ask their ancillary staff to participate in the validation process of this study. Also enclosed was a letter of instructions to their ancillary staff (as shown in Appendix E) with the directions on how to complete the data collecting instruments (the POST).

The respondents who agreed to validate the POST charts were asked to read over both profile charts and pick the profile chart that best described their occupational duties. Following this, the respondents were asked to rank the skills numerically from the most to least important skill required by them in their occupation. Upon the completion of the ranking for each skill the respondents were then asked to now rank the tasks for each skill. The tasks were ranked within each skill, and were ranked numerically from the most to least important task required by them to function in their job.

The abbreviated symbols used during the validation phase of this study were to obtain answers to questions asked on the POST charts, for example: Question 1 asked the respondents to circle "Y" for (yes) to indicate if they performed this task. If the respondents perform this task they were then asked to indicate where they learned this task by choosing one of the following symbols: "P" to indicate they learned the task prior to entering the job or they could choose "O" to indicate they learned the task through on-the-job training, or they could select "S" to indicate they

learned the task in a seminar or course of study after being employed. Question 2 asked the respondents to circle the symbol "N" (no) if they did not perform this task. If the respondents circled "N" indicating they do not perform this task they were then asked to indicate why they did not perform this task by further choosing one of the following symbols: "NR" to indicate that the task is not relevant to their job, or "RNT" to indicate that the task is relevant but they do not perform this task because they require further training. The following is an example of the instructions (as shown in Appendix E) that were provided to the participants taking part in this validation process.

#### QUESTION 1

Do you do this Task in your job?

If YES, circle the "Y" and go to QUESTION 2.1 If NO; circle the "N" and go to QUESTION 2.2

#### QUESTION 2.1

Where did you learn this Task?

Circle the appropriate response. Circle only ONE response.

P = Task learned prior to the job

O = Task learned on-the-job

S = Task learned during a seminar or through a course after being employed in your job?

#### QUESTION 2.2

Which of the following statements describes why you do not perform this Task?

NR = the Task is not relevant to my job
RNT = the Task is relevant to my job, but I require
additional training

#### Treatment of the Data

The data were analyzed by utilizing an Apple IIe computer, with a C/PM card, and using the Multi-Plan software package to produce a frequency count for the ranking of the skills and tasks from the POST charts. The responses from the abbreviated symbols on the POST charts were counted manually and converted to percentages. A more detailed description of the findings from the data are contained in Chapter 4 of this study.

#### Summary

This research study attempted to identify occupational classifications for optometric ancillary personnel. Two such occupational classifications were identified: one occupational classification for the Optometric Receptionist and the other occupational classification for the Optometric Assistant.

#### Chapter 4

#### FINDINGS OF THE STUDY

This chapter is divided into three sections. The first section contains the demographic information relevant to the Optometric Receptionists and Optometric Assistants who took part in the study. The second section presents skills and tasks performed on the job, and the third section the ranking of importance of skills and tasks.

#### Providing the Data

POST Charts 1 and 2 provided the data for Table 2 to 35, and the POST Charts 3 and 4 provided the data for Tables 36 to 69. All 4 POST Charts are in a pocket attached to the inside back cover of this thesis.

#### Reporting the Data

Fifty Percent: For the purposes of reporting the percentage distribution data, responses totalling 50 percent and above were considered to be the "majority".

Twenty Percent: For the purposes of reporting the "need for training", responses totalling 20 percent and above were deemed to be tasks for which respondents required further training. The terms upper range, mid range and lower range were used to describe relative position of ranking of the tasks.

Tasks Acquired Aft Employment: In order to

determine the tasks acquired by the majority of respondents after employment in an optometric office, the two columns "O: Learn Task On the Job" and "S: Learn Task at a Course" (on Tables 2 to 35) were added together for each task. The tasks totalling 50 percent and above were considered to be the "majority".

#### Section Ones Distribution of Respondents

Table 1 indicates the location of respondents. Of the 59 Optometric Receptionists 33 (or 56%) worked in either Edmonton or Calgary. The remainder were scattered throughout the Province. Similarly, for the Optometric Assistants, 26 (or 53%) were from Edmonton or Calgary, while the remainder were scattered throughout the Province.

## Section Two: Presentation of the Skills and Tasks Performed On The Job

Optometric Receptionists: Tables 2 to 15 summarize the findings from the POST Charts for the Optometric Receptionists.

Table 2, Skill A - Interpersonal Skills contains 11 tasks. All 11 tasks were performed by the majority of respondents. In the case of 10 tasks, a majority of respondents learned the task prior to entering the job. Only 1 task "Receive patients and office visitors" was learned on the job by the majority.

Table 3, Skill B(-Dependability contains 5 tasks.

TABLE '

## THE REGIONAL DISTRIBUTION IN THE PROVINCE OF ALBERTA. FOR PHASE II OF THE OPTOMETRIC RECEPTIONISTS AND THE OPTOMETRIC ASSISTANTS

		etric ionists	1	Optometric Assistants
Airdrie Athabasca Bonnyville Calgary Camrose Drayton Valley Edmonton Fort Saskatchewan Grande Prairie Hanna High Prairie Lacombe Lethbridge Medicine Hat Ponoka Red Deer Rocky Mountain Hous St. Albert St. Paul Sherwood Park Wetaskiwin	1 1	1. 1 1 4 1 1 9 2 1 1 1 1 5 0 1 4 1 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 1 0 10 1 2 16 0 1 1 0 1 3 1 2 4 1 1 1
°Total	, , <del>,</del> 5	9		49

TABLE 2

PERCENTAGE DISTRIBUTION FOR THE TASKS
PERFORMED BY AN OPTOMETRIC RECEPTIONIST

INTERPERSONAL SKILLS SKILL A: TASK NR RNT Receive patient and office visitors 54 0 0 100 - 2 Work independently 98 73 25 2 2 0 Act in dip[omatic - 3 100 177 0 manner 17 Develop sensitivity to the needs of the patients 0 0 100 Create a friendly and 0 0 comfortable atmosphere 100 79 21 A - 6 Maintain effective working relationships to be part of a team 71 100 29 A - 7·Acquire a sense of humor 98 81 , 17 A - 8 Adapt to and deal with stress 33 2 98 62 2 Identify situations 9 under which you have no control 94 54 38 6 A - 10Know when to start/ 75 23 0 0 stop a conversation 100 A - 11 Don't be afraid to

Y:	Yes.	perform	task

Legend:

- P: Learned task prior to entering the job
- O: Learned task on the job

ask questions

S: Learned task at a course

N: No, do not perform the

0

task

79

100

NR: Not relevant

19

RNT: Task is relevant but need training

TABLE 3

#### PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

DEPENDABILITY SKILL B:

TASK	N = 52	Y	P	0	Ş	N	NR	RNT
B - 1	Adhere to work time schedule	100	81	19	0	. 0	. 0	<b>'</b> 0
B - 2	Project a professional appearance	100	81	19	0,	. 0	. 9	0
В - 3	Keep patient's confidentiality	100	64	37	0	0	0	0
B - 4	Organize your work priorities	100	67	33	0	0	0	0
B - 5	Develop good listening habits	100	79	17	4	0	0	, 0
Legend:	•		÷					
	, perform task rned task prior to	N:		, do	no	t pe	rforn	the
ent	ering the job	NR:	No	t re				
	rned task on the job	RNT:		_		elev	ant k	out

S: Learned task at a course

need training

All tasks were performed by the majority of respondents. In the case of all 5 tasks the majority of respondents learned them prior to entering the job.

Table 4, Skill C - Telephone Techniques contains 9 tasks. All tasks were performed by the majority of respondents. Four of the 9 tasks were learned by the majority of respondents prior to entering the job, while 5 tasks were learned on the job by the majority.

Table 5, Skill D - Appointment Management contains 7 tasks. All 7 tasks were performed by the majority of respondents. All 7 tasks were learned on the job by the majority.

Table 6, Skill E - Terminology contains 10 tasks.

Nine of the tasks were performed by the majority of respondents. The remaining task "Maintain a dictionary of optometric terms" was however performed by 46% of the respondents. Eight of the tasks were learned on the job by the majority, while the need for training was reported in Task 1.

Table 7, Skill F - Order Optometric Frames and Lenses contains 8 tasks. All 8 tasks were performed by the majority of respondents, and all tasks were learned on the job by the majority of respondents.

Table 8, Skill G - Ordering Contact Lenses contains 9 tasks. All 9 tasks were performed by the majority of respondents, and all tasks were learned on the job by the

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

SKILL C: TELEPHONE TECHNIQUES.

****	医眼神经 医动脉 化铁 经基本 医 计 医 计 经 计 经 计 经 化 化 化 化 化 化 化 化 化 化 化 化 化 化	*****					23225	, šazz
TASK	N = 58	Y	P	ο.	s	N	NR	RNT
C - 1	Use acceptable telephone manners	100	81	19	0	0	0	0
C - 2	Identify caller in order to screen telephone calls	100	56	44	0	0	0	0
C - 3	Determine if you can assist this caller	100 <sup>°</sup>	46	54	0	0	0	Ö
C` - 4	Be perceptive when screening calls, for example, know if it is an emergency	100	37	64	0	0	0	0
C - 5	Answer the telephone promptly	100	81	19	0	0	0	0
C - 6	Listen carefully, take notes and do not make the caller repeat the information	100	58	- 40	2	0	0	0
c - 7	Know how to deal with telephone shoppers	98	33	64	<b>2</b> ,	2	0	2
C - 8	Know how to handle telephone appointment cancellations	100	27	73	O	0	0	0
C - 9	Know how to use the telepone for recalls	67	15		2	33	29	4
Legend:	*		<del></del> .		• .	. <del></del>	<del></del>	
P: Lear ente D: Lear	perform task rned task prior to ering the job rned task on the job rned task at a course	N: NR: RNT:	ta No	sk t re	lev	ant	rform	, .

## TABLE 5

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

## SKILL D: APPOINTMENT MANAGEMENT

TASK	N = 52	Y	P	o,	S.	N	NR	RNT
D - 1	Determine the							
Q.	patient's needs when making appointments	100	23	75	2	0	0 -	, 0;
D 2`	Know the time required for the	) •					\$ ·	
•	patient's appointment	100	15	85	0	0	0	, 0
D - 3	Know have to rearrange the appointment book	100			•		- As	
* No	in an emergency	100	19	87	0.	. 0	0	0
D - 4	Télephone patients to confirm appointments	7.0					,	
D → 5	for the next day Always obtain the	79	17	62	0	21	19	2
	patient's name and telaphone number	98	26	72	. <b>o</b>	2	2	0
D - 67.	Find out if the patient is a new,	•75						
	referred or re-check	<b>6</b> 100	17	83	0	0	0	0
D + 7	Establish a waiting; list for patients \ who can be fitted into					٠		ct*
	cancelled appointments		17	69	0	13	13	0
		* 400		<del></del>			<del></del>	
Legend:			-			`	. /	•
	perform task ned task prior to	N:		, do sk	no	t pe	rform	the
ente	ring job ned task on the job	NR: RNT:	No	t re			ant b	

TABL# 6

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

SKILL E. TERMINOLOGY

TASK	N = 52	Y	*P	0	•S	N <sup>3</sup>	'NR	RNT
E - 1	. Know the historical		<del></del>	•			1	
	overview for the optometric profession	56	8	42	6	44	31	13
E 2	Distinguish differences re: an optometrist, ophthalmologist and an optician	, , 100	17	79	4	0	0	0
E - 3	Define the optometric services that your office provides	96	4	92	0	4	0	4
E - 4	Explain the fee structure for the office	98	<b>34</b>	94	0	2	2	0
E - 5	Know the names for the parts of a frame	88	6	82	0	)12	6	6
E - 6	Know the different types of eye glass lenges	75	8	67	0.	25	17.	<b>N</b> 8
E - 7	_Know the different types of contact lenses	81	6	75	0	19	() 8	13
E - 8.	Know the different types of contact lens solutions	, · 77	6,	71	O,	23	6	17
E - 9	Develop a vocabulary of terms relating to the anatomy of the eye	69	» 10	- 54	6	.31	13	17
E - 10	Maintain a dictionary of optometric terms	46	4	35	1.8	<b>*54</b>	, 33	21
Legend				,	<u> </u>			<del></del>
P: Le en O: Le	e, perform task arned task prior to tering job arned task on the job arned task at a course	N: NR:	ta No	sk <b>t</b> :re	elev	ant	rform • eleva	



#### TABLE, 7

#### PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

## SKILL F: ORDER SPHTHALMIC FRAMES AND LENSES

====	**********	=====	====	====	====	====	====	2221
TASK	N = 52	Y	P	0	s	N	NR	RNT
P - 1	Know how to read a		•					
•	prescription from a patient's file	90	10`	. 81	, 0	10	~ <b>2</b>	8
r 2	Identify specifications for the frame parts	3 77	8	69	0.4	23	112	12
- 3	Know which distributors and/or labs from which to order frames and							الاين ا
	lenses	77	8	69	0	23	12	12
7 - 4	Perform minor repairs					, s		••
	to frames	71	* 8	62	2	29	13	15
' <del>-</del> 5	Use a frame catalogue	87	б	81	0	13	10	3
· - '6	Know how to order parts of frames	88	8	71	0	12	9	· ` 3
r - 7	Know how to keep a record of your frame stock	75	, 8	67	0	25	12	13
r - 8	Know how to keep a record of all frame						<b>.</b>	•
	and lens orders	. 73	8	65	• 0	27	. 17	10
Leger	nd:				2		V	
P: I	des, perform task earned task prior to	N:	ta	sk			rform	n th
p: I	entering job Learned task on the job Learned task at a course	NR: RNT:	Та	ısk	eleva is re train	elev	ant l	ouf-

TABLE 8

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST SKILL G: ORDERING CONTACT LENSES

TĄSK		N = 52	Y	P	0	S	N	NR	RN
G -	1	Know how to read a patient's contact							•
		lens chart	73	4	69	0	27	10	1
G -	2	Be able to identify the type of contact lens from reading the patient's charts	77	4	73	0	ゔ゙゙゙゙゙゙	*/ 8	). 1
G -	3	Know the contact lens companies replacement					23		
		policy and delivery dates	73	4	69	<b>0</b> 2	27	12	1
G -	4	Keep a record of your contact lens stock	54	2	<i>5</i> 2	0 .	46	35	1
<b>G</b> -	5	Know how to care for contact lenses	73	2 .	7′1	0	27	12	1
G -		Known how to use contact lens solutions	71	6	65	0	29	15	
G	7	Keep a record of the date contact			•	, <b>,</b>			
	م	lens olutions	67	4	6.4	0	33	19/	1
G -		Know how to order contact lens solutions	75	4	71	0	ę 25	15	. 1
G -	9	Keep a record of all contact lens orders	73	6	67	0	27	15	1
<b>L</b> ege	nd:			1			•		
P: .	Learr	perform task ned task prior to ring job	N:	ta	ask			form	th
0:	Learr	ned task on the job ned task at a course	NR: RNT:	Tā	ot re ask i eed t	s·re	eleva	int b	ut

majority of respondents.

Table 9, Skill H - Record Management contains 7 tasks. All 7 tasks were performed by the majority of respondents, and 5 of the 7 tasks were learned on the job by the majority of respondents.

Table 10, Skill I - General Office Procedures contains 4 tasks. All 4 tasks were performed by the majority. of respondents, and all tasks were learned on the job by the majority of respondents.

Table 11, Skill J - Typing contains 5 tasks. All 5 tasks were performed by the majority of respondents, and 3 of the 5 tasks were learned on the job by the majority of respondents.

Table 12, Skill K Accounting contains 12 tasks.

Nine tasks were performed by the majority of respondents, and 4 tasks were learned on the job by the majority of respondents. The remaining 3 tasks "Process the office's payroll", "Prepare a balance sheet" and "Prepare an income statement" were reported not relevant by the majority of respondents.

Table 13, Skill L - Use and Operate Business Machines contains 7 tasks. The majority of respondents performed 2 tasks. One task "Use a Calculator" was learned prior to entering the job by the majority of respondents. The 5 remaining tasks were reported not relevant by the majority of respondents.

TABLE 9

# TABLE 9 PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

# SKILL H: RECORD MANAGEMENT

TASK	N = 52	Y	P	0	S	N	NR	RNT
H - 1	Understand and		•	•				
	compare different				•			
•	filing systems	66	37	29	0	34	26	ى <b>8</b>
		tion of the second						٠.
H - 2	Set up an appropriate		. **					
	filing system for		,	•	• .			
	the office	75	27	18	0	25	21	4
••			•					<u> </u>
H - 3	a Know how to correctly				an far St	,	•	•
	file and retrieve					•	•	
***	files from the filing	100	2.0	<b>CO</b>	2	δ		^
	system	100	38	60	2	U	0	. 0
H - 4	Know how to find a							
•• - •	lost file within		1, 1	*	1			
	the filing system	98	23	75	0 0	2	2	2
	circ retries by secial	, , ,	23	23	,	_	2	2
H - 5	Prepare, charts for		· ·	49.				
ソ	new patients, regular			<b>**</b> **********************************	.	5.	. ,	. ₹
	eye exams, contact			7	.			
•	lenses and/or visual	•		• .	. , (	•	•	
	training	100	8	92	P	0	0	0
				1	<u>,</u>	•	<b>4</b>	
H'-6	Prepare doctor's day			~ *-			,	
	sheet	75	10	65	, O	25	25	0
H - 7.	Maintain an up-to-		• , 1	• • •			, ,	) k
	date filing system				· · ·	•		
	by purging the files			85.7				
en e	on a regular basis	94	31	6,4	0	6	2	, 4
•				***	•		-	•
	.()1	<u> </u>	· ·		£.,	·		
•		· · ·						7 3
Legend:		•				•		
Y: Yes	perform task	Ñ:	N	o. d	o no	t ne	rform	ı +h
P: Lear	ned task prior to			ask		- 20		
ente	ering job	NR:	/ / /	ot r	elev	ant		
	ened task on the job	RNT					ant b	กังt
			·/~· —			¬	~~~~	

#### TABLE 10

## PERCENTAGE DISTRIBUTION FOR THE #ASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

## SKILL I: GENERAL OFFICE PROCEDURES

PASK		N = 52	Y	P	0	S	N	NR	RNT
	Process	and deal with				•			
	goods red	ceived from service (Tab			1		•		
	deliveri		96	21	75	0	4	* 4	0
T - 2	Process :	incoming mail	96	40	56	4			0
t - 3		ch wre the		,	•				4 4
- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	for ur		8.8	12	77%			12	0
- 4	Know the					14 18 1			
	your off:	es used by		• .			÷ .	·	. `
·	post, re	C.O.D. parc gistered\mai	98,	22	<b>*</b> 76	0.	2	0	2
				·	. 1		·		
Legend:			4		e				•
Y: Yes	, perform	task	N 2		id	o no	t pe	rform	ı th
P: Lea	rned task pering job		ND.		ask Wt r				•
	rned task	on the job	RN					ant	out

TABLE 11

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIST RECEPTIONIST

TYPING SKILL J:

		====		======	_ = = =		• <b>4.</b> •	ሌ: =====
TASK	N = 52	Y	P	0	. s	N	NR	RNT
<b>J</b> - 1	Type the Alberta Health Care forms	92	4	88	. 0 .	.8	8	0
J - 2.	Type statements (Accounts Payable)	73	27	46	0,	27	27	04
J - 3	Type recall cards	<b>3</b> 3	4	79	0	17	17.	0
,, <b>J - 4</b>	Type referral letters to other practitioners	77	17	<b>.</b> 60	<b>°</b> 0	23.	19	4
J =	Type memos	62,	33	29	0	38'	34	4
a.				•	<b>4</b>	1	•	, <b>v</b>
Legend:	•	<i>A</i>	· /				* .	
Y: Yes.	perform stask ~	N:	Ne	o do	o no	t chief	Korm	the

Yes, perform task / Learned task prior to entering job Learned task on the job Learned task at a course 1

Not relevant

RNT: Task is relevant but

need training

### TABLE

# PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST SKILL K: ACCOUNTING

=======	=======================================	====	====	===3	- pwo.h	<b>3823</b>		****
TASK	N = 52	Y	P	0	s	N.	NR	RNT
K - 1	Know how to collect	98	46	52	0	2	2	0;
K - 2	Know how to collect bad debts	84	42	42	0 *	16	9	7
k	Process the office's banking procedures	79	27	52	0	21	19	2
K - 4	Record the office's accounts receivable	98	33	*6*5*	*0.	2	0	. 2
K ~ 5	Understand how to fill out 3rd party payments, such as:	•			-	, a		
K - 6	A.H.C., Social Assistance, etc. Core and pay the	93	10	83	0	7.	7	0
	office's accounts payable	52	14	38	0	48	42	<b>é</b>
K-a - 7	Record and balance the petty cash	81	<b>3</b> 5	.46	0	19	. 17	2
K - 8	Process the office's payroll, for example: UIC, Income Tax,							
er er ivi	C.C.P., etc.	<b>3</b> -5	10	25	0	64	62	3
K - 9	Know, what the cash float is and know how to keep it balanced	74	<b>*31</b>	44	0	26	23	13
K - 10	Post to the general ledger and keep it balanced	<b>7</b> 54	17	37	0	46	42	4
K - 11	Prepare a balance sheet	44	17)	<b>Ž</b> 7	0	56	5.0	6

#### TABLE 12 (continued)

TASK		N = 52	*	<b>'Y</b>	P	0	s	N	NR	RNT
K - 12	Prepare an statement	income	•	15	6	8	. 1	85	75	10
Legend:	Mark 1						•	200		
P: Lea	, person ta rned task pr ering rob		Ŧ	N: NR:	, •	task		ot po	erfor	m the
O: Lea	rned task on	the job 'a. course		NR?		Task	is	relevining		but

TABLE 13

#### PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

#### SKILL L: USE AND OPERATE BUSINESS MACHINES

====		=======================================	2 = 2 = 2	222		==::	2222		====
TASK		N ≠ 52	<b>Y</b>	P	0	s	N	NR	RNT
r -	1 Use a cale	culator .	94	75	17.	2	6	, 6	0
L -	2 Use a tele answering		48	17	31.	0 4	52	52	0
L -	3 Utilize a	dictaphone	15	10	6	0	85	79	6
L -	4 Operate a meter	postage	29	15	13	0	71	67	4
L -	5 Operate a writer	cheque	1.7	10	6	0	83	77	6
L, -,	6 · Operate a copier	photo-	56	38	17	0	44	38	6
L -	7 Use and of computer	perate a	10	4	, <b>6</b> . <sub>[]</sub>	0	90	. 83	7
	ing the second s	4							
Lege	nd:		 				-		er e
P: :	Yes, perform to Learned task p		N:		lo, do ask	no	t per	rform	the
0:	entering job Learned task o Learned task a		NR. RNT	: T	ot re ask i eed t	is r	eleva	ant b	ut'

Table 14, Skill M - Inner Office Maintenance contains 8 tasks. All 8 tasks were performed by the majority of respondents. Four of the 8 tasks were majority of the majority of respondents prior to entering the job, while 3 tasks were learned on the job by the majority.

Table 15, Skill N - Writing Competencies contains 6 tasks. All 6 tasks were performed by the majority, and all 6 tasks were learned prior to the job by the majority of respondents.

Optometric Assistants: Table 16 to 33 summarize the findings from the POST Charts for Optometric Assistants.

Table 16, Skill A - Terminology contains 5 tasks.

All 5 tasks were performed by the majority of respondents.

In this case, all 5 tasks were learned by the lity after entering the job. Two tasks were learned on the job, while 3 tasks were learned through courses, seminars or workshops.

Table 17, Skill B - Interpersonal Skills contains 11 tasks. All 11 tasks were performed by the majority of respondents. In the case of 6 tasks the majority of respondents learned them prior to entering the job, while 3 tasks were learned on the job by the majority of respondents.

Table 18, Skill C - Handle Telephone Shoppers
contains 5 tasks. All 5 tasks were performed by the majority
of respondents. All 5 tasks were learned by the majority
after entering the job. Four tasks were learned on the job,
while 1 task was learned through courses, seminars, or

TABLE 14

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

## SKILL M: INNER OFFICE MAINTENANCE

rask	N = 5	2 Y	P	0 .	S	N	NR	RNT
1 - 1	Maintain a clean tidy waiting room		71	<b>25</b> (	0	14	.4	0
1 - 2	Keep the office equipment in good working order	l 81	38	42	0	19	17	<b>2</b>
1 - 3	Keep your doctor' equipment clean	s * 87	13	73	0′	13	12	2
1 - 4	Order printing supplies, office stationery, etc.	94	33	62	.0	6	6	0
1 - 5	Order technical supplies	63	6	58	0	37	35	2
1 - 6	Water the plants regularly	75	60	. 15	· 0	25	25`	0
1 - 7	Know how to make coffee	. 67	58	10	0	33	33	0
<b>8</b> - <b>1</b>	Order office supple.g., soap, towell		مر			*		•
	magazines, coffee		56	31	0	13.	1.3	0
Legend:				1				-y
: Lean	perform task ened task prior to ering job	N:	. , 1	task		ot per	· .	the
D: Leai	rned task on the joined task at a cour	ob \RN'	<b>:</b> , :	<b>r</b> ask	is	relev		ut

TABLE 15".

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC RECEPTIONIST

SKILL N: WRITING COMPETENCIES

•			1.4					
TASK	N = 52	<b>. Y</b>	P	. <b>O</b>	<b>S</b> .	N	NR	RNT
N - 1	Compose a simple business letter	92	85	6	2	8	· 8	Q.
N - 2	Use proper grammar	98	88	10	0	2	2	0
N - 3	Use proper spelling	98	90	8	0	2	2	0
N - 4	Use proper punctuation	98	88	8	2	, 2	2	0
N - 5	Understand what you have written	98	79	19	0	2	2	, O
N - 6	Proofread your work	96	β7:	8	2	4	4	<b>I</b> €0

#### Legend:

Y: Yes, perform task
P: Learned task prior to
entering job
G: Learned task on the job
S: Learned task at a course

N: No, do not perform the task

NR: Not relevant RNT: Task is relevant but need training

TABLE 16

## PERCENTAGE DISTRIBUTION FOR THE TASKS OF PERFORMED BY AN OPTOMETRIA SSISTANT

SKILL A: TERMINOLOGY

TASK	N = 38	Y	P	ο`	S	N	NR	RNT
A - 1	Anatomy: Describe how the eye is	*						
	structured and be abl to identify the major parts of an eye	•	16	29	21	34	21	1,3
A - 2	Physiology: Describe how the eye and parts basically function	3	. 10	29	24	3 <b>7</b>	24	13
A - 3	Definitions: Define and understand common terms that relate to the eye and vision	n 76	8	53	15	24	11	13
A - 4	Understand enough terminology relating to the eye to distinguish a sign				The state of the s	5.		
	from a symptom	63	8	47	8	37	24	/ 13
A - 5	Recognize the basic function of ophthalm equipment	lc 72	* 🐐 11,	53	8	28	12	1.6
Legend:			*	•				
Y: Yes, P: Lear ente	perform task and ned task prior to ring job ned task on the job	N: NR: RNT	t N	ask lot r	elev	ant/	rform	

TABLE 17

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL B: INTERPERSONAL SKILLS

TASK	N = 38	 Y	P	0	S	N	NR	RN'
B - 1	Maintain effective work ing relationships with							
	<pre>co-worker(s)/ patient(s and doctor(s)</pre>	100	71	29	n	0	0	0
	and doctor(s)	100	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	23	, 0	•	U	U
B - 2 *	Develop sensitivity to the needs of patients	100	58	42	0	0	0	0
3 - 3	Act in a diplomatic		er gart Marija					•
	manner	100	76	21	3	0.	0	0
3 - 4	Create a friendly and comfortable atmosphere	100	71	21	8	0	0	0
3 - 5	Be selective with what you say to a patient and know your legal	•		<del></del> 				
	limits	9.5	29	61	5	5	2	3
3 - 6	Develop communication competencies	97	64	28	5	3	0	3
3 - 7	Be a good listener	95	71	16	8	5	2	3
3 - 8	Explain the advantages and services provided be an optometric office		13	79	3	5	2	3
3 - 9	Describe the fee			,,				 
	structure that is applied in your office	92	4 <b>7</b> 5	87	o o	8	3	5
3 - 10	Be able to trouble- shoot ophthalmic							•
	appliance problems	55	8	42	5	45	29	16
3 - 11	Develop good sales- manship techniques	79	32	42	5	21	11	11
egend:				Prince A	<u></u>			
	perform task ned task prior to	N:		, do sk	no	t per	form	th
ente	ring job ned task on the job	NR: RNT	No	t re		ant eleva		· *· .

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TABLE 18

### PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL C: HANDLE TELEPHONE SHOPPERS

#==	=====		=====		====	===	=====	. = = = =	====
TAS.	Ķ.	N =38	<b>y.</b>	P		્રેડ	N	NŔ	RNT
C -	1	Keep conversation general when dealing with telephone shoppers	89	21	68	0	11	3	8
c -	2	Know how to limit the questions and answers when dealing with a telephone shopper	84	26	<b>55</b>	3	16	8	8
<b>3</b>	3	Be non-committal regarding fees when dealing with a telephone shopper	76	13	55	8	24	/18	6
3 -		Secure the telephone shopper's name and phone number (sometimes address in order to mail them information)	71	21	45	5	29	18	11
	5	Direct the telephone shopper into the office in order to further answer their specific questions	95	- 16	71	8	5	2	3
Lege (: ):	Lear ente Lear	perform task ned task prior to ring job ned task on the job ned task at a course	N: NR: RNT:	ta No Ta	sk t re	leva s re	eleva		

workshops.

Table 19, Skill D - Education for Assistants contains 10 tasks. Five tasks were performed by the majority of respondents. Two tasks were learned by the majority after entering the job. One task was learned on the job, while 1 task was learned through courses, seminars, or workshops. The need for training was reported in 8 of the 10 tasks.

Table 20, Skill E - Patient Education contains 9 tasks. Eight of the 9 tasks were performed by the majority of respondents, and 8 tasks were learned on the job by the majority. The need for training was reported in 1 task.

Table 21, Skill F - Lens Selection contains 9 tasks.

All 9 tasks were performed by the majority of respondents.

All tasks were learned by the majority after entering the job. Eight tasks were learned on the job, while 1 task was learned through courses, seminars, or workshops. The need for training was reported in 2 tasks.

Table 22, Skill G - Frame Selection contains 11 tasks. All 11 tasks were performed by the majority of respondents, and all tasks were learned by the majority after entering the job. Ten tasks were learned on the job, while 1 task was learned through courses, seminars, or workshops.

Table 23, Skill, H - Ordering from Labs contains 4 tasks. All 4 tasks were performed by the majority of respondents, and all tasks were learned on the job by the majority.

TABLE 19

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

#### SKILL D: EDUCATION FOR ASSISTANTS

TASK'	N = 38	Y	<b>P</b>	0	S	N.	NR	RNI
D - 1	Courses in communication skills	68	48	1,	19	32	16	1 6
D - 2	Office management training courses	50	19	13	18	50	24	526
D - 3	Seminars/courses to update knowledge and technology in						•	1
* * .	the field	61	5	16	' 39	39	13	26
D - 4	Keep up with new product knowledge	82	3	55	24	18	5	13
D - 5	Courses in time management	130	_11	13	15	71	24	27
D - 6	Assertive training	34 ′	13	13	8	66	30	36
D - 7	Stress management courses	32	13	3	16	68,	32	36
D - 8	Courses in pasic behavioral psychology	34	18	0	16	66	34	32
D - 9	Courses regarding first aid	45	32	3	11	55	18	37
O - 10	Record management courses (filing	<b>b</b>			•		e les	•
	systems)	58	29	24	5	42	18	24
Legend:								
?: Lea	, perform task rned task prior to	N:	ta	sk	·		form	the
): Lea	ering job rned task on the job rned task at a course	NR: RNT:		t re sk i			nt þi	ut

# PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT SKILL E: PATIENT EDUCATION

#### SKILL E: PATIENT EDUCATION

	:=====================================		====	====	2222	,		***
TASKS	N = 38	Y	• <b>P</b>	0	S	N	NR	RNT
E - 1	ducate patients about the services available in the office	100	5	95	0	0		\ \ '
E - 2	Explain how third party billing functions,				\ \ \ \text{\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		•	
2. Mar. 2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	for example, A.H.C., Social Services, etc.	100	8	92	0	0	0	0
<b>E</b> - 3	Advise patients about the types of lenses and frames available	97	5.	87	\ s	3	3	0
E - 4	When dealing with a patient's question,			}		•		
, <b>n</b> )	understand the legality of your statements	82	11	63	<sup>а</sup> 8	18	3	· 16
E - 5	When referrals to other health care offices and/		•				,	:
	or hospitals give patient information	76	5	68	3	24	11	0
E - 6	Explain the importance of regular eye				•	**************************************		
	examinations	100	8	89	3.	<i>s</i> 0	. 0 .	0
E - 7	Educate patients on how to care for ophthalmic appliances	76	<b>*11</b>	61	5.	24	13	11
E - 8	Give patients instructions regarding low vision aids	45	•	30	2	5.6	32 〈	24

## TABLE 20 (continued)

TASK	N = 38	<b>Y</b> ,	P	0 /	S N	NR RNI
E - 9	Educate the patients				,	•
	the merits of having spare pair of eye-	a	•			· ·

Y: Yes, perform task
P: Learned task prior to entering job
O: Learned task on the job
S: Learned task at a course

No, do not perform the

task

Not relevant \_\_ WR:

RNT: Task is relevant but need training

## TABLE 21

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL F: LENS SELECTION

TASK	N = 38	Y	P	0	S	N	NR	RNT
F - 1	Know how to read and understand the meaning of a prescription from		·.	· · · · · · · · · · · · · · · · · · ·		•		
	patient's chart	89	8	74	. 7	11	3	8
F - 2	Know how lenses are manufactured and the					4.5		
	time required for each stage of development	68	11	49	. 8	32	11	. 21
F - 3	Know the materials from which lenses are	٠	•			,		
	made	87	5	66	16	13	3	10
F - 4	Be able to analyze lenses using a lens- meter and a lens clock	.74	· 5	58	11	26	11	1 5
F - 5	Understand the function of parts of a lens,		. /-				•, •	•
	for example, sphere, cylinder, prism	71	3	55	13	29	5	24
F - 6	Know the types of single and multi- vision leases	89	5	79	5	11	3	
· - 7	Know the availability of lenses	82	2	80	0	18	. 7	1 1
F - 8	Know how the warranty applies to lenses,		£*			. '	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
	for example, Hardex lenses	84	5	79	0	16	8	8
F - 9	Know lens finishes, for example, tints,	. ;			*.			
· · · ·	coatings etc.	87	5	79	3	13	5	8
	, perform task	N:			o no	t per	form	the
ent	rned task prior to ering job rned task on the job	NR:	N	ask lot r			nt bu	.+
	rned task on the job	*/// 7				eieva ning	טוני טו	. C

TABLE 22

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL G: FRAME SELECTION

TASK	N = 38	Y	P	9			NR	RNT
G - 1	Conceptualize the prescription when					39 "		V
•	selecting a frame for the patients	89	5	81	3	11	3	8
G - 2	Determine the size of frame for the patient, for example, bridge, eye size, temple		. 4					
	length	82	5	69.	8,	18	. 5	13
G - 3 (	Understand the cosmetics of frame selection	89	10	71	8	11	<b>3</b>	- 8
G - 4	Know the materials and construction of the frame	84				14.44.7 Village		•
G - 5		04	5	66	13	16	5	11
G - 5	Know the manufacturers of the frames	95	6	89 '	0	5	2 %	3
G - 6	Know the availability of the frames	97	. 3	94	0	3	3	0
G - 7	Know the courier services available from the labs	` ; , I		70		.,∀	• • • • • • • • • • • • • • • • • • •	
G - 8		8,4	. 5	. 79	0.	16	. 5	11
<b>G</b> = .0	frame manufacturer's catalogue in order to		`1			•	* .	
	select the proper size, color, etc., of frame	97	5	92	0	<b>'3</b>	3 ,	0
G - 9	Know how to take patient's pupillary distance and be able					•		
	to calculate their near P.D.	71	8	50	13	29	16	13

			<b>9</b>				- 7 - <b>600-00</b> - 7 - 1 - 170-190	84
•	TABLE 22 (co	ntinu	(ber			i		<b>y</b> ,
TASK	N = 38	Y	P	0	S	Ň	ŊŖ	RNT
G - 10	Be able to measure a patient's bifocal height	60	8	47	5	40	24	16
G - 11	Know the frame and lens fee structure for the office	89	σ	8,9	0	11	3	8
Legend:							<del></del>	
P: Lear ente	perform task ned task prior to ring job	N: NR:	t	o, d ask			form	the
	ned task on job ned task at a course	RNT:	T		is r	eleva	int k	out.

TABLE 23

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

### SKILL H: ORDERING FROM LABS

TASK	N = 38	Y	P	0	s	<b>N</b> .	NR	RNT	
H - 1	Know how to read the prescription, lens and					/			
	frame selection on a patient's chart	97	8	84	∜ 5	3	3	0	
H - 2	Know how to order using lab forms	97	8	89	0	3	3	0	
H - 3	Know which lab/ manufacturer from which to get the desired products	89	5	84	0	. 11	5	4	
N 4	Know how long it takes to get an order from				* 3 · 4	,		•	
•	the labs/manufacturers	95	8	87	0	5	5	5	
Lege	nd:		<del></del>	• • • • •			·		<del></del>
<b>P:</b>	Yes, perform task Learned task prior to entering job		N:	tas	k	not p		orm t	h
0:	Learned task on the job Learned task at a course		NR: RNT:	Tas	k is	evant rele ainin	vant	but	•

Table 24, Skill I - Frame Fitting (Dispensing):
contains 6 tasks. All 6 tasks were performed by the majority
of respondents, and all tasks were learned on the job by the
majority.

Table 25, Skill J - Repairing and Adjustments contains 6 tasks. All 6 tasks were performed by the majority of respondents. All tasks were learned by the majority after entering the job. Five tasks were learned on the job while 1 task was learned through courses, seminars, or workshops. The need for training was reported in one task.

Table 26, Skill K - Purchasing contains 6 tasks. All six tasks were performed by the majority of respondents, and all tasks were learned on the job by the majority. The need for training was reported in 3 tasks.

Table 27, Skill L - Order Contact Lenses from Labs contains 4 tasks. All 4 tasks were performed by the majority of respondents, and all tasks were learned on the job by the majority.

Table 28, Skill M - Contact Lens Dispensing contains 9 tasks. Seven of the 9 tasks were performed by the majority of respondents, and 7 tasks were learned on the job by the majority. The need for training was reported in 4 tasks.

Table 29, Skill N - Visual Training contains 7 tasks.

No tasks were performed by the majority of respondents. The need for training was reported in all 7 tasks.

Table 30, Skill 0 - Preliminary Screening contains 8

TABLE 24

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL I: FRAME FITTING (DISPENSING)

TASK	N = 38	<b>Y</b>	P	0	s	N	NR	RNT
I - 1	Verify that the prescriptions ordered					**************************************		
	from the lab have been fabricated correctly	76	8	63	 5	24	8	16
I - 2	Dispense the frame to the patient	82	5	74	3	18	5	13
1 - 3	Advise the patient on adaptation to new lenses	76	5.	68~	3	24	6	18
1 – 4 .	Instruct the patient on the use and care of new prescription	89	7	,				•
I → 5	Offer reassufance and positive re-	97	8	71 87	11	11	, <sub>.</sub> 6 ∠3	5
6	Give patients advice regarding follow-up			A.				v
	care when necessary	97	5	92	0	3	3	. 0
egend:		· · ·				<del></del>		<del></del>
: Lea:	, perform task rned task prior to	N:		o, do ask	not	per	form	the
: Lea:	ering job rned task on the job rned task at a course	NR: RNT:	T	ot re ask i eed t	ls re	leva	nt bi	ıt

TABLE 25

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

#### SKILL J: REPAIRING AND ADJUSTMENTS

TASK	N = 38	Y	P	0	s	N	MR_	PHAT.	
J - 1	Have knowledge of frame names and frame			* ************************************			. /		
	parts	92	6	83	3	8	ß	5	
J - 2	Know when not to	. ⊶ <b>س</b> رن				<b>,</b>	1	,	
•	adjust a frame	79	5	71	3	21	5	16	
<b>J</b> - 3	Be able to improvise with temporary repairs	84	8	74	2	16	5 ×	11	
J - 4	Know the product availability	84	5	80 ·	0	ئى 16	5	11	
J - 5	Know when to advise patients that they are due for an eye exam	•		į.	· /	•			
	rather than repair an existing out-dated, prescription in an old frame	0.7	5						
, -	old flame	97	, 3	92	0	, 3	3	0	
J - 6	Know how to customize frames when possible	55	3	45	7	45	21	24	
					٠.			v.,	
Legend:		,		17	.,, ,	•	t,		
P: Lea	Learned task prior to		t	No, do not perform the task					
O: Lea	ering job rned task on the job rned task at a course	NR: RNT:	Not relevant Task is relevant but need training				ıt		

TABLE 26

## PERCENTAGE DISTRIBUTION FOR THE TASKS AN OPTOMETRIC AS PERFORMED BY AN OPTOMETRIC ASSISTANT

TA	SK	N = 38	Y		P O	S	N	NR	RNT
K	- 1 (	Be familiar with various discount systems, for example, bulk purchasing and laiscounts on labobills	63	5	<b>5</b> Ω	0	37	21	1.6
К -	- 2	Be familiar with return policy and guarantees on frames			76		18	2 i	1 <i>6</i>
К -	- 3	Know the warranty on lenses	84	3	81	0	16	5	11
Κ -	- 4	Know the laboratory warranty on contact lenses	63	0	63	0	37	13	24
<b>(</b> -	- 5	Know the laboratory return policy on contact lenses	68	0	68	0	32	11	21
<b>(</b> -	<b>.</b>	Know the supplier's return policy on contact lens solutions	58	0	58	0	42	21	21
<b>.e</b> g	end:			9			*		
) <b>:</b> ) <b>:</b>	Lea ent Lea	, perform task rned task prior to ering job rned task on the job rned task at acourse	N: NR: RNT	1	No, d task Not r Task need	elev is r	vant Celeva		

TABLE 27

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

# SKILL L: ORDER CONTACT LENSES FROM LABS

====	=====		=====	===	=====	=====	======	
TASK	<b>S</b>	N = 38	Y	P	0	S	N NR	RNT
L -	1	Know and understand the prescription from a patient's contact lens chart	82	3	74	5 1	8 5	13
ц -,	2	Know which lab to order a specific type of contact lens	74	0	74	, 0 2	6 10	16
L -	3	Know the office's fee structure regarding new contact lens patients	82	0	82	0 1	8 7	<b>/11</b>
<b>L</b> -	4	Know the office's fee structure regarding patient's contact lens replacement	82	0	82	0 1	8 /5	13
Lege	end:							
14	Leari enter Learr	perform task ned task prior to ring job ned task on the job ned task at a course	N: NR: RNT:	t 1	ask lot re lask	elevan	evant l	

TABLE 28

# PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL M: CONTACT LENS DISPENSING

TASK	N = 38	Y	P	0	S	N	NR	RNI
1 - 1	Verify that the contact							
	lens prescription from	,					,	
	the lab is correct	37	- 3	31	3	63	32	31
i'	and the state of t							
- 2	Deal with patient's		+ 2		,			
	concerns regarding		i.			4	:	
	the misinformation	•	•				46	•
	they may have about						4 5	
	contact lenses	7.8	.3	73	3	21	้ารู้	16
			- T.	. •	<u> </u>		. ,	
- 3	Be able to perform				3 1 2 3			
*	correctly the insertion		:					Section 1
	and removal techniques					1		
	for contact lenses	61	3	53	5	.ેં 39	18	-21
		Ŭ.	•				. 0	
- 4	Know contact lens					M. / :		
•	maintenance	76	5	68	3 -	24	-	18
		70	ر	00	. 3	24	<b>)</b>	18
- 5	Know which solutions							3
	to use for the care			798).			e e de	
	of contact lenses	68	_				Tourist Table 1	
	or contact renses	00	2	66	0	32	11	21
- 6	Make certain that the	1			, M.			
		•	: 1	•				1 (
	patient understands							
	the wearing schedule	74	O,	74	0	26	, 13	1.3
7	Males assets to the first		* 1.				2 🕶 🔭 🦠	
- /	Make certain that the						No.	ŝ 4
	patients understand the							
	importance of follow-up	. 2						
	care and rechecks	82	2	80	0	18	7	11
								•
- 8	When it applies, advise							
	patients about contact							
	lens warranties	66	3 :	63	0	34	34	0
					0.27			
- 9	Be able to make minor					in the first		
	adjustments to hard					***		
	contact lenses	7:	0	2	5	93	58	35
	7.		· · · · · ·					
gend:								
Yes,	perform task	N:	No	o, do	not	perf	orm	the
Lear	ned task prior to			ask		* -		
ente	ring job	NR:	1 4	ot re	leva	nt.		1.37
	ned task on the job	RNT:		ask i			t his	+
Lear	ned task at a course				- LC.	-c vali	u Du	. با

# TABLE 29 TABLE 29 TABLE 29 TABLE 29 PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL N: VISUAL TRAINING

=======		=====	===	====	<b>.</b>			B # # # #
TASK	N/= 38	Y	P	0	S	N	NR	RNT
N - 1	Understanding basic terminology	47	3	39	, 5	53	19	34
N - 2	Administer health history questionnaire	32	<b>o</b>	32	·/ o	68	32	36
N - 3	Understand basic visual training equipment	26	0	26	0	74	32	42
N 4	Understand visual training techniques	32	0	29	3	68	26	42
N - 5	Know how to use visual training equipment	34	0	32	2	66	32	34
N - 6	Motivate the patient to maintain visual training therapy	32	0	29	3	68	29	39
N - 7	Maintain patient's visual training progress charts for the doctor	29	0	29	<del>0</del>	71	37	34
Legend:					•			
Y: Yes, P: Lear ente	perform task ened task prior to ering job ened task on the job ened task at a course	N: NR: RNT	t N T	ask ot r	elev is r	ant elev	rform	

TABLE 30

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

### SKILL O: PRELIMINARY SCREENING

	========	=======================================		•		====	====	. = = =	====
TASK		N = 38	Y	P	0	s	N	NR	RNT
G - 1	Understa pre-test	nd why you	50	5	45	0	50	16	34
0 - 2	Filling cards, r	out patient's e: history	63	5	55	3	° 375	8	29
O - 3	Check un unaided	corrected or visual acuity	32	0	29	3.	68	34	34
0 - 4	Be able tonomete		45	0	45	0	¹ 55	37	18
0 - 5	Check pa	tient for sion defects	37	0	37	0	63	29	34
0 - 6	Perform	field testing	29	0	29	0	71	29	42
0 - 7	Check for vision	r binocular	26	0	26	0	74	29	45
O - 8	Take bloc readings	od pressure	29	3	, 26	. 0	71	34	37
Legend:									
P: Lea	, perform trned task p	ask orior to	N: ·	t	ask		per:	form	the
O: Lea	ering job rned task o rned task a	on the job	NR: RNT:	T	ot re ask i eed t	s re	leva	nt bu	ıt

tasks. Two of the 8 tasks were performed by the majority. One task was learned on the job by the majority, while the need for training was reported in 7 tasks.

Table 31, Skill P - Cost Analysis for the Finished Product contains 5 tasks. All 5 tasks were performed by the majority of respondents, and all tasks were learned on the job by the majority.

Table 32, Skill Q - Financial Statements contains 3 tasks. No tasks were performed by the majority. Although all tasks were found not to be relevant by the majority of respondents, the need for training was reported in all three tasks.

Table 33, Skill R - Math contains 4 tasks. All 4 tasks were performed by the majority of respondents. Three of the tasks were learned prior to entering the job by the majority of respondents.

### A Summary of Section Two

Table 34, A Summary of Tables 2 to 15 shows that of 14 skills containing 108 tasks, 30 (or 27%) of the tasks were learned by the majority of respondents "prior to entering the job", while 57 (or 53%) of the tasks were learned by the majority of respondents "on the job". The majority of respondents did not perform 9 of the 108 tasks. The need for further training for the Optometric Receptionists was indicated in 1 task only.

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL P: COST ANALYSIS FOR THE FINISHED PRODUCT

===	=======================================		======		====:	===	=====	. = = = =	
TAS	K	N = 38	Y	, P.	0	S	N	NR	RNT
P -	1	Cost for lenses	84	4	80	0	16	5	11
<b>P</b>	2	Cost for frames	87	5	82	0	13	8	5
<b>P</b> <sub>1</sub> =	. ' <b>3</b>	Be aware of the current market fees within the industry	79	5	71	3	21	13	8
P -	4	Know your office's dispensing fees	95	0	95	0	5	. 3	, 2
P -	5	Understand your office's referral fees	53	0	53	0	47	42	5
Lege	end:	1 2 3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5					•		
Y: P: O: s:	Lear enter Lear	perform task ned task prior to ring job ned task on the job ned task at a course	N: NR: RNT:	ta No Ta	sk t re	leva s re	eleva		

TABLE 32

## PERCENTAGE DISTRIBUTION FOR THE TASKS PERFORMED BY AN OPTOMETRIC ASSISTANT

### SKILL Q: FINANCIAL STATEMENTS

TASK	N = 38	Y	P *	0	S	N	NR	RNT
Q - 1	Analyze financial statements in order to make office		4.	9	\$ \$ P			,
	projection decisions	23	5	18	ہـ 0	76	53	24
Q - 2	Be able to do cost accounting, for example, cost-volume-profit analysis	24	_	16	3	76	53	
Q - 3	Understand tax considerations in				3	70	33	24
•	business decisions	20	3	16	. 1 .	80	56	. 24
Legend:			7		<del></del>			
	, perform task rned task prior to	N:		o, do ask	not	per	form	the
ent D: Lea	entering job		N T	ot re ask i eed t	s re	eleva	int b	ut

TABLE 33

PERCENTAGE DISTRIBUTION FOR THE TASKS
PERFORMED BY AN OPTOMETRIC ASSISTANT

SKILL R: MATH

TASK	N = 38	Y	· P	0	S	N	NR	RNT
R - 1	Perform basic mathematical						<del></del>	
•	operations	97	85	10	2	3	3	' 0
R - 2	Understand basic principles of algebra	79	72	2	5	21	13	8
R - 3	Compute with dollars and cents	95	85,	10	0	5	5	0
R - 4	Calculate weights and measures	63	40	18	5	37	32	5
Legend:					•	•	•	
P: Lea:	, perform task rned task prior to	N:		, do sk	not	t per	form	the
ent D: Lea: S: Lea:	NR: RNT:	Ta	t re sk i ed t	s re	eleva	nt b	ut	

TABLE 34 A Summary of Tables 2 to 15 for an Optometric Receptionist

N = 52

=======	=========	======	======	=====	======	======	=====	
TABLES	NUMBER OF TASKS	<b>Y</b>	P	, s o	S	N	NE.	RNT
2 3 4 5 6 7 8 9 10 11 12 13 14	11 5 9 7 10 8 9 7 4 5 12 7	11 5 9 7 9 8 9 7 4 5 9 2 8 6	10 5 4 0 0 0 0 0 0 0	1 0 5 7 8 8 9 5 4 0 3	000000000000000000000000000000000000000	0 0 0 0 1 0 0 0 0 3 5 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
TOTALS	108	99	30	57	0	9	8	1

### Legend:

Yes, performed task Y:

Learned task prior to P: entering job

Learned task on the job Learned task at a course 0:

s:

No, do not perform the N:

task

NR: Not relevant

RNT: Task is relevant but

need training

Table 35, A Summary of Tables 16 to 33, Shows that of the 18 skills containing 122 tasks, 9 (or 7%) of the tasks were learned by the majority of respondents "prior to entering the job", while 82 (or 67%) of the tasks were learned by the majority of respondents "on the job". The majority of respondents did not perform 24 (or 20%) of the 122 tasks. The need for further training for the Optometric Assistants was indicated in 36 (or 30%) of the tasks.

## Section Three: Skills and Tasks in Rank Order as Perceived by Optometric Ancillary Personnel

Section three describes the rank order of relative importance of the skills and tasks performed by Optometric Receptionists and Optometric Assistants as perceived by them. In addition, this section describes which of the tasks ranked in order of relative importance are associated with training needs for both the Optometric Receptionists and the Optometric Assistants. The training needs were based on responses of 20 percent and above.

Table 36, Skills for an Optometric Receptionist, shows 14 skills ranked in relative importance as perceived in rank order by Optometric Receptionists.

Table 37, shows the ranked order, in relative importance, of 11 tasks for the skill "Interpersonal Skills" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 38, shows the ranked order, in relative

TABLE 35

A Summary of Tables 16 to 33
for an Optometric Assistant

N = 38

<b>PABLE</b>	NUMBER OF TASKS	<b>'Y</b> '	P	, <b>o</b>	s	N	NR	RNT
		<del></del>			F			
1.6	_5	5	0	2	3	O: 0	. 0	. 0
17	11.	11	6	3	. 0	Ŏ	0	Ô
18	5	. 5	0	4	1	<u>0</u> ,	0	Ô
. 19	10	5	0	1	1	5	Ŏ	8
20	9	8	0	8	0	· _ 1	Ô	1
21	9	9	. 0	. 8	1	7 0	Ŏ	2
22 '	. 11	11	0	10	1.	Ŏ	Ŏ	- 0
. 23	4	4	0	4	Ó	Ō	0	Õ
24	6	6	0	6	0	Ŏ	Ô	Ô
25	6	6	Ō	5	1	Ō	, 0	1
26	6	6	Õ	6	Ö	Ö	0	•
27	4	4	0	4	0,	. 0	. 0	Õ
28	9	7	0	7	σ	2	0	.Δ
29	7 .	Ó	0	. 0	0	7	Õ	7
30	8	J 2	0 *	1	Õ	` <u>,</u>	Õ	7
31 _	5	5	Ô	5	Ô	Ô	ň .	ń
32	3	Ō	Ŏ	Ö	- 0	3	. 0	3
33	4	4	3	ŏ	Ö	Õ	ŏ	Õ
TOTALS	122	98	<del>-</del> 9	74	<del>-</del> 8	24	6	36

### Legend:

Y: , Yes, perform task

P: Learned task prior to

entering job

O: Learned task on the job

S: Learned task at a course

N: No, do not perform the

task

NR: Not relevant

RNT: Task is relevant but

need training

## Relative Importance of Skills: Optometric Receptionist

Rank	Skills	-
1	Interpersonal Skills	
2	Dependability	,
3	Telephone/Techniques .	•
4	Appointment Management	
5	Terminology	*
6	Record Management	
7	Accounting	
8	General Office Procedures	
9	Typing	
10,	. Writing Skills	
_11	Inner Office Maintenance	
12	Ordering Contact Lenses	
13	Order Ophthalmic Frames & Lenses	
14	Use & Operate Business Machines	

# Relative Importance of Tasks for Interpersonal Skills as Associated with Training Needs: Optometric Receptionist

Rank	Task	Percentage Requiring Training
1	Receive Patients and Office Visitors	0
2	Maintain effective working relationships, be part of a team	0
3	Create a friendly and comfortable atmosphere	0
4	Develop sensitivity to the needs of the patients	0
5	Work independently	0
6	Act in a diplomatic manner	0
· <b>7</b>	Acquire a sense of humour	0
8	Adapt to and deal with stress	2
<b>9</b> -	Identify situations under which you have no control	0
10	Know when to start/stop a conversation	0
. 11	Don't be afraid to ask questions	<b>~</b> 0,

Relative Importance of Tasks for the Skill - Dependability as Associated with Training Needs: Optometric Receptionist

N = 52

Percentage Rank Task Requiring Training 1\_ Project a professional appearance 0 Adhere to work time schedule 2 0 3 Keep patients' confidentiality Organize your work priorities Develop good listening habits

**NO**4

importance, of 5 tasks for the skill "Dependability"
performed by and perceived in rank order by the Optometric
Receptionist, and indicates no need for further training.

Table 39, shows the ranked order, in relative importance, of 9 tasks for the skills "relephone" performed by and perceived in rank order by the Optometric .

Receptionist, and indicates no need for further training.

Table 40, shows the ranked order, in relative importance, of 7 tasks for the skill "Appointment Management" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for orther training.

Table 41, shows the ranked order, in relative importance, of 10 tasks for the skill "Terminology" performed by and perceived in rank order by the Optometric Receptionist, and indicates the need for further training in 1 task in the lower range.

Table 42, shows the ranked order, in relative importance, of 7 tasks for the skill "Record Management" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 43, shows the ranked order, in relative importance, of 12 tasks for the skill "Accounting" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 44; shows the ranked order, in relative

TABLE 39

Relative Importance of Tasks for the Skill - Telephone as Associated with Training Needs: Optometric Receptionist

Rank	Task	Percentage Requiring Training
1	Use acceptable telephone manners	0
2	Determine if you can assist this caller	0
3	Be perceptive when screening telephone, e.g., know if it is an emergency	0
4	Answer the telephone promptly	0
5	Identify caller in order to screen telephone calls	0
6	Listen carefully, take notes and do not make the caller repeat the information	0
7	Know how to handle telephone appointment cancellations	2
8	Know how to deal with telephone shoppers	.0
9	Know how to use the telephone for recalls	4

Relative Importance of Tasks for the Skill - Appointment Management as Associated with Training Needs:
Optometric Receptionist

Rank	Task	Percentage Requiring Training
1	Determine the patient's needs when they are making appointments	0
2	Know the time required for the patient's appointments	0
3	Always obtain the patient's name and telephone number	0
4	Find out if the patient is a new, referred or re-check	0
5	Know how to re-arrange the appointment book in an emergency	0
6	Telephone patients to confirm appointments for the next day	2
7	Establish a waiting list for patients who can be fitted into cancelled appointments	.0

# Relative Importance of Tasks for the Skill - Terminology as Associated with Training Needs: Optometric Receptionist

#### N = 52

Percentage Rank Task Requiring Training Define the optometric services that your office provides 2 Explain the fee structure for your office Distinguish differences re: 3 Optometrist, Ophthalmologist and an Optician Know the names for the parts 6 of a frame 5 Know the different types of 8 eyeglass lenses Know the different types of 6 13 contact lenses 7 Know the different types of 1.7 contact lens solutions Develop a vocabulary of terms 17 relating to the anatomy of the eye Maintain a dictionary of 21 optometric terms 10 Know the historical overview 13 for the optometric profession .

### TABLE 42 -

# Relative Importance of Tasks for the Skill - Record Management as Associated with Training Needs: Optometric Receptionist

### N = 52

Rank	Task	Percentage Requiring Training
<b>1</b>	Prepare charts for new patients, regular eye exams, contact lenses and/or visual training	0
2	Set up an appropriate filing system for your office	<b>4</b>
3	Know how to correctly file and retrieve files from your system	0
4	Know how to find a lost file within your system	2
5	Prepare doctor's day sheet	0
6	Maintain an up-to-date filing system by purging your files on a regular basis	- <b>4</b>
7	Understand and compare different filing systems	8

 $\phi_0$ 

Relative Importance of Tasks for the Skill - Accounting as Associated with Training Needs Optometric Receptionist

Rank	Task	Percentage Requiring Training
1 }	Know how to collect fees	0
2	Know how to collect bad debts	7
<b>3</b>	Record your office's accounts receivable	2
4	Understand how to fill out third party payments, such as: A.H.C., Social Assistance, etc.	, 0
5	Process your office's banking procedures	<b> </b>
6	Record and pay your office's accounts payable	6
7	Know what your cash float is and know how to keep it balanced	3
8	Record and balance your petty cash	2
9	Post to your general ledger and keep it balanced	4
10	Prepare a balance sheet	6
11 ***********************************	Process your office's payroll, for example: UIC, income tax, C.P.P., etc.	3
12	Prepare an income statement	10

Relative Importance of Tasks for the Skill - General Office Procedures as Associated with Training Needs: Optometric Receptionist

n = 52

Rank	Task	ů.	Percenta iring Tr	
1	Process and deal with goods received from courier service (lab deliveries)		0	
2	Process incoming mail		. 0	,
3	Know which are the best courier services for your office	·.	 0	
4	Know the mailing procedures used by your office, for example: C.O.D., parcel post, registered mail		2	

importance, of 4 tasks for the skill "General Office

Procedures" performed by and perceived in rank order by the

Optometric Receptionist, and indicates no need for further

training.

Table 45, shows the ranked order, in relative importance, of 5 tasks for the skill "Typing" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 46, shows the ranked order, in relative importance, of 6 tasks for the skill "Writing Skills" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 47, shows the ranked order, in relative importance, of 8 tasks for the skill "Inner Office Maintenance" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 48, shows the ranked order, in relative importance, of 9 tasks for the skill "Ordering Contact Lenses" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 49, shows the ranked order, in relative importance, of 8 tasks for the skill "Ordering Ophthalmic Frames and Lenses" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for

Relative Importance of Tasks for the Skill - Typing as Associated with Training Needs: Optometric Receptionist

Rank	Task	Percentage Requiring Training
1.	Type the Alberta Health Care forms	\ 0
2	Type statements (Accounts Payable)	0
3	Type recall cards	0
1	Type referral letters to other practitioners	4
5	Type memos	4

TABLE 46

Relative Importance of Tasks for the Skill - Writing Skills as Associated with Training Needs: Optometric Receptionist

Rank	Task		rcentage ing Training	
1	Compose a simple business letter		0	
2	Use proper grammar		0	
3	Use proper/spelling	<b>#</b>	0	
4,	Use proper punctuation	• · · · · · · · · · · · · · · · · · · ·	0	
5	Understand what you have written	•	0	
6	Proofread your work		0	



Relative Importance of Tasks for the Skill - Inner Office Maintenance as Associated with Training Needs: Optometric Receptionist

TABLE 47

N = 52

Rank	Task		Percentagiring Tra	
1	Maintain a clean and tidy waiting room		0	
2	Keep your doctor's equipment clean		2	× • ·
3	Keep your office equipment in good working order		2	
4	Order printing supplies, offic stationery, etc.	<b>e</b> ,	• 0	
5	Order technical supplies		2	
6	Order office supplies, e.g., soap, towels, magazines, coffee	i se	<b>`.</b> 0·	
7	Water the plants regularly	. •	0	
8	Know how to make coffee	·	0	

### Relative Importance of Tasks for the Skill - Ordering Contact Lenses as Associated with Training Needs: Optometric Receptionist

Rank	Task	Percentage Requiring Training		
1	Know how to read a patient's contact lens chart	17		
2	Be able to identify the type of contact lens from the patient's charts	15		
<b>3</b>	Know the contact lens companies replacement policy and delivery dates	15		
4	Know how to care for contact lenses	15		
5	How to use contact lens solutions	13		
6	Keep a record of all contact lens orders	12		
7	Know how to order contact lens solutions	10		
8	Keep a record of the dates for contact lens solutions	13		
9	Keep a record of your contact lens stock	12		
	·			

Relative Importance of Tasks for the Skill - Ordering Ophthalmic Frames & Lenses as Associated with Training Needs:
Optometric Receptionist

Rank,	Task	Percentage Requiring Training
1	Know how to read a prescription from a patient's file	8
2	Identify specifications for the frame parts	12
3	Know which distributors and/or labs from which to order frames and lenses	12
. 4	Perform minor repairs to frames	15
5	Use a frame catalogue	3
6	Know how to order parts of frames	3
7	Know how to keep a record of your frame stock	. 13
, 8	Know how to keep a record of all your frame and lens orders	10

further training.

Table 50, shows the ranked order, in relative importance, of 7 tasks for the skill "Use & Operate Business" Machines" performed by and perceived in rank order by the Optometric Receptionist, and indicates no need for further training.

Table 51, Skills for an Optometric Assistant shows
18 skill areas ranked in relative importance as perceived in
rank order by Optometric Assistants.

Table 52, shows the ranked order, in relative importance, of 11 tasks for the skill "Interpersonal Skills" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 53, shows the ranked order, in relative importance, of 10 tasks for the skill "Education" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training. Of the 8 tasks that require further training, 1 task is located in the upper range, 4 tasks in the mid range and 3 tasks in the lower range.

Table 54, shows the ranked order, in relative importance, of 9 tasks for the skill "Lens Selection" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training in 2 tasks, 1 task in the upper range and 1 task in the lower range.

Relative Importance of Tasks for the Skill - Use & Operate Business Machines as Associated with Training Needs:
Optometric Receptionist

N = 52

Rank Task Percentage Requiring Training

1 Use a calculator

1 Use a calculator 0
2 Use a telephone answering 0 machine 0
3 Utilize a dictaphone 6
4 Operate a postage meter 4
5 Operate a cheque writer 6
6 Operate a photo copier 6
7 Use and operate a computer 7

### Relative Importance of Skills: Optometric Assistant

N = 38

\*

Rank	Skills
. 1	Interpersonal Skills
2	Education for Assistants
3	Lens Selection
4	Patient Education
5	Frame Selection
6	Frame Fitting (Dispensing)
7	Terminology
8	Ordering Rx from Labs
.9	Repairing and Adjustments
1.0	Purchasing
11	Contact Lens Dispensing -
12	Order Contact Lenses from Labs
13	Cost Analysis for the Finished Product
.14	Handle Telephone
15	Preliminary Preening
16	Visual Training
17	Financial Statements
18	Math

#### TABLE .52

Relative Importance of Tasks for the Skill - Interpersonal Skills as Associated with Training Needs: Optometric Assistant

N = 38

Percentage Rank Requiring Training Maintain effective working 0 relationships with co-worker(s), patient(s) and doctors 2 Create a friendly and 0 comfortable atmosphere Develop sensitivity to the 3 needs of patients 4 Act in a diplomatic manner 5 Be a good listener 3 Develop communication 6 . competencies Be selective with what you say to a patient and know your legal limits 8 Explain the advantages and 3 services provided by an optometric office Describe the fee structure 9: 5. that is applied in your office 10 Be able to troubleshoot 16 ophthalmic appliance problems 11 Develop good salesmanship 11 techniques

### Relative Importance of Tasks for the Skill - Education as Associated with Training Needs: Optometric Assistant

Rank	Task	Percentage Requiring Training
1	Seminars/courses to update knowledge and technology in the field	26
2	Courses in communication skills	16
3	Keep up with new product knowledge	13
4	Office Management Training courses	26
5	Courses in time management	27
6	Assertive training	36
7	Courses in basic behavioral psychology	32
8	Stress management courses	36
9	Record management courses (filing systems)	24
10	Courses regarding first aid	37

# Relative Importance of Tasks for the /Skill - Lens Selection as Associated with Training Needs: Optometric Assistant

N = 38

Percentage Rank Task Requiring Training Know how to read and 8 understand the meaning of a prescription from patient's chart 2 Understand the function of 24 parts of a lens, for example, sphere, cylinder, prism ة 3 Be able to analyze lenses using a lensmeter and a lens clock Know the materials from 10 hich lenses are made 5 Know the types of single 8 and multivision lenses 6 Know the availability of lenses 11 Know how the warranty applies to lenses, for example, Hardex lenses 8 Know lens finishes, for example, 8 tints, and coatings, etc. 9 Know how lenses are 21 manufactured and the time required for each stage of development

Table 55, shows the ranked order, in relative importance, of 9 tasks for the skill "Patient Education" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training in 1 task in the lowest range.

Table 56, shows the ranked order, in relative importance, of 11 tasks for the skill "Frame Selection" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 57, shows the ranked order, in relative importance, of 6 tasks for the skill "Frame Fitting" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 58, shows the ranked order, in relative importance, of 5 tasks for the skill "Terminology" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 59, shows the ranked order, in relative importance, of 4 tasks for the skill "Ordering Rx from the Lab" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 60, shows the ranked order, in relative importance, of 6 tasks for the skill "Repairing & Adjustments" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further

# Relative Importance of Tasks for the Skill - Patient Education as Associated with Training Needs: Optometric Assistant

Rank	Task	Percentage Requiring Training
1	Educate patients about the services available in the office	0
2	Advise patients about the types of lenses and frames available	0
3	Explain the importance of regular eye examinations	. 0
4	When dealing with a patient's question - understand the legality of your statements	16
5	Explain how third party billing functions, for example, A.H.C., Social Services etc.	0
6	Educate the patients on the merits of having a spare pair of eye glasses	0
7	Educate patients on how to care for ophthalmic appliances	11
8	When referrals to other Health Care offices and/or hospitals give patient information	0 &
9	Give patients instructions regarding low vision aids	<b>24</b> - r

# Relative Importance of Tasks from the Skill - Frame Selection as Associated with Training Needs: Optometric Assistant

#### N = 38

Rank	Task	Percentage Requiring Training
1	Conceptualize the prescription when selecting a frame for the patients	8
2	Determine the size of frame for the patient, for example, bridge, eye size, temple length	13
3	Understand the cosmetics of frame selection	8
4	Know the materials and construction of a frame	11
5	Know the manufacturers of the fr	ames 3
6	Know the availability of the fra	mes 0
7	Know how to take patient's pupillary distance and be able to calculate their near P.D.	13
<b>8</b> 0.7	Know the frame amd lens fee structure for the office	8
9	Be able to read the frame manufacturer's catalogue in order to select the proper size, color etc. of frame	0
10	Be able to measure a patient's bifocal height	16
11	Know the courier services available from the labs	11

Relative Importance of Tasks for the Skill - Frame Fitting as Associated with Training Needs:
Optometric Assistant

N = 38

Rank	Task	Percentage Requiring Training
. 1	Verify that the prescriptions ordered from the lab have been fabricated correctly	16
2	Dispense the frame to the patient	13
3	Advise the patient on adaptation to new lenses	18
4	Instruct the patient on the use and care of new prescription	5
5	Offer reassurance and positive re-inforcement to the patient	0 4
6	Give patients advice regarding follow-up care when necessary	0

## Relative Importance of Tasks for the Skill - Terminology as Associated with Training Needs: Optometric Assistant

V

N = 38

Pecentage Rank Task Requiring Training Anatomy: Describe how the 13 eye is structured and be able to identify the major parts of an eye 2 Definitions: Define and 13 understand common terms that relate to the eye and vision 3 Physiology: Describe how 13 the eye and parts basically function 4 Understand enough terminology 13 relating to the eye to distinguish a sign from a symptom 5 Recognize the basic function 16 of ophthalmic equipment

Relative Importance of Tasks for the Skill - Ordering Rx from the Lab as Associated with Training Needs:
Optometric Assistant

N = 38°

Rank	Task	Percentage Requiring Training	
1	Know how to read the prescription, lens and frame selection on a patient's chart	0	
2	Know how to order using lab forms	0	
3	Know which lab/manufacturer from which to get the desired products	4	
<b>4</b> // · · ·	Know how long it takes to get an order from the labs/manufacturers	5	

# Relative Importance of Tasks for the Skill - Repairing & Adjustments as Associated with Training Needs: Optometric Assistant

N = 38

Rank	/ Task	Percentage Requiring Training
1	Have knowledge of frame names and frame parts	5
2	Know when to advise patients that they are due for an eye examination rather than repair an existing out-dated prescription in an old frame	0
_3	Know when not to adjust a frame.	16
4	Be able to improvise with temporary repairs	11
5	Know the product availability	11
6	Know how to customize frames when possible	24



training in 1 task in the lower range.

Table 61, shows the ranked order, in relative importance, of 6 tasks for the skill "Purchasing" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training in 3 tasks. Of the 3 tasks that require training, 1 task is located in the mid range and 2 tasks are located in the lower range.

Table 62, shows the recked order, in relative importance, of 9 tasks for the ill "Contact Lens Dispensing" performed by and ived in rank order by the Optometric Assistant, and indicates the need for further training in 4 tasks. Of the 4 tasks that require training 2 tasks are located in the upper range, 1 task in the mid range and 1 task in the lower range.

Table 63, shows the ranked order, in relative importance, of 4 tasks for the skill "Ordering Contact Lenses from the Lab" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 64, shows the ranked order, in relative importance, of 5 tasks for the skill "Cost Analysis for the Finished Product" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 65, shows the ranked order, in relative importance, of 5 tasks for the skill "Handling the Telephone"

Relative Importance of Tasks for the Skill - Purchasing as Associated with Training Needs: Optometric Assistant

N = 38

Rank	Task	Percentage Requiring Training
1	Be familiar with return policy and guarantees on frames	11 11 11 11 11 11 11 11 11 11 11 11 11
	Be familiar with various discount systems, for example, bulk purchasing and discounts on lab bills	16
3	Know the warranty on lenses	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
4	Know the laboratory warranty on contact lenses	24
5	Know the laboratory return policy on contact lenses	21
6	Know the supplier's return policy on contact lens solutions	21

Relative Importance of Tasks for the Skill - Contact Lens Dispensing as Associated with Training Needs: Optometric Assistant

N = 38

Rank	Task	Percentage Requiring Training
1	Verify that the contact lens prescription from the lab is correct	31
2	Be able to perform correctly the insertion and removal techniques for contact lenses	21
3	Deal with patients concerns regarding the misinformation they may have about contact lenses	16
	Know contact lens maintenance	18
5	Know which solutions to use for the care of contact lenses	. 21
<b>.</b> 6	Make certain that the patients understand the wearing schedule	13
7	Make certain that the patients understand the importance of follow-up care and rechecks	11
<b>8</b>	When it applies, advise patients about contact lens warranties	0
9	Be able to make minor adjust- ments to hard contact lenses	35

Relative Importance of Tasks for the Skill - Ordering Contact Lenses from the Lab as Associated with Training Needs:
Optometric Assistant

N = 38

Percentage Rank Task Requiring Training . 1 Know and understand the 13 prescription from a patient's contact lens chart 2 Know from which lab to order 16 a specific type of contact lens Know the office's fee 3 11 structure regarding new contact lens patients Knowothe office's fee 13 structure regarding patients' contact lens replacement

Relative Importance of Tasks for the Skill - Cost Analysis for the Finished Product as associated with training needs:

Optometric Assistant

N = 38

Rank

Task

Requiring Training

1 Cost for lenses

11
2 Know your office's dispensing fees

3 Cost for frames

4 Be aware of the current market fees within the industry

5 Understand your office's 5 referral fees

Relative Importance of Tasks for the Skill - Handling the Telephone as Associated with Training Needs: Optometric Assistant

N = 38

Rank ,	Task ,	Per Requiri	centage ng Tra	
1	Keep conversation general when dealing with telephone shoppers		8	
2	Know how to limit the questions and answers when dealing with a telephone shopper		8	
3	Be non-commital regarding fees when dealing with a telephone shopper		6	
4	Secure the telephone shopper's name and phone number (sometimes address in order to mail them information)		11	
5	Direct the telephone shopper into the office in order to further answer their specific questions	<b>3</b>	3	

performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

Table 66, shows the ranked order, in relative importance, of 8 tasks for the skill "Preliminary Screening" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training in 7 tasks. Of the 7 tasks that require training, 3 tasks are in the upper range, 2 tasks are in the mid range and 2 tasks are in the lower range.

Table 67, shows the ranked order, in relative importance, of 7 tasks for the skill "Visual Training" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training in all tasks.

Table 68, shows the ranked order, in relative importance, of 3 tasks for the skill "Financial Statements" performed by and perceived in rank order by the Optometric Assistant, and indicates the need for further training in all tasks.

Table 69, shows the ranked order, in relative importance, of 4 tasks for the skill "Math" performed by and perceived in rank order by the Optometric Assistant, and indicates no need for further training.

#### A Summary of Section Three

A summary of Tables 36 to 50 for Optometric

O

#### TABLE 66

#### Relative Importance of Tasks for the Skill - Preliminary Screening as Associated with Training Needs: Optometric Assistant

N = 38

Percentage

Rank Task		Percentage Requiring Training	
1	Understand why you pre-test	34	
2	Filling out patient's cards, re: history	29	
3	Check uncorrected or unaided visual acuity	3	
4	Be able to use a tonometer	18	
5	Check patient for color vision defects	34	
6	Perform field testing	42	
• 7	Check for binocular vision	45	
8	Take blood pressure readings	37	

- 7

#### Relative Importance of Tasks for the Skill - Visual Training as Associated with Training Needs: Optometric Assistant

N = 38

Percentage Rank Task Requiring Training Understanding basic 34 terminology 2 Administer health history 36 questionnaire 3 Understand basic visual 42 training equipment Understand visual training 42 techniques Know how to use visual 34 training equipment Motivate the patient to 39 maintain visual training therapy. Maintain patient's visual 34 training progress charts for the doctor

Relative Importance of Tasks for the Skill - Financial Statements as Associated with Training Needs: Optometric Assistant

N = 38

Rank	Tasks	Percentage Requiring Training
1	Analyze financial statements in order to make office projection decisions	24
2	Be able to do cost accounting, for example, cost-volume-profit analysis	23
3	Understand tax considerations in business decision	24

Relative Importance of Tasks for the Skill - Math as Associated with Training Needs:
Optometric Assistant

N = 38

Rank Task Percentage Requiring Training

1 Perform basic mathematical 0 Operations

2 Compute with dollars and cents 0

3 Understand basic principles 8 of algebra

4 Calculate weights and measures 5

TABLE 70

### Ranked Skills for Optometric Receptionists and Assistants as Associated with Training Needs

Rank	Skills for Receptionists	Training Needs
1 .	A - Interpersonal Skills	0
2 .	B - Dependability	0 -
3	C - Telephone Techniques	Ô
4	D - Appointment Management	0
.5	E - Terminology .	1
6	F - Record Management	. 0
7	G - Accounting	0
8	H - General Office Procedures	. 0
9	I - Typing	Ö
10	J - Writing Competencies	0
11	K - Inner Office Maintenance	Ö
12	L - Ordering Contact Lenses	ő
13	M - Order Ophthalmic Frames & Lenses	0
14	N - Use & Operate Business Machines	. 0
-	Skills for Assistants	•
1	A - Interpersonal Skills	0.
2	B - Education for Assistants	8
3	C - Lens Selection	, 2
4 .	D - Patient Education	1 .
5	E - Frame Selection	Õ
7	F - Frame Fitting (Dispensing) , G - Terminology	0
8 .	H - Order Rx from Labs	0
9	I - Repairing & Adjustments	1
10	J - Purchasing	3
11	K - Contact Lens Dispensing	4 .
1 2	L - Order Contact Lenses from Labs	0
1 3	M - Cost Analysis for Materials	0
14	N/- Handle Telephone	0
15	O - Preliminary Screening	. 7
16	P - Visual Training	7
17	Q - Financial Statements	3
T`0	R - Math	. 0

Receptionists shows the need for training in the skill "Terminology" for one task only and it was located in the lower range.

A summary of the Tables 51 to 69 for the Optometric

Assistants shows the need for training in 36 tasks involving

9 skills. Of the 36 tasks for which training is required, 11

were from the upper range, 11 from the mid range and 14 from the lower range.

Table 70 summarizes the ranked skills in relative importance for the Optometric Receptionists and the Optometric Assistants as associated with training needs. Only one task showed the need for training by the Optometric Receptionists. This task was from Skill E, Terminology, Task E-9 "Maintain a dictionary of optometric terms". In contrast, the Optometric Assistants indicated the need for training in nine Skills categories comprising a variety of 36 tasks. The 36 tasks were identified as not being performed because further training was required.

#### Chapter 5

## SUMMARY, CONCLUSIONS, AND RECOMMENDATIONS FOR FURTHER STUDY

The final chapter of this thesis contains the summary, conclusion and recommendations based on the results. The first section is a summary of the research study. The second section discusses the conclusions derived from the study and the third and final section deals with recommendations for further research.

#### Summary

The major purpose of this research study was to establish job classifications for optometric ancillary personnel by creating a Profile of Occupational Skills and Tasks (POST) for the Optometric Receptionist, and by Creating a Profile of Occupational Skills and Tasks (POST) for the Optometric Assistant. The study also sought answers to the following research questions: 1. What skills and tasks a performed in the job of an Optometric Receptionist? what extent did the Optometric Receptionists acquire their skills and tasks prior to entering the job, on the job or through courses, seminars or workshops? 3. What shalls and tasks relevant to the role of an Optometric Reception are not performed because further training and educational required? 4. What is the ranked order, in relation

importance, of the skills and tasks performed by Optometric Receptionists as perceived by them? 5. Which of the tasks ranked high, medium or low in order of relative importance, as perceived by them, are associated with training needs for the Optometric Receptionists? 6. What skills and tasks are performed in the job of an Optometric Assistant? extent did the Optometric Assistants acquire their skills and tasks prior to entering the job, on the job or through courses, seminars, or workshops? 8. What skills and tasks relevant to the role of an Optometric Assistant are not performed because further training and education are required? 9. What is the ranked order, in relative importance, of the skills and tasks performed by Optometric Assistants as perceived by them? 10. which of the tasks ranked high, medium or low in order of relative importance, as perceived by them, are associated with training needs for Optometric Assistants?

In order to collect the data to develop occupational profiles for optometric ancillary personnel an instrument was created called the Profile of Occupational Skills and Tasks (POST). One POST chart was created by the developmental workshop committee for the Optometric Receptionists and contained 14 skills consisting of a variety of tasks totalling 108. One POST chart was created by the developmental workshop committee for the Optometric Assistants and contained 18 skills, consisting of a variety

of tasks totalling 122. The validation process resulted in 52 responses from the Optometric Receptionists and 38 responses from the Optometric Assistants which were tabulated and analyzed to determine the major findings. The research was conducted in two phases.

#### Phase One

The first phase of the study was the development of two data collecting instruments: One for the Optometric Receptionist and one for the Optometric Assistant. This was accomplished by holding two separate developmental workshops.

The first workshop was to develop the data collecting instrument for Optometric Receptionists, and consisted of eight optometric ancillary personnel. Four of the optometric ancillary personnel performed the duties of a receptionist as well as the duties of an assistant, while four performed duties of a receptionist.

The second workshop was to develop the data collecting instrument for Optometric Assistants and consisted of five optometric ancillary personnel. Two persons performed the duties of an assistant as well as the duties of a receptionist, while three performed duties of an assistant.

#### Phase Two

The second phase of the study was the validation process. In accordance with studies of this type the "Competency Analysis Profile (CAP) System," and the "Profile

of Occupational Skills and Tasks (POST) System", the occupational profile charts which were developed during phase one were validated by submitting the basic content to a larger number of practitioners in the occupation under review. In this study the validation of the occupational profile charts was accomplished through a Province-wide mailing to 141 optometric offices. Each office received two POST charts, one POST chart for their receptionist and one POST chart for their assistant. During the validation process the respondents were asked to rank in relative importance, as perceived by them, the skills and tasks on their POST chart. Following the ranking procedures the respondents were then asked the following questions: Question A: Do you perform this task? If the respondents performed the task they were asked question B I:, Where did you learn this task? (a) Prior to entering the field you are working in? or, (b) I learned to perform this task on the job, or, (c) I learned to perform this task by attending seminars, taking courses, or through workshops. If the respondents did not perform the task they were asked Question B II: . Which of the following statements describes why you do not perform this task? (a) The task is not relevant in order for me to perform my job, or (b) The task is relevant to my job, but I require additional training.

#### Conclusions

The conclusions are based upon the findings derived from an analysis of data and are presented in the following sections, which are grouped according to the the research questions in Chapter One, "Statement of the Problem".

In reporting the data, responses totalling 50 percent and above are referred to as the "majority", with the exception for the data referring to the "need for training", responses totalling 20 percent and above were deemed to be tasks for which respondents required further training. The terms upper range, mid range and lower range were used to describe relative position of ranking of the skills and tasks.

#### Research Question %

"What skills and tasks are performed in the job of an Optometric Receptionist?"

The skills and tasks that were identified as being performed on the job by Optometric Receptionists consisted of 108 tasks which were grouped into 14 skill categories.

#### Research Question 2

"To what extent did the Optometric Receptionists acquire their skills and tasks prior to entering the job, on the job or through courses, seminars, or workshops?"

Upon analyzing the 108 tasks that were identified on the data collecting POST chart for the Optometric Receptionists it was shown that of the 14 skill categories

containing 108 tasks, 30 (or 27%) of the tasks were learned by the majority of respondents "prior to entering the job", while 57 (or 53%) of the tasks were learned by the majority of the respondents "on the job". Of the 108 skills, "Terminology" was learned by 24 percent of the respondents at seminars and 16 percent of the respondents learned "Interpersonal Skills" at seminars.

#### Research Question 3

. "What skills and tasks relevant to the role of an Optometric Receptionist are not performed because further training and education are required?"

Only one task "Maintain a dictionary of optometric terms" from the Skill "Terminology" was identified by 21 percent of the Optometric Receptionists as an area for further training. In contrast the Optometric Assistants indicated on their profile chart the need for further training and education requirements for 36 (or 30%) of the tasks involving 18 skill categories.

#### Research Question, 4

"What is the ranked order, in relative importance, of the skills and tasks performed by Optometric Receptionists as perceived by them?"

The skills from the upper range, along with the first three tasks for these skills are as follows: Skill A - Interpersonal Skills, Task A-1, Receive patients and office visitors; Task A-2, Maintain effective working relationships,

be part of a team; and Task A-3, Create a friendly and comfortable atmosphere. Skill B - Dependability, Task B-1, Project a professional appearance; Task B-2, Adhere to work time. schedule; and task B-3, Keep patients' confidentiality. Skill C - Telephone Techniques, Task C-1, Use acceptable telephone manners; Task C-2, Determine if you can assist this caller; and Task C-3, Be perceptive when screening telephone calls, e.g., know if it is an emergency. Skill D -Appointment Management, Task D-1, Determine the patients' needs when they are making appointments; Task D-2, Know the time required for the patient's appointment; and Task Always obtain the patient's name and telephone number. E - Record Management, Task E-1, Define the optometric services that your office provides; Task E-2, Explain the fee structure for your office; and Task E-3, Distinguish differences regarding and Optometrist, Ophthalmologist and an Optician.

For the complete overview of the remaining nine skills and ninety-three tasks for an Optometric Receptionist please refer to Chart 3, "Profile of Occupational Skills and Tasks for an Optometric Receptionist" which is located in the pocket attached to the inside back cover of the thesis.

Research Question 5

"Which of the tasks ranked high, medium or low in order of relative importance, as perceived by them are associated with training needs for the Optometric."

#### Receptionists?"

Only one task showed the need for training by 21 percent of the respondents. Task E-9, "Maintain a dictionary of optometric terms" from Skill E, "Terminology" was located in the upper range of the profile chart. Although this task was located in a skill from the upper range, it is considered not important as an area associated with training needs as the task was only ranked ninth out of ten tasks.

#### Research Question 6

"What skills and tasks are performed in the job of an 'Optometric Assistant?"

The skills and tasks that were identified as being performed on the job by Optometric Assistants consisted of 122 tasks which were grouped into 18 skill categories.

Research Question 7

"To what extent did the Optometric Assistants acquire their skills and tasks prior to entering the job, on the job or through courses, seminars, or workshops?"

Upon analyzing the 122 tasks that were identified on the data collecting POST chart for the Optometric Assistants, it was shown that of the 18 skills containing 122 tasks, 9 (or 7%) of the tasks were learned by the majority of respondents "prior to entering the job", while 82 (or 67%) of the tasks, were learned by the majority of respondents "on the job".

#### Research Question 8

"What shills and tasks relevant to the role of an Optometric Assistant are not performed because further training and education are required?"

Of the 18 skill categories, the following nine skills containing a variety of 36 tasks (or 30%) were identified as not being performed by the Optometric Assistants because further training and education are required. Eight tasks in Skill "Education for Assistants", seven tasks in Skill "Visual Training", seven tasks in Skill "Preliminary Screening", four tasks in Skill "Contact Lens Dispensing", three tasks in Skill "Purchasing", three tasks in the Skill "Financial Statements", two tasks in Skill "Lens Selection", one task in Skill "Patient Education" and one task in the Skill "Repairing and Adjustments".

#### Research Question 9

"What is the ranked order, in relative importance, of the skills and tasks performed by Optometric Assistants as perceived by them?"

The skills from the upper range, along with the first three tasks for these skills are as follows: Skill A - Interpersonal Skills, Task A-1, Maintain effective working relationships with co-worker(s), patient(s) and doctor(s); Task A-2, Create a friendly and comfortable atmosphere; and Task A-3, Develop sensitivity to the needs of patients.

Skill B - Education for Assistants, Task B-1,

Seminars/courses to update knowledge and technology in the field; Task B-2, Courses in communication skills; and Task B-3, Keep up with new product knowledge. Skill C - Lens Selection, Task C-1, Know how to read and understand the meaning of a prescription from patient's chart; Task C-2, Understand the function of parts of a lens, for example, sphere, cylinder, prism; and Task C-3, Be able to analyse lenses using a lensmeter and a lens clock. Skill D - Patient Education, Task D-1, Educate patients about the services available in the office; Task D-2, Advise patients about the types of lens and frames available; and Task D-3, Explain the importance of regular eye examinations. Skill E - Frame Selection, Task E-1, Conceptualize the prescription when selecting a frame for the patients; Task E-2, Determine the size of frame for the patient, for example, bridge, eye size, temple length, and Task E-3, Understand the cosmetics of frame selection. Skill F - Frame Selection, Task F-1, Verify that the prescriptions ordered from the lab have been fabricated correctly; Task F-2, Dispense the frame to the patient; and Task F-3, Advise the patient on adaptation to new lenses.

For the complete overview of the remaining 12 skills and 104 tasks for an Optometric Assistant please refer to Chart 4, "Profile of Occupational Skills and Tasks for an Optometric Assistant" which is located in the pocket attached to the inside back cover of the thesis.

#### Research Question 10

"Which of the tasks ranked high, medium or low in order of relative importance, as perceived by them are associated with training needs for the Optometric Assistants?"

Thirty-six (or 30%) of the tasks that were identified as areas where training is needed involved 9 skills categories. Of the nine skills identified as areas where training is needed, three skills and 11 tasks were from the upper range: Skill B, "Education for Assistants"; Skill C, "Lens Selection" and Skill D, "Patient Education". Three skills and 41 tasks were from the mid range: Skill I, "Repairing and Adjustments"; Skill J, "Purchasing"; and Skill K, "Contact Lens Dispensing", and three skills and 14 tasks were from the lower range: Skill O, "Preliminary Screening"; Skill P - "Visual Training"; and Skill - Q, "Financial Statements".

#### Recommendations

The recommendations that were drawn from the findings and conclusions of this research study are presented in this section.

1. It is recommended that the Alberta Association of Optometrists use the two Profiles of Occupational Skills and Tasks as the central focus point for having an educational institution prepare a training program for optometric.

#### ancillary personnel,

- 2. It is recommended that the POST charts be utilized by the Alberta Association of Optometrists as a guide for identifying those competencies needed prior to hiring their ancillary personnel.
- 3. It is recommended that the Alberta Association of Optometrists use the POST charts as a basis for providing and developing on the job training for their ancillary personnel.
- 4. It is recommended that Optometric Receptionists and Optometric Assistants use the skills and tasks identified in the POST charts as a basis for their individual professional and career development.
- 5. It is recommended that the identified skills and tasks forming job classifications for an Optometric Receptionist and an Optometric Assistant, serve as a basis for inclusion into Career Profiles, in the Province of Alberta, and the Canadian Occupational Dictionary.
- 6. It is recommeded that the data generated in this study be examined for relevance to other Provinces in Canada and to many States in the United States of America.

#### Methodological Considerations

The methodology utilized in this study could be utilized by any researcher on behalf of an occupational group who wishes to create an occupational profile for their job classification.

However, it is recommended that when this methodology is used by other researchers that the profile charts be redesigned. For example, instead of displaying the skills and tasks on a darge cumbersome profile chart to collect the data, letter size paper should be used. The skills and tasks would be listed on the left-hand side of the paper with columns providing space to the right of the paper for responses to the questions that were posed in this study. The utilization of letter size paper would facilitate the ease of completing the questionmaire for the participants as well as analysing the data for the researcher.

It is also recommended that during the developmental workshop procedures that a Q-sort technique be utilized to facilitate the individual ranking of the skills and tasks.

Further, it is recommended that during the validation stage a Likert type rating scale be utilized as this would assist in identifying more accurately the relative importance of the skills and tasks as perceived by the participants. This procedure may enable the researcher to compute a numerical coefficient of ranking preference.

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## APPENDIX A

Correspondence with the Alberta Optometric Association

Marlowe Lindberg 7416 - 182 Street Edmonton, Alberta T5T-2G7 Phone: 481-3947

September 24, 1984

Dr. C. McQueen
President of the
Alberta Optometric Association
2-3002 106 Street
Edmonton, Alberta

Dear Dr. McQueen:

I am presently engaged in the Faculty of Graduate Studies at the University of Alberta, in the Industrial and Vocational Department of Education completing my thesis for a Masters of Education Department.

The purpose of this research is to identify, validate, analyze and rank the skills and tasks performed by an optometric receptionist and an optometric assistant in order to establish a profile of occupational skills and tasks performed by them. I feel the need for such an occupational task analysis is relfected by the lack of an occupational profile by Careers Canada, Careers Alberta and Occupational Profiles, Alberta. Resulting from the lack of an established occupational profile my research addresses the following questions:

- 1. What skills and tasks used on the job by them will be perceived to be relevant for the job?
- 2. When did the optometric receptionist and the optometric assistant acquire the knowledge to perform the skills and tasks that are required for the job: a) prior to the job? or b) on-the-job?
  - 3. To what extent will there be agreement among the participating optometric receptionists and optometric assistants regarding the skills and tasks required for the job?



### ALBERTA OPTOMETRIC ASSOCIATION

2, 9333 - 60 STREET EDMONTON, ALBERTA T6B 2L6 TELEPHONE: (403) 468-1203

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All A.O.A. Members

FROM:

Adrian D. Berry Executive Director

November 7th, 1984 Action Requested by: Circulated to:

Action 4 Information

President
Past President
Secretary-Treasurer
Registrar
Executive Director
Legal Counsel
CAO Representative
CAO Ex. Director
Council Members
Committee:

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Re:

RESEARCH PROJECT RE OPTOMETRIC RECEPTIONISTS AND STANTS OCCUPATIONAL SKILLS PROFILE.

JA ST

Prior to the last Council Meeting your President received a request from (Mrs.) Marlowe Lindberg for endorsation of her proposed student research project. The project proposes to identify, validate, analyze, etc. whe skills and tasks required of optometric receptionists and assistants in order to establish a profile of occupational skills required and tasks performed.

Dr. McQueen reported on this proposal to the October 21st Council Meeting recommending that It be supported in accordance with the conditions set out in his letter of October 9th to Mrs. Lindberg - qopy attached.

Subsequently the following motion was carried:

"Subject to the conditions stated in Dr. McQueen's letter of reply to Mrs. Lindberg regarding her proposed research project, Council supports the project as outlined."

For your information.

Thank you.

ADB.blw Encl.

# APPENDIX B

Correspondence with the Canadian Optometric Association

### APPENDIX C

Correspondence with Optometric Receptions and Optometric Assistants Requesting Participation for the Workshops to Produce the Original Profile of Occupational Skills and Tasks

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The Seminars will be held at the Alberta Vocational Centre, 10215 - 108 Street, from 9:00 am to 4:00 pm, in Room 708 .

Seminar One for the Receptionists: October 27th and 28th, 1984, and seminar Two for the Assistants: November 3rd and 4th, 1984.

WHICH SEMINAR SHOULD YOU ATTEND? In order to help you determine which category you fit into I have given a very brief over-view of the skills and tasks that receptionists perform along with skills and tasks that an optometric assistant performs. It is my hope, that after reading these descriptions you will be able to place yourself into the appropriate seminar, however, if you have any questions please do not heattate to contact me either at home 481-3947 or at my office at 422-5855.

An Optometric Receptionist: is a person who has been hired to attend to clerical tasks, such as: maintain a filing system, make appointments and receive patients, type letters and maintain an accounting system.

An Optometric Assistant: is a person who has been hired to assist the optometrist by performing technical skills, under the optometrists care and supervision, that benefits the patient and saves the optometrist professional time.

of the building. Entrance into the building must be done from the West entrance on 108th Street. If someone is not there to meet you and you are a little late there is a buzzer located to the upper left of the entrance. This will summons the Commissionaire who will open the door for you.

If you are able to attend, please complete this bottom portion of the form and return it in the stamped addressed envelope before ctober 17, 1984.

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### APPENDIX D

List of Participants Who Took Part in the Workshops and Produced the Original Profile of Occupational Skills and Tasks

### DEVELOPMENTAL WORKSHOP PARTICIPANTS

### Optometric Receptionists

Leona Bazinet
Judie Belland
Pamela Dean
Carol Magilton
Eleanor McEwen
Mary Paisley
Connie Soliski
Daniella Little

### Optometric Assistants

Leona Bazinet Judie Belland Jackie Allison Grice Connie Soliski Kelly\*Zingle

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Correspondence along with Instructions to Optometrists Requesting Their Assistance to have Their Staff Validate the Profile of Occupational Skills and Tasks

Note: If you do not wish to complete the enclosed Profile Charts please return them to me in the stamped self-addressed envelope. If you do wish to complete them please continue and read the following.

DIRECTION FOR COMPLETING THE PROFILE CHARTS

If you are the only optometric auxiliary staff person in the office then please fill out as much as you can on BOTH Charts and identify for me WHICH occupation category you feel you best fit into, for example: "either a Optometric Receptionist or an Optometric Assistant

OT

If there is more than one optometric auxiliary staff person in the office then please identify the person that best fits the occupational category for an Optometric Receptionist and have that person complete the Profile Chart for the Receptionist, also identify one person that best fits the occupational category for an Optometric Assistant and have that person complete the Profile Chart for the Assistant.

DIRECTIONS FOR COMPLETING THE PROFILE CHARTS

STEP ONE

As you read over the Profile Chart you will notice the boxes at the left are identified as Bands, for example Band A, Band B etc. Each Band represents a generic skill which is located vertically on the Profile Chart.

STEP TWO

Rank the Bands numerically by placing 1 in the Band that you feel is the MOST IMPORTANT generic skill that you need in order to function in your job. Then rank number 2 for the second most important Band or generic skill and so on until you have ranked all the vertical Bands on the Profile Chart.

### STEP THREE

Now return to Band A of star Profile Chart and rank these tasks in order of important profile Chart and rank these job. Read the tasks which are identified horizontally and belong to that specific Band and place number 1 under the task you feel is the most important and then place number 2 in your second choice and so on until you have ranked all the tasks in that Band.

### STEP FOUR

You will notice that each Task Statement has space below it for completion of further information. You are asked 2 ) questions for each Task Statement.

Task Statement	х			*
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### QUESTION A

Do you do this Task in your job?

If YES, circle the "Y" and go to QUESTION BI.

If NO, circle the "N" and go the Question BII.

### QUESTION B I

Where did you learn this TASK?

Circle the appropriate response. Circle ONE only.

- P prior to entering the field you are working in
- O I learned to perform this Task on-the-job
- S I learned to perform this Task by attending seminars, taking courses, workshops

### QUESTION B II

Which of the following statements describes why you do not perform this Task? Circle the appropriate response.

NR the Task is not relevant in order for me to perform in my job

RNT the Task is relevant to my job but I require additional training

Let's look at an example:

1.

Dispense the frame to the patient

Owestion A

Y: P O S' - - - - - Question B I

N: NR RNT ----- Question B II

Question A - Do you do this Task in your job?

Question B I- Where did you learn this Task?

Question BII- Which of the following statements describes why you do not perform this Task?

STEP FIVE

Repeat steps three through four until you have finished each Band on your Profile Chart.

STEP SIX

Repeat steps one through four until you have finished the second Profile Chart.

STEP SEVEN

In the space provided which is located at the top of the Profile Chart, I would like you include your name, occupational title and the office you are employed by.

STEP EIGHT

Return both the completed Profile Charts in the enclosed stamped self-addressed envelope as soon as your have finished.

### APPENDIX F

Data from the Frequency Count from the Validated Profile of Occupational Skills and Tasks for the Optometric Receptionists and the Optometric Assistants

RANKING FOR THE SKILLS FROM THE VALIDATED RESPONSES FOR THE RECEPTIONISTS' PROFILE

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# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE RECEPTIONISTS' PROFILE

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# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE RECEPTIONISTS' PROFILE

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# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE RECEPTIONISTS' PROFÍLE

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### TASK

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2	0	14	14	2	18	. 7	1
3	1	4	18	15	-	- 6	3
4	3	5	6	18	9	. 6	5
5,	7	6	4	9	3	- 8	14
6 .	13	7	Ò	6	4	13	10
·7	21	4	0	0	0	7	18

### TASK

STATEMENT	I1	12	13	14
RANK	f	£'	f	, <b>f</b>
1	20	21	2	- 9
2	14	22	2	14
<b>3</b>	16	<sup>*</sup> 5	11	21
4	_ 2	4	37	8

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE RECEPTIONISTS' PROFILE

		FOR	THE	REC	PTIO	NIST	S'P	ROF	L
•	•			,	N =	52			
TASK	•	ų.		•	·	•	•		
STATEMENT	. <b>J</b> 1	.J2	J	3	J4	J5			
RANK 1 2 3 4 5	f 39 6 3 2	f 20 14 10 55	1 1 1	f 2 0 2 8 9	f 8 12. 16 12	f 0 3 6 9	4	•	
TASK					, " , "	,	, <b>,</b>	•	
STATEMENT	K1	K2	K3	K4	K5	К6	K7	к8	• ;
RANK 1 2 3 4 5 6 7	.f 23 7 .8 .5 4	£ 0 9 5 6 8 7 5	5 6 5 9 6 3 7	£ 5 11 8 8 4 4	f 8 4 .11 3 9 7 5	f 1 3 5 4 2 9 6	£ 2 0 3 4 4 5 4	f 0 0 0 0 4 5	-

1       23       0       5       5       8       1       2       0       3       1       1         7       9       6       11       4       3       0       0       5       5       0         3       .8       5       5       8       .11       5       3       0       2       1       3         4       8       6       9       8       3       4       4       0       4       4       4         5       4       8       6       8       9       2       4       4       5       2       1         6       2       7       3       4       7       9       5       5       5       1       1         7       0       5       7       4       5       6       4       2       5       5       3       3       1       1       1       2       1       1       2       5       5       5       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1				1.		44.	T.	ī		L	L	Ľ	Ľ	I
3     8     5     5     8     11     5     3     0     2     1     3       4     5     6     9     8     3     4     4     0     4     4     4       5     4     8     6     8     9     2     4     4     5     2     1       6     2     7     3     4     7     9     5     5     5     1     1       7     0     5     7     4     5     6     4     2     5     5     3       8     1     4     2     1     2     5     5     8     7     7     4       9     1     1     -2     0     1     6     9     7     6     7     3       10     0     4     2     1     1     3     5     8     4     11     5       11     0     2     2     0     0     3     2     7     2     4     19	1		23	0	<b>•</b> 5	* 5	8	1	2	0	3	, 1	1	0
4       5       6       9       8       3       4       4       0       4       4       4         5       4       8       6       8       9       2       4       4       5       2       1         6       2       7       3       4       7       9       5       5       5       1       1         7       0       5       7       4       5       6       4       2       5       5       3         8       1       4       2       1       2       5       5       8       7       7       4         9       1       1       -2       0       1       6       9       7       6       7       3         10       0       4       2       1       1       3       5       8       4       11       5         11       0       2       2       0       0       3       2       7       2       4       19	2		7	9	6	11	4	3	Ò	0	5	5	0	. 0
4       5       6       9       8       3       4       4       0       4       4       4         5       4       8       6       8       9       2       4       4       5       2       1         6       2       7       3       4       7       9       5       5       5       1       1         7       0       5       7       4       5       6       4       2       5       5       3         8       1       4       2       1       2       5       5       8       7       7       4         9       1       1       2       0       1       6       9       7       6       7       3         10       0       4       2       1       1       3       5       8       4       11       5         11       0       2       2       0       0       3       2       7       2       4       19	. 3		. 8		<b>5</b> .	8	,11	-5	3	0	2	. 1	3	à
6 2 7 3 4 7 9 5 5 5 1 1 7 0 5 7 4 5 6 4 2 5 5 3 8 1 4 2 1 2 5 5 8 7 7 4 9 1 1 2 0 1 6 9 7 6 7 3 10 0 4 2 1 1 3 5 8 4 11 5 11 0 2 2 0 0 3 2 7 2 4 19	4		5	6	9	8	3	4	4	. 0	4	4	4	0
6 2 7 3 4 7 9 5 5 5 1 1 7 0 5 7 4 5 6 4 2 5 5 3 8 1 4 2 1 2 5 5 8 7 7 4 9 1 1 2 0 1 6 9 7 6 7 3 10 0 4 2 1 1 3 5 8 4 11 5 11 0 2 2 0 0 3 2 7 2 4 19	5		4	8	6	8	9	`2	<b>- 4</b>	4	5	2	1 .	40
7 0 5 7 4 5 6 4 2 5 5 3 8 1 4 2 1 2 5 5 8 7 7 4 9 1 1 2 0 1 6 9 7 6 7 3 10 0 4 2 1 1 3 5 8 4 11 5 11 0 2 2 0 0 3 2 7 2 4 19	- 6	٠ نور:	2 '	7	3	4	7	.9	. ,5			1	1	Ō.
8 1 4 2 1 2 5 5 8 7 7 4 9 1 1 2 0 1 6 9 7 6 7 3 10 0 4 2 1 1 3 5 8 4 11 5 11 0 2 2 0 0 3 2 7 2 4 19	7	· · ·	0 4	5	7	4	5					5	3	1
9 1 1 - 2 0 1 6 9 7 6 7 3 10 0 4 2 1 1 3 5 8 4 11 5 11 0 2 2 0 0 3 2 7 2 4 19	8 .	1	1	4	: 2	1	2		5			7	4	3
10 0 4 2 1 1 3 5 8 4 11 5 11 0 2 2 0 0 3 2 7 2 4 19	9		_1		2		1				6	7	3	5
11 0 2 2 0 0 3 2 7 2 4 19	1.0		. 0	4	2	1	1					11	5	6
	11		0	2	2	- 0	0					4		7
	12	• •	0	0	2			•		- 1 -				27
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STATEMENT	L1	L2	L3	L4	. <b>L</b> 5	L6	L7
RANK	£	f	f	f	f -	f	. f
<b>.</b> 1	32	10	1	2	1	0	5
2 .	13	19	5	4	· 2	.8	. 0
3	` 3	9,	14	<i>-</i> 5	4	12	3
4 ⋅ ⋅	2	5	11′	15	3	10	. 8
5	2	3	12	11	14	8	.7
6	1	4	6	10	18	10	2
7	0	3	4	6	10	4	26

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE RECEPTIONISTS' PROFILE

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TASK	1		<b>¥</b>					
STATEMENT	M-1-	M2	м3	M4	M5	М6	M7	м8
RANK	f	f	f		<b>.</b>	•	£	م ال
1	21	6	16	f 3	f	f	f	İ
, ,	14	15		5 5		2		
· 5		16	13			2	0	2
	10	and the second	14	8	1	1	1	4
	5	7	2	24	8	. 1	2	4
5	0	3 3	3	9	22	4	2	9
6			2	2	<b>/8</b>	. 8	4	22
7 8	0	1	2	, ]	4 7	27	. 8	9
TASK							34,	4
STATEMENT	N1	N2	N3	N4	N5.	N6		
'RANK	f	f	f	f.	f	f		
· 1	24.	18	5	~ 0 ·	2	3		
2	2	17	2.0	1	6	5		
3	4	8	18	12	5	5		
4	8	8 5	7	16	12	16		
5	4	4	2	14	17	11		
6	.10	0	0	9	10	22		1

# THE SKILLS FROM THE VALIDATED RESPONSES FOR THE ASSISTANTS' PROFILE

N = 38

SKILL

o.	4.0	0	0	0	0	0	<del>,</del>	·	-	0	m	0	0	7	7	7	10	
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0	44 0	۰	0	<b>.</b>	-	<del></del>	0	0	7	m	<u>.</u>	7	<del></del>	7	ω	œ	m	(
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×	<b>44</b> O	0	7	0	7	0	2	ω,	0	7	m	7	7	7	7	7	0	(
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ပ	44 M	າ. ເກ	ω ·	S	ω	7	7	-	_	~	•	_	_	0	0	0	0	
Į <b>L</b> ų	<b>41</b> 0	, LO	7	m	m	m	4	4	0		4	<del>-</del>	2	0	0	_	0	•
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				~	•		_	•		ц,	<u>.                                    </u>	J			_	O	Ü	•
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щ	- E	ı۸	m	~		<u>.</u>	<u>.</u>	0	0	_	m	_	_	_			_	٠,
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STATEMENTS	N.K.	2		- T	2	9		œ	6	. 0		2	<b>.</b>	· ·	5	9	7	
ST	RA.			•	-,		•	~	<u> </u>	<u>-</u>	-	1	-	·	_	, ,	_	

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE ASSISTANTS' PROFILE

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STATEMENT	A1	A2	A3	A4	<b>A</b> 5
RANK	£	f	f	f	f
1	11	2	22	1.	2
2	5	13	3 .	10	7
3	10	10	11.	4	3
1 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	.9	, 7	2 .	16	4
5 · v · · · · · · · · · · · · · · · · ·	3	- 6	0	7	22

### TASK

STATEMENT	В1	B.2	В3	B4	В5	B6	,В7	В8	В9	B10	B11
RANK	f	f	f	f	f	f	f	· f	f	f	f
1	12	8	1	11	1	2	0	1	Õ	1	1
2	6	9	3	5	1	7	3	1	. 2	1	0
3	. 5	6	- 3	6	2	5.	. 5	0,	4	0	ž
4	4	6	8	1	6	6	6	0	0	0	.1
5	2	4	4	6	2	8	7	2 '	1	0	2
6	5	. 1	2	3	7	2	9	3	4	2	0
7	1	2	6	0	6	4	5	10	2	2	, 0
8	1	0	3	2	3	4	′ 3	8	10	4	0
9	2	1	3	1	4	0	0	8	9	4	6
10	0	1	0	2	4	0	0	5	5	11	10
11	0	0	5	0	2	° 0	0	0	1	13	16

### TASK

STATEMENT.	C1	C2	C3	C4	C5
RANK.	f	f	f	f	f
1	13	10'	3	5	7
2	9	11	6	4	8
3	8	7	10	8	5
4	4	8	1.0	9	7
5.	4	2	9	12	11

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE ASSISTANTS' PROFILE

N = 38

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TASK										
STATEMENT	D1	D2	D3	D4	D5	D6	Ď7	D8 .	D9	D1 0
RANK  1 2 3 4 5 6 7 8 9 10	f 10 7 7 3 3 4 1 0 1 2	f 6 8 3 6 3 3 3 1 2	f 12 9 8 0 4 2 2 0 1	f 10 7 7 9 5 1 0 1 0	f 0 1 3 %5 8 6 5 4 2	f 0 1 4 4 6 6 6 6 4 3	f 0 2 0 2 2 8 5 9 7 3	f 0 1 4 2 4 2 9 8 6 2	f 0 0 0 2 3 2 1 4 13	f 0 2 2 5 4 4 4 3 3 11
TASK		·•.					۵			
STATEMENT	E1 .	E2	<b>E</b> 3	E4	E5	E6	E7	E8	E9	
RANK  1 2 3 4 5 6 7 8 9	f 18 9 34 1 1 0 0	f 1 8 8 4 9 4 0 1 3	f 6 9 11 5 4 2 0 0	f 4 3 2 9 3 3 7 6	f 0 0 2 4 7 3 11 7	f 7 7 9 3 7 5 0 0	f 1 1 0 5 2 7 9 9	f 0 0 0 1 1 4 4 10 18	f 1 1 3 3 4 9 7 5 5	
ŤASK										
STATEMENT	F1	F2	F3	F4	F5	F6	<b>F</b> 7	F8	F9	
RANK	f	f	f	f	f	f	f	f	f	

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# RANKING FOR THE TASKS FROM THE VALIDATED RESONSES FOR THE ASSISTANTS' PROFILE

	<i>i</i> .			• •	N =	38				-	. \ . ,
TASK	·	•.	*	,							
STATEMENT	G1	G2	G3	G4	G5	G6	G7	G8	G9	G1 0	G1 1
RANK	f	f	f	f	f	f	f	f	f	f	f
1	15	12	4	0	0	1	0	1-	- 1	0.	4
2	12	15	2	0	0	0	0	0	6	1.	. 2
3	4	4	12	2	٠ 0	6	. 0	1	2	5	2
4	4	2	7	7	3	1	2	3	5 ر	3	1
5	3	. 2	2	4	9	) 6	. 0	2	4	4	2
6	0	0	3	1	. 5	<i>)</i> 9	4	5	3	3	5
7	0	1	3	. 3	1	7	4	5	4	- 43.	1
8	0	. 0	2	5	6	2	4	5	. 5	3	6
9	0,	1	2	5	· , 2	6	.3	6	3	4	6
10	0	0	. 1	· 7	4	.0	5	6	3	. 7	5`
11	0	1	. 0	4	2	0	16.	4	2	5	4
											, ,
m> 0**			* * * *				57				

J	١	S	K	

STATEM	ENT	H1	Н2	нз	H4
RANK	-	f	f	f	f
, 1		34	1	2	1
2		. 3	23	9	<sup>'</sup> 3
3		0	8	23	7
4	* **	1	. 6	4	27

### TASK

STATEMENT	I1	12	13	<b>14</b>	15	16
RANK	f	f.	f	f	£	f
1	28	4	. 3	1 • `	2	0
2	4	24	7	. 1	2	• 0
3	'₱	. 3	17	12	5	0
4	. 0	5	7	17	3	6
5 <sub>8</sub>	1	2	2	6 <sup>)</sup>	22	5
6	4	0	2	1	4	27

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE ASSISTANTS' PROFILE

N = 38

TASK						
STATEMENT	J1	J2	J3	J4 °	J5	J6
RANK 1 O2 3 4 5	f 18 10 4 3 2	f. 7 8 7 8 5 3	f 1 8 12 7 10 0	f 1 6 7 11 9	f 11 6 5 9	f 0 0 3 4 3 28
TASK		•		•		
STATEMENT	K1	K2	к3	K4	К5	К6
RANK 1 2 3 4 5	f 8 10 6 1 4	f 20 10 3 3 1	f 4 8 14 9 2	f 1 8 4 14 11 0	f .5 .1 10 9 11 2	f 0 1 1 2 9 <b>25</b>
TASK			: .	1.		
STATEMENT	L1	L2	L3	L4		
RANK 1 2 3 4	f 30 2 6 0	f 2 18 4 14	f 6 11 20	f 0 7 8 <b>23</b>		

28

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE ASSISTANTS' PROFILE

N = 38

TASK					•		•		
'STATEMENT	м1	М2.	мз	M4	M5	М6	м7	м8	м9
ŘÁNK	f	f	" f	f	f	f	f	f	f.
1 2	14	4	1 2	. <b>f</b> 2	0	f 2	2	0	1
2	4	··· 13	8 7 3 2 2	8	2 9 8 8	2	1	0	0
3	3 .	5 2	7	8	9	4	2 6	0	. 0
<b>4 5</b>	0 2 2 2 9	2	3	12	. 8	, 7 11	. 6	0	0
5 6	2	4	3	4	. 8	11	5	1	0
7	. 2	5 . 5	2	4	8 3	8 4	7 13 2	2 7	0 2 5
<b>8</b> ,	9	. 0	0,0	0	0	.0	13	22	2,
9	\2	ŏ	0	0	. 0	Ö	0	6	30
		•		J			/	,	~0
		.*			, ,			•	
TASK ,	•		9	,				•	
							•	. ,	
STATEMENT	<sub>₹</sub> N1	N2	N3	N4	N5	N6	N7	· •	
RANK	f	f	f	f	f	£	f		•
1	25	3	3	3	1	f 3 1 4	. 0		
2	- 4	14	7	5 6	1	1	5		
1 2 3 4	2	3	- 16	3 6 6 19	6	4	1	. a	
4	2	2	6	19	6	1	2	in the second se	
5	4 2 2 2 2	14 3 2 4	5 1	3	/ 17	6	<u>.</u>		
5 6	2	3	1	3 /	6	20	5		
7	1	9	0	0	1	1 /3	24		
						Mr.		٠.	
		•		*					
TASK	,				:	•	<u>.</u> •		
STATEMENT	01	√O2	03	04	OF	06	07	0.0	
AT AT POLITICAL	O1,	102	03	04	05	06	07	80	
RANK	f	f	f.	f	f	f	f	f	
· 1	25	f 9	0	f 3	ō	ō	1 ·	ō	*
2	<b>3</b> .	24	4	2		1	Ö	1	
3 -	3 3	<b>/</b> 1	19	7	3 3 4	1 2	3	Ó	
4	3	, 1	3 9	21		4	1	1	
• 5	: 1	0	9	2	18	3	4	1	
<b>√</b> 5 <b>6</b>	1	1	1	2 2 1	· 6	20	4	3 4	
~ 7	1	0	1	1	2	8	21	4	

# RANKING FOR THE TASKS FROM THE VALIDATED RESPONSES FOR THE ASSISTANTS' PROFILE

N = 38

m	λ	C	v	
Τ.	м		N.	

STATEMENT	P1	P2	Р3	P4	P5
RANK	f	f	<b>f</b>	f	f
1	17·	2	3	16	. 0
2	10	23	2	2	· 1
3	10	8-1	6.	14	0
4	1	4	23	6	4
5	0	1	<b>/ 4</b> , .	0	33

### TASK

STATEMENT	Q1	Q2	Q3
RANK	f	f	f
1	_ 24	11	. 3
· 2	<b>7</b> 11	21	1∕6
3`	. ' 3	6	29

### TASK

R1	R2	_ k3/	R4
Ė	f	f	f
25	`2	1.1	0
13	. 9	14	2
0	22	10.	6
0	5	3	30
	f 25	f f 25 2 13 9	f f f 25 2 11 13 9 14

### CURRICULUM V I T A

Name:

Marlowe Lindberg

Birth:

July 22, 1942, Dundee, Scotland

Education:

1986, University of Alberta, M.Ed.

1982, University of Alberta, B.Ed.

Teacher Certification: Alberta Permanent Professional Certificate

Positions:

Clinic Director, Dr. R.C. Lindberg, Professional Corporation, 1986

Research Officer: Alberta Advanced Education, 1984 - 1986

Administrative Intern: Alberta Advanced Education, 1983 - 1984,

Instructor: Northern Alberta Institution of Technology, 1982 -1983

Program Co-Ordinator/Instructor: Grant MacEwan College/Alberta Association of Optometrists, 1973 - 1975

Memberships:

Phi Delta Kappa (University Chapter)
Epsilon Pi Tau (Alberta Chapter)
Alberta Business Education Association
Canadian Association of Business
Education Teachers
Canadian Vocational Association

Publications:

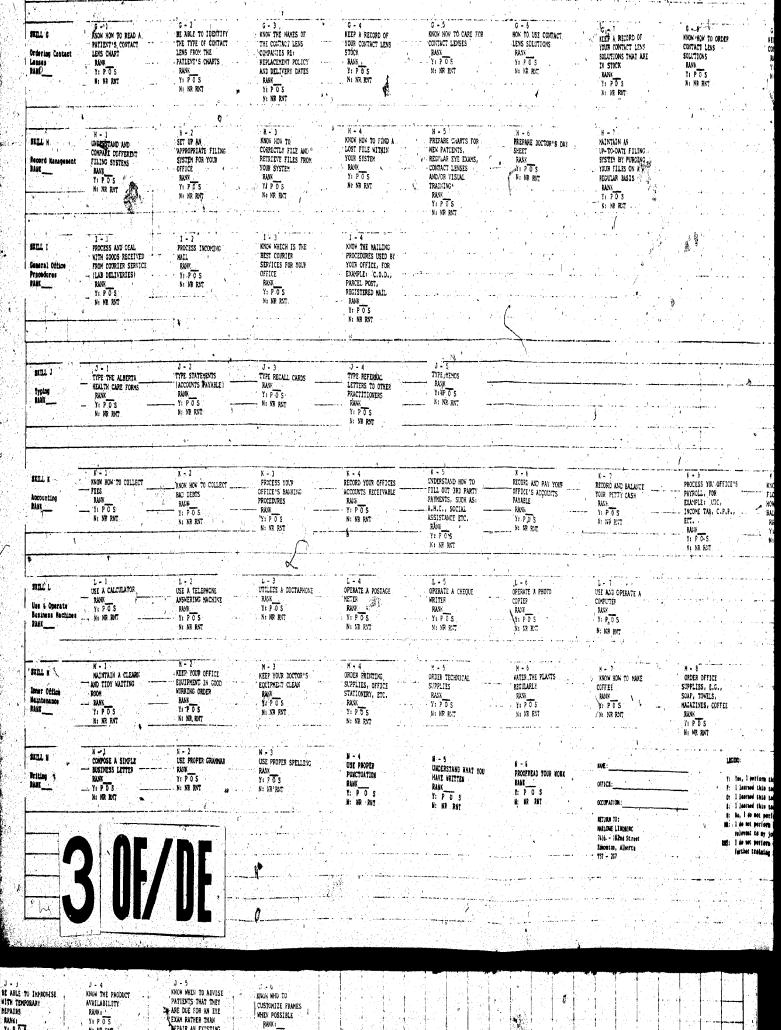
Teaching Teachers How to Teach Adults, Teacher's Manual for Singapore Government's Basic Education for Skills Training Program 1983, First Ed. and 1984, Second Ed.

Awards:

Internship: Alberta Advanced Education, 1983

		CHAR		ASKS for a	n OPTOME	TRIC RECE	PTIONIST		<del></del>
MILL 1 Interportonal Brille Mall	A - 1 RECEIVE PAYIDHTS AND -OFFICE VISITORS RAME: - Y1 P D S NI NR NRT	A - 3  WORK INDEPENDENTLY  BANK,  YI P 0 8  NI NO ROT	A - 3 ACT IN A DIPLOMATIC  KANNEN  ANNI  1 P 0 8 H 18 ANT	DEVELOP SENSOTVETY TO PATIENTS MEETS BY ENOUTHO CONCERN FOR TRUE FEELINGS TAUKE Y P F B	A - 5   CREATE A PRIMOLY   AND CONFORMABLE   ATMOSPHERE   RAWK:   Y. P. O. S.	HAINTAIN EFFECTIVE TORRESSO RELATIONSHIPS WITH CO-MORRES(S) AND DOCTOR(S)	A - 7 ACTUTEZ A SENSE OF MINOR BANK 1 1 P 0 E N: NT NNT	MANY TO AND DEAL WITH STREES RANK!  YI P O B	
1				Ni Na Iora	N: NR BAT	TEAN RANKI			<u></u>
					,	YIPOS NINRRMT P			-
RUL I	ADMINE TO WORK TIME	PROJECT A	# - 3 XEEP PATIENT'S CONTIDENTIALITY	3 - 4 ORGANIZE YOUR WORK PRIORITIES	PRACTISE GOOD LISTENING SKILLS				
Dependentillty Riff	HANKI - YI P O I HI NR ENT	PERSONAL APPRARANCE RANKI YI P O S	PANKI YI P O S	RUNKI YI P O S	RANKI YI P O S N: NR RRT		n periodical de competition de la comp		
. 0		HI XR DAT	NI NR INT	Ni HR DAT		N	alauren d'erre ar sandenan (h. 446) esemendere I		
ORIL C feliphone Techniques Mari	C - 1 USE ACCEPTABLE TELEPHONE NAMERS	C - 2 IDENTIFY CALLER IN ORDER TO SCREEN TELEPHONE CALLS	C - 3 DETERMINE IF YOU CAN ASSIST THIS CALLER	C - 4 BE PERCEPTIVE WHEN SCREENING TELEPHONE, E.G. KNOW IF IT IS AN EMERGENCY	C - 5 ANSWER THE TELEPHONE PROMPTLY RANK	C - 6 LISTEN CAREFULLY, TAKE NOTES AND DO NOT MAKE THE CALLER REPEAT REPEAT THE	C - 7 DEAL WITH TELEPHONE SHOPPERS RANK Y   P 0 5	C - C.  KNOW HOW TO HANDLE  TELEPRONE APPOINTMENT CANCELLATIONS	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	- RANK Y: P O S H: MR NOT	PA'N . Y: P O S N: NR RNT	YI P O S NI NA RAT	RANK YI P O S NI HR RHT	YIPOS NI NR RNT	INFORMATION RANK YI P O S NI NR RNT	NI NR RNY	PLANK ! Y: P O S N: NE MIT	-4
		D-2	0-1	\ D-4	D - 5	D - 6	D = 1	H	
FRIIL D Appointment Hanggagan	DETERMINE THE PATIENT'S NEEDS WHEN THEY ARE MAKING APPOINTMENTS	KNOW THE TIME REQUIRED FOR THE PATIENT'S APPOINTMENTS	RE-ARRANGE THE APPOINTMENT BOOK IN AN EMERGENCY RANK	TELEPHONE PATIENTS TO CONFIRM APPOINTMENTS FOR THE NEXT DAY	ALMAYS OBTAIN THE PATIENT'S NAME AND TELEPHONE MUMBER. RANK	FIND OUT IF THE PATIENTS IS A NEW, REFERRED OR RE-CHECK PATIENT	ESTABLISH A MAITING LIST FOR PATIENTS MHO CAN BE FITTED INTO CANCELLED		
	NAME OF THE POST O	RANK Y1 P O S N1 NR RWT	YI P O S Na MR RWT	RANK YI P O S NI MR RMT	YE P O S NE MR RNT	RANK Y: P O S N: NR RNT	APPOINTHENTS RANK YI P O S HI NE RAT		
MIL I	1.1	E - 2 /	E - 3	E-4	E - 5	E - 6	E - 7	2 - 8 KNOW THE DIFFERENT	and the man
Paralaclogy	NION THE HISTORICAL OVERVIEW OF THE OPTONETRIC	DISTINGUISH DIFFERENCES RE: AN OPTOMETRIST, OPHTHALMOLOGIST AND	DEFINE THE OPTOMETRIC SERVICES THAT YOUR OFFICE	EXPLAIN THE FEE STRUCTURE OF YOUR OFFICE RANK	KNOW THE NAMES OF THE PARTS OF A FRAME RANK YI P O S	NNOW THE DIFFERENT  FYE GLASS LENS TYPES  RANK  YI P O S	KNOW THE DIFFERENT TYPES OF CONTACT LENSES RANK	TIPES OF CONTACT LINE SOLUTIONS RANK // POS	**************************************
	YI P O S HI NR ENT	AN OPTICIAN RANK Y1 P O S N1 MR ENT	RANK Y: P C S N: HR RAT	YI P O S NI NA DUT	NI NR RMT	NI NR RNT	Yr P O S Ni MR RATI	At POS Ni MR RNT	der oue
	{	F - 2		No.	F - 5	F - 6		/ 	-
KILL P+ rder Ophthelaic ranss & Leanes	F - 1 KNOW HOW TO READ A PRESCRIPTION FROM A PATIENT'S FILE RANK	IDENTIFY FRAME PARTS SPECIFICATIONS RANK Y1 P 0 S	F - 3 KNOW WHICH DISTRIBUTORS AND/OR LARS FROM WHICH TO ORDER FRAMES AND.	F - 4 PERFORM MINOR REPAIRS TO FRAMES RANK Y   P O S	USE A FRAME	KNOW HOW TO ORDER PARTS OF FRAMES RAMK	KNOW HOW TO KEEP A RECORD OF YOUR FRAME STOCK RANK	KNOW HOM TO KEEP A RECORD OF ALL YOUR FRAME AND LEMS ORDERS	. <b>pa</b>
MT	YI POS NI MATONT	NI NR RAT	LENSES RANY YI P O S NI, NR RNT	NI NA RAT	NI NR RWT	YI POS NI NR RNT	Y1 P O. S' N1 NR RAT	RANK 1: POS N: NR RNY	.,
		n kustami tum fina terasfasarinas vallega financifinas directificad	17,710,900				The second control of	i para di mangan	enderstade :
Printing Contact	RIGH HOW TO READ A:  PATIENT'S CONTACT LESS CHART RASE	G = 2  BE ABLE TO IDENTIFY  THE TYPE OF CONTACT  LENS FROM THE  PATIENT'S CHAPTS	G - 3 RNOW THE NAMES OF THE CONTACT LENS COMPANIES 18: REPLACEMENT POLICY	G = 4  KEEP A RECORD OF  YOUR CONTACT LENS  STOCK  RANK	G - S  KNOW HOM TO CARE FOR  CONTACT LENSES,  RANK  Y1 P 0 S	G - 6 HOW TO USE CONTACT LENS SOLUTIONS RANK YI F O S	6'-7 KEEP A RECORD OF YOUR CONTACT LENS SOLUTIONS THAT ARE IN STOCK	C - 8 KNOW HOW TO ORDER CONTACT LEWS SOLUTIONS RANK	
4	AF /	nr "	AND DELLYERY DATES  RANK  YA P O S  N: ) NR RYT	YI P O S NI WA BUT	N; NR ENT	Na NR RNT	RANK YE P Ö S H: NR RMT	Y: POS N: NR RMT	
	411-/		H-1	H - 4	H - 5	H = 6	H = 1		
COL II	VI/		KNOW HOW TO  CORRECTLY FILE AND  RETRIEVE FILES FROM  YOUR SYSTEM	KNOW HOW TO FIND A LOST FILE WITHIN YOUR SYSTEM RANK	PREPARE CHARTS FOR  NEW PATIENTS,  REGULAR EYE EXAMS,  CONTACT LENSES	PREPARE DOCTOR'S DAY SKEET RANK YI P O S	MAINTAIN AN UP-TO-DATE FILING SYSTEM BY PURGING YOUR FILES ON A	القاء سيطين يولون و. حميمت المحتوات ال	•••
7	Ni Hit Dat	YI P O'S	RANK YI P O S NI NE RET	Y1 P O S NI NR RNT	AND/OR VISUAL TRAINING RANK Y. P. O. S.	HI NR RAT	RECULAR BASIS  RANK  Y: P 0 5		

1 y



WITH TEMPORARY REPAIRS MANAI YI P O S NE KR BAT

RANKI YI P O S

EXAM RATHER THAN MEPAIR AN EXISTING OUT-DATED

WHEN POSSIBLE RANKI YI POS

N: NR RNT

			CHART 2			CUPATIONAL TOMETRIC			
All i	A - I AMAZONII DESCRIBE DON THE STE IS SELECTIVED AND IS MAJOR PARTS OF AN AND IS IN	A - 2 PHYSIOLOGY: DESCRIBE HOW THE EYE AND PARES BASICALLY FUNCTION RAME: Y I PO N	A 3 DETINITIONS DEFINE AND UNDERTAND CONGEN TERMS TRAP RELATE TO THE EYE AND VISION Y P D B N I HR RAT RANKI	DEVELOP ENOUGH UNDERSTAND OF TERMINOLOUY SMAT. RELATES TO THE EYE TO DISTINUUSH A BOOK FROM A STRPTOM EARK! Y: P O S N: NR RNT	A - 9 RECOGNIZE THE BASIC PUNCTION OF PUNCTION OF RANKE Y1 P 0 3 N1 NR RNT				
Sill o Caterparamal pulls	(B - 1) MAINTAIN EFFECTIVE MORRING BELATIONNIES MITH -CO-MORRISS -PATIENT(S) AND DOCTOR(S) - RANK:	B - 2 DEVELOP SEMBITIVITY TO PATIENT'S NEEDS BY SERVING CONCERN FOR THEIR FEELINGS BANKE Y, P O S N N RR RRT	B - 3 ACT IM A DIPLOMATIC HANNER RANKI YI P O S NI NG RINT	B - 4 CREATE A FRIENDLY AND CONFORTABLE ATMOSPHERE RANK: Y1 P 0 5 Ns MR RNY	E - 5 BE SELECTIVE WITH MMAY YOU, SAY TO A PATIENT AND KNOW YOUR LEGAL LINITS MANK! Y: P O S N: NR RMT	B - 6 HAVE GOOD COMMUNICATION SKILLS RANK! Y I P O S N: NR RNT	B - ? HAVE DOOD LISTENING SKILLS SANIL Y1 P D 5 N1 NR RNT	B - 8 EXPLAIN THE ADVANTAGES OF ATTENDING AN OPPOSITE OFFICE WITH REDARD TO THE SERVICES YOUR OFFICE OFFICE OFFICE OFFICE NAME Y P O S N IN REPORT	B - 9 DESCRII STRUCTI APPLIEI DIFICE MUNI YI.P. H. NR
Balle Telaphone	C - CONVERSATION GENERAL MARKET DEALTHO WITH TELEPHONE ENOPERS AUNIT Y P O S N MR RMT	C - 2 LIMIT THE QUESTIONS AND ASSURES WEEN DEALING WITH A TELEPHONE SHOPPER RAWRI Y P O S NI KR RWT	C - 3 BE NONE CONHITTAL BEDARDING FEES MIEN DELEPHONE SHOPPER RANK! YI P O S N; MR 20T	SCURR THE TELEPHONE SHOPPE'S NAME AND PROBE MOMBER (SOMETIMES ADDRESS IN ORDER TO MAIL THEN INFORMATION) RANK: Y1 P O S N: NR RMY	C - 5 DIRECT THE TELEPHONE SHOPPER THTO YOUR OFFICE IN ORDER TO FURTHER ANSWER THEIR SPECIFIC QUESTIONS RANKI, YI P O S NI NR.RMT			7	
MEAL D  Lineaties for assistants RAM	D - 1 COURSES IN COMMUNICATION SMILLS RAWN Y F O T N NR RM7	D - 2 OFFICE HANAGEHENT TRAINING RANK! Y: P O S N: NR RAT	D - 3 SEMINARS/COURSES TO UPDATE EMBALECGE AND TECHNOLOGY IN THE FIELD RANKI Y1 P 0 5 N4 N8 RM7	D - 4: KEEP 1P WITH NEW PROOK HOWLENGE RAP Y1 J S N1 NH MNT	D - 5 COURSES IN TIME MANAGEMENT RANK: YI P O S by Na RMT	D - 6 ASSENTIVE TRAINING RANNEL YE P O S NI MR RNT	D - 7 STPESS WANAGENENT COURSES SANK: Y: 7 0 6 AT MR BUT	D -8 COURSES IN BASIC BEHAVIORAL PSYCHOLOGY RAHK! Y: P O S N; NR RNT	D - 'I HAVE K FIRST RANKI YI F 'N1 HR
SELL 2 Patient Education Patient	E - 1 EDUCATE PATIBNTS ABOUT THE SERVICES AVAILABLE IN YOUR OPPICE RANK! Y1 P O S N1 NR ANY	E - 2 EXPLAIN HOW THIRD PARTY BILLING FUNCTION, P.G. A.H.C., SOCIAL SERVICES PTC. RASKI YI P O S NI NR RMT	E - 1 ADVISE PATIENTS ABOUT THE TYPES OF LENGES AND FRANCS AVAILABLE RANK. Y: P O'S N: NR RNY	HE 44 WHEN DEALING WITH A PATIENT'S QUESTION UNDERSTAND THE LEGALITY OF YOUR STATEMENTS RANK! YI P O S N1 MR RNT	E - 5 GIVE PATIENTS INFORMATION ABOUT REFERRALS TO OTHER HEALTH CAME OFFICES AND/OR HOSPITALS RANK; Y1 P O S Ni NP RMT	E - 6  EXPLAIN THE IMPORTANCE OF A REGULAR EVE EXAMINATION RANK! Y - P O S N I NR RNT	E - 7 EDUCATE PATIENTS IN THE CARE OF OPPHRAIMIC APPLIANCS RAMA: YI P O S H1 NR PAT	E - B GIVE PATIENTS INSTRUCTIONS REGARDING LOW VISION AIDS RANK: Y P O S H: NR RMT	E - 9 EDUCAT GH THE HAVING OF EYE RANKI YI P NI HR
IKILL 7	F - 1 NOW HOW TO READ AND UNDERSTAND THE REAVING OF A PRESCRIPTION PRON A PATIENT'S CHART PARK I J O S N' NO RAT	F - 2 NOW HOW LEWIS ARE NAME/ACTURED AND THE 'TIME REQUIRED'S RECH STADE OF DEVILOPMENT RANK! Y1 P 0 5 N; NR BUT	F - 3 KNOW THE MATERIALS FROM MAICH LENSES ARE MADE RANKI I P O S NI NR RNT	F - 4 BE ABLE TO ANALYZE LENSES USING A LENSKETER AND A LENS CLACK RANK: Y1 P 0 S N1 NR RNT	F - 5 UNDERSTAND THE FUNCTION OF PARTS OF A LENS, E.G. SPHERE, CYLINDER, PRISH RANKI, Y+ P T S N1 NA RNT	F - 6 KNOW THE TYPES OF SINGLE AND MULTIVISION LENSES RANKI Y1 P O S N1 NR RMT	F - 7 KNOW THE AVAILABILITY OF LEMESS RANKI Y I P O S N I NR BUT	F - 8 KNOW NOW THE WARRANTY APPLIES TO LEMSES E.G. HARDEX RANK: Y: P O S N: NR RMT	F - 9 KNON L E.G. T ETC. RANK; YI P NI NK
Petro Abbotlas			G - 3 UNDESS'AND THE CONSTITUS OF FRAME SPLECTION RAINS Y P O S N I NR RNT	NOM THE NATERIALS AND CONSTRUCTION OF A THE FRAME RANK! Y P D S N IN RRIT	C - 5. KNOW THE WANDEACTURERS OF THE FRANCE RANK Y1 F O 5. N	G - 6 KRON THE AVAILABILITY OF THE FRANES RANKS Y : P O S N : NR EVT	G - 7 ANON THE COURIER SERVICES AVAILABLE FROM THE LABS RAWN: Y1 P O S M1 NR RVT	G - 8  BE ABLE TO READ THE FRAME NAMEACTURER'S CATALOGUE IN ORDER TO SELECT THE PROPER SIZE, COLOUR ETC. OF FRAME BANKS.	G - S KNOW + PATTEI DISTAN TO CAI NEAR I RAINEY Y 1 P N: NI
				8				YIPOS Nemper	

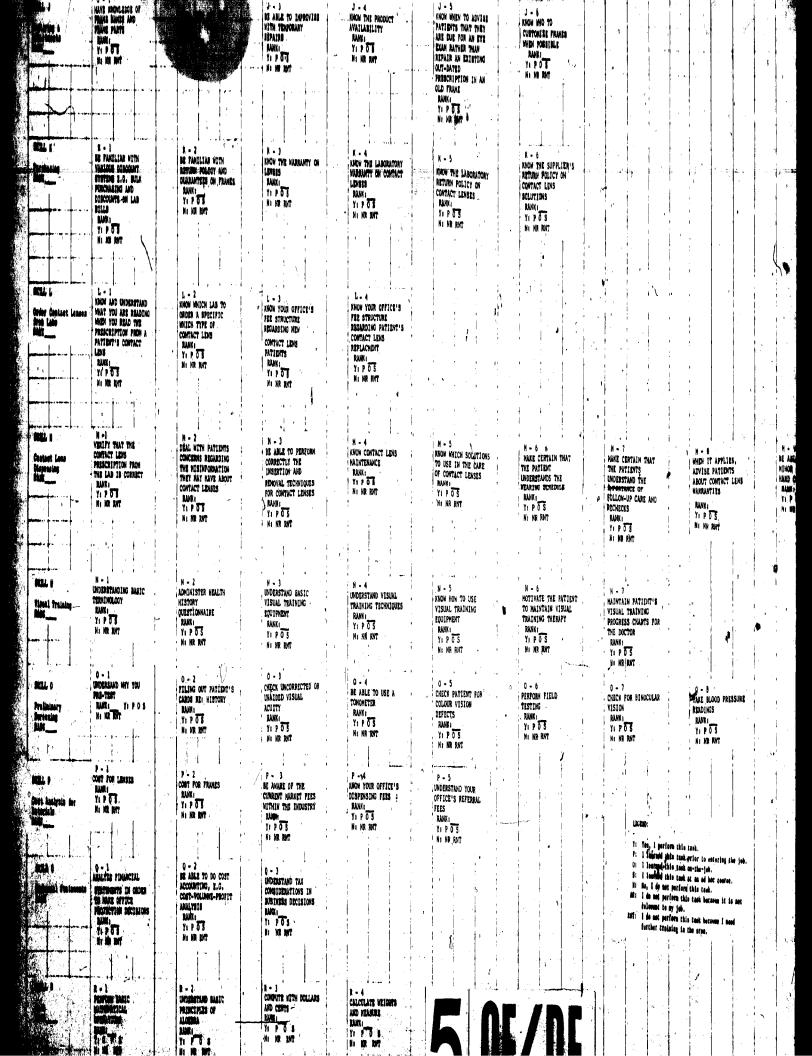
CHART 2			JEATIONAL						
1.0		for an OPT	OMETRIC	ASSISTAN <sup>®</sup>		n			-
DEFINITIONS DEFINE AND UNDERSTAND COMMON TERMS THAT RELATE TO THE ETE AND VISION	COVERT BOOCH INDERSTAND OF TERMINOLOGY THAT RELATES TO THE EYE TO DISPINOUSES A SIGN FROM A SYMPTON EARLY YI P O S	RECONIZE THE BASIC FUNCTION OF OPHYRALIAIC EQUIPMENT RANK: Y P O S							
WYINEK ,	B - 4 CREATE A TRIENDLY AND CONFORTABLE	B - 5 BE SELECTIVE WITH HEAT YOU SAY TO A	B = 6 HAVE GOOD COMMUNICATION SKILLS	B - 7 HAVE GOOD LISTENING SKILLS	B = 0 EXPLAIN THE ADVANTAGES OF	B - 9 DESCRIBE THE FEE STRUCTURE THAT IS	B = 10  BE ABLE TO	B - 11 DEVELOP GOOD	
AANK Y P T B H I NR RAY	ATHOSPHERE RANK Y P O S NI HR RWT	PATIENT AND KNOW YOUR LEGAL LIMITS RANKY YYO P O S NI NR RNT	RANKI Y P P O S Ni NR RHT	RANKE YE P O'S NE NR RAT	ATTRIOING AN OPTIMETRIC OFFICE UNTIN REDURD TO THE SERVICES YOUR OFFICE OFFERS RANK: Y P O S N: MR RNT	APPLIED IN YOUR OFFICE MANKI YIPOS NINGRAMY	TROUBLESHOOT OPHTHALHIC APPLIANCE PROBLEMS RAINI YI P () S N: NR RNT	SALEMANSHIP TECHNIQUES AAMN 1 P O S No Ma PAT	+
C - 1 BE NOME COMMITTAL REMADDING FEES MICH DELLING WICH PALIE MICH TELEPHONE SHOPPER RANK 1 P 0 3 N IN REPT	C - 4 SECURE THE TELEPHONE SHOPPER'S NAME AND PHONE MAMBER (SOMETIMES ADDRESS IN GREET TO MAIL THEN INFORMATION) RANK! Y P O S N I MR RMT	C - 5 DIRECT THE TELEPHONE SNOPPER INTO YOUR OFFICE IN ORDER TO FURTHER MASSAUE THEIR SPECIFIC, QUESTIONS RANK! Y: P 0 5 N: NR RNY							
D - 1 BECHNARS/COURSES TO UPDATE MEMOLECUE AND TECHNOLOUS IN THE FIELD RANKI YI P 0 S NI NR RNT	D - 4 KEEP UP MITH NEW PRODUCT KNOWLEDGE DANK! Y1 P O S N: NR RNT	S - 5 COURSES IN TIME MANAGEMENT RANK; YI P O S	D - 6 ASSERTIVE TRAINING RANK! YI P O S AT BR TING	D 7 STRESS MANAGEMENT COURSES RANN Y P O S N: MR RNT	D -8 COURSES IN BASIC BERAYIORAL PSYCHOLOGY RANK: Y: P O S N: NR RNT	D = 9 HAVE KNOWLEDGE OF FIRST AID RANSI. Y1 P O S N1 NR RNT	D - 10 RECORD MANAGEMENT COURSES (FILING SYSTEMS) RANKI YI P 0 5 NI NR NNT		
ADVISE PATIENTS ABOUT THE TYPES OF LINERS AND PRINCES AVAILABLE	PATIENT'S QUESTION UNDERSTAND THE LEGALITY OF YOUR STATEMENTS RANK: Y: P O S	E - 5 GIVE PATIENTS IMPORANTION ABOUT REFERRALS TO OTHER HEALTH CARE OFFICES ARANGE AND THE STALLS RUNK! YI P O S AL WE RINT	E - 6 EXPLAIN THE DOORTANCE OF A REGULAR EYE EXAMINATION RANKI Y P O S N; NR RRT	E-7 EDUCATE PATIENTS IN THE CARE OF OPPHRALMIC I APPLIANCES RANK YI P O S NI NR RMT	E - B GIVE PATIENTS INSTRUCTIONS REGARDING LOW VISION AIDS RANK: YI P O S N: NR RNT	E - 9 EDUCATE THE PATIENTS ON THE MERITS OF HAVING A SPARE PAIR OF FUE GLASSES RAWN Y1 P O S N1 NR RNT			
FROM INTICH LEMBES ARE MADE	SE ABLE TO ANALYZE LENSES USING A LENSHETER AND A LENS CLOCK	F - 5 UNDERSTAND THE FUNCTION OF PARTS OF FUNCTION OF PARTS OF FUNCTIONERS, PRISM RAINT YE P O S NEW RAINT	F - 6 KNOW THE TYPES OF SINGLE AND MULTIVISION LEMSES PANN Y P O S I N MP RNY	F - 7 KNOW THE AVALUABILITY OF LENSES RANK Y: P O S N: HR RMT	F - 8 KNOW HOW THE MARRANTY APPLIES TO LENSES E.G. HARDEX RAWK: YI P O S NE NR RNT	F - 9. KNOW LENS FINISHES E.G. TINTS, CONTINGS ETC. RAWN Y: P O S N: NR RNT			
G - 3 UNDERFIND THE CONNETICS OF FRAME SELECTION RAINT Y P O 3 N M RPT	G - 4 KHOW THE HATERIALS AND CONSTRUCTION OF A THE PRANE RANK! YI P 0 5 NI NR RMT	G - 5 KNOW THE MANUFACTURES OF THE FRANES BOARN 11 P.O S NI NR RNT	G - 6 ANON THE AVAILABILITY OF THE FRANES RANKI Y1 F G S N1 NR RNT	G - 7 KNOW THE COUNTER SERVICES AVAILABLE FROM THE LARS RANK! Y: P O S N: NR RMT	G - 8  BE ABLE TO READ THE FRAME MANUFACTURER'S CATALOGUE IN ORDER TO SELECT THE PROPER SIZE, COLOUR ETC. OF FRAME RANK: Y1 P O S	G - 9 RNOW NOW TO TAME A PATIENT'S PUPILLAR DISTANCE AND BE AR TO CALCULATE THEIR NEAR P.D. RAUK! Y P O S N I NR ENT	) OF	/DE	
STILL B  ODDOSOABLITY	B-1 PROJECT A PROFESSIONAL APPRIRANCE	B-2 Adhers to work time — Schedule	COMPENSATIONS  B-3  REED PATENTS	B-4 DRGANIZE TOUR WORK PRIDRITIES	N: NR RNT  BUTTON COOD LISTENING HABITS				

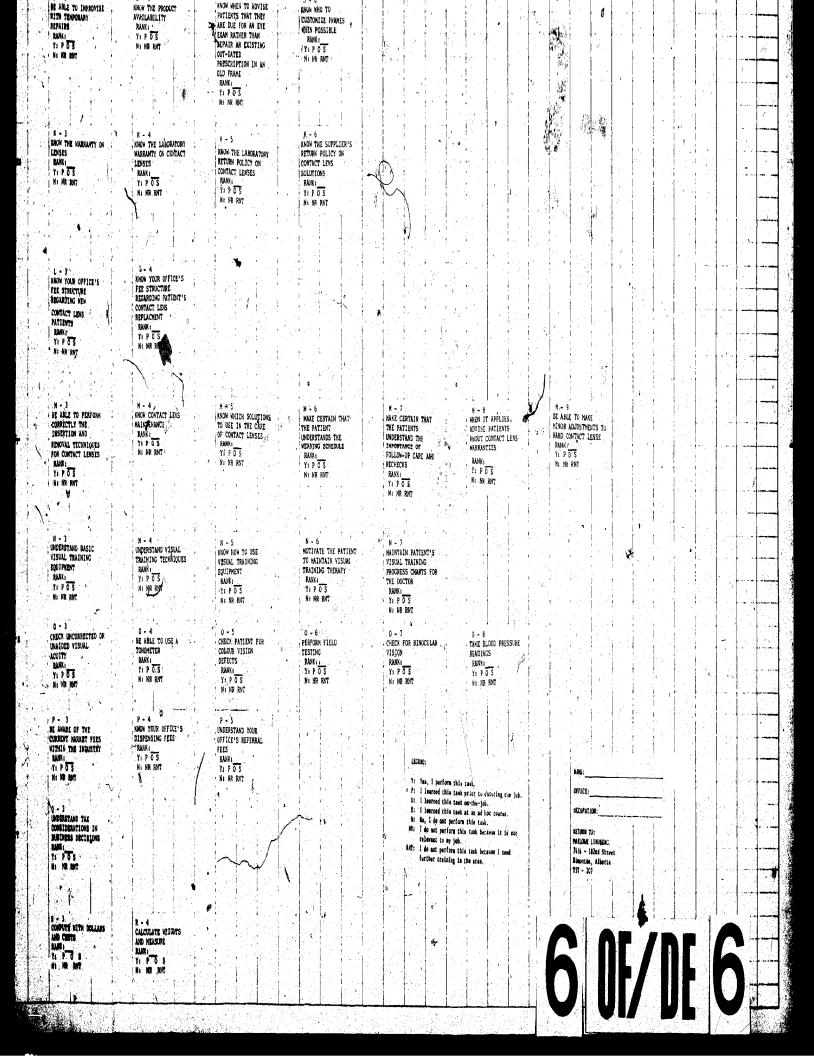
	SKILL 7 Lana Selection Sills	F - 1 KNOH BON TO BEAD AND UNDERSTAND THE NEXUSING OF A PRECEIPTION FROM A PATIENT'S CHART	F - 2 KNOW HOW LEMBES ARE MANUFACTURED AND THE "THE REQUIRED FOR EACH STADE OF DEVELOPMENT RANK:	F - 3 XHOW THE MATERIALS FROM MATCH LEMBES ARE MADE RANKI YI P O S	F - 4 BE ABLE TO ANALYZE LEMBES USING A LEMBETER AND A LBMS CLOCK RANK:	F - 5 UNDERSTAND THE FUNCTION OF PARTS OF A LENS, E.G. SPHERE, C'LLINGER, PRISH RANKI	F - 5 NION THE TYPES OF SIMOLE AND MALTIVISION LENGES FANTS Y1 P 0 4	P - 7 KNOW THE AVAILABILITY OF LINESE RANK Y: P 0 8	ENOW MAY THE MANAGEMY APPLIES TO LEWIST E.C. MANOEX LAWR. YI P 0 8
		BANK I Y P O S N I ION RAPT	Y1 P 0 S NI MR RM7	NE HR RNT	Y1 F.O.S. No MR RICE	Y: 9 0 3 H: HB RNT	1 NI NR RAT	NI HR NAT	No NA DAY
		UNDERSTAND WHAT LEMBES MILL WORK IN CERTAIN TYPES OF FRAMES LAWKI YIP 0 3 NI MR NAT	G - ? DETERINE THE SIZE OF FRAME PORTINE PATIENT E.G. BRIDDE, EYE SIZE, TEMPLE LENGTH RAME; YI P O S No NR RNT	G - 3 UNDERSTAND THE COMMITTES OF PRANE SELECTION RANK: Y P G S N NR RNT	G - 4 NION THE NATERIALS AND CONSTRUCTION OF A THE FRAME DANKI Y P O 3 NI NR RMT	G - 5 KNOW THE HAMPIACTURERS OF THE FRAMES RANKE Y 1 P O S N I NR RIVT	G - 6 KNOW THE AVAILABILITY OF THE FRANES RANK: Y: P 0 5 N: NR RMT	C - 7 JANNY THE COUNTER SENVICES AVAILABLE FROM YORK LABS FANK Y 1 P O S N1 NR RNT	G - 8 BE ABLE TO READ THE FRAME MAMPRACTURER'S CANALOUE IN GODER TO SELECT THE PROPER SIZE, COLOUR STC. OF FRAME RANK! YI P O 9 NI MR RRT
	RETILL N Ordering to Eron Cabo BANK	N - 1 KNOW NOW TO READ THE PRESCRIPTION, LENS AND FRAME SELECTION ON THE SELECTION I AMPRIET'S CHART IN NOR ENT	KIOM HOW TO ORDER USING LAB FORMS RANKI YI P O S NI NR RNT	H - 3  RIOM WHICH  LAB/ANAUTACTURER TO  ORDER FROM IN ORDER  TO GET THE DESIRED  PRODUCTS  RAMKI  11 P O S  N: MR RNT	M - 4 RIGH HOW LONG IT THATS TO ORT AM ORDER FROM THE LABS/MANUTACTURERS BANK YI P O S NI NR BNT				
	STILL I  From Fixing Olapses Lep' BARE	1 - 1 VERIFY THAT THE PRINCEMPTIONS ORDERED FROM THE LAB HAS BEEN FARRICATED CORRECTLY RANK! Y F P O S N M NR RNY	I - 2 DISPENSE THE FRAME TO THE PATIENT RANK! YF 9 0 5 N N R RNT	I - 3 ADVISE THE PATIENT DM ADAPPATION TO NEW J LENSES AANNA Y: P O S N: NR RRT	I - 4 INSTRUCT THE PATIENT ON THE USE AND CARE OF NEW PRESCRIPTION PANE Y P O S N IN R ENT	I - 5 OFFER REASSURANCE AND POSITIVE RF-INFORCEMENT TO THE PATIENT WHEN NECESSARY RANK! YI P O.S NI NR RWT	I - 6 GIVE PATIENTS ADVICE REGARDING FOLLOW-UP CREW WHEN NECESSARY RANK! Y	9	
	ULT 1	HAVE MINIMEDEE OF PRIME MAMES AND FRAME PARTS AND Y PT P T T T T T T T T T T T T T T T T	J - 2 RHOW IMPEN NOT TO ADJUST A FRAME RANKE YI P O S NI NR RNT	J - 3 BE ABLE TO IMPROVISE WITH TEMPORARY PEPAIRS PANK Y P O S NI NR RMT	J - 4 KNOW THE PRODUCT AVAILABILITY RANKA Y: P 0 5 N: NR RNT	J - 5: INOW MHEN TO ADVISE PARTIEMTS THAT THEY ARE DUE FOR AN EYE EMAR RATHER THAN BEPAIR AN EXISTING OUT-DATED PRESCRIPTION IN AN OLD FRAME RANN YI P O S N1 NR RNT	J - 6 INNOK WHO TO CUSTOMIZE FRAMES WHEN POSSIBLE RANKI Y: P O S N: MR RYT		
Section 1997	NILL X Prechasing BARK	K - I SE FAMILIAR WITH VALOUS DISCOUNT SYSTEMS R.O. BULK PURCHASING AND DISCOUNTS ON LABBILLS IN POS SHARE, IN POS SHARE WE RENT	K - 2 BE FAILLIAR WITH RETURN POLICY AND GUARANTEES ON FRAMES RANK: YI P O S HI NA RWT	K - J. KNOW THE HARRANTY ON LENSES BANKI Y: P O S N: HE ENT	K - 4 KHOW THE LABORATORY MARKITY ON CONTACT LINESES RANK - 4: P 0 5 N: NR RHT	K - 5 KNOW THE LABORATORY RETURN POLICY ON CONTACT LENSES RANK: Y: P O S N: NR RNT	K - 6 KNOW THE SUPPLIER'S RETURN POLICY ON CONTACT LEWS SOLUTIONS RAWK: Y: P O S N: WR RNT		
	SITEL L Grear Castact Lesses from Labs	L - 1 RIOM AND INDUSTRAD MATY YOU ARE READING MADY YOU READ THE - PRESCRIPTION FROM A PATIBIT'S COMMACT LOW MANKA YI P O 3: It NO RAY	L - 2 KHOM WHICH LAB TO ORDER A SPECIFIC WHICH TYPE OF CONTACT LEWS PANKI Y: P O S No. NR RAYT	KNOW YOUR OFFICE'S FEE STRUCTURE REGARDING MEN CONTACT LEMS PATIENTS RANKI YI P O S NI NR ,NIT	L - 4 KNOW YOUR OFFICE'S FEE STRUCTURE REGARDING PATIENT'S CONTACT LEUS REFLACEMET RANK! Y! P O S N: NR RNT	B			
	TREEL II. Contact Carb Disposing NA	301	/DE	N - 1. BE ABLE TO PERFORM CORRECTLY THE INSERTION AND REMOVAL TECHNIQUES FORMAN TI P O 5 N: NE BUT	N - 4 KNOW CONTACT LENS HADVIEHANCE RAWK - 11 F - 24 N I NR RVT	M - 5 ANOW WHICH SOLUTIONS. TO JSE IN THE CARE GO CONTROLT LENSES AANN Y P O S N; HR RHT	M - 6 MAKE CERTAIN THAT THE PATIENT UNDESTANDS THE MEANING SCHEDULB RANK Y I P O S NI MR ENT	M - 7 MAKE CERTAIN THAT THE PATIDITS UNDERSTAND THE DIPORTHNESS OF POLLOWING ORE AND RECINEUS. RANKI YI P O S NI NA RHY	N - I APPLIES, MY ISE PATIBUTS AND CONTACT LESS UNDANATIES  AAMKI I I P O S N: NO RM?
1	8-3 KEEP PATENTS' CONFIDENTIALITY	B-4 ORGANIZE YOUR HORS	DEVELOP GOOD LISTE	NING .					

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	F - 3 KNOW THE MATERIALS FROM MAICH LEMBES ARE MADE ARE MADE Ye P O'E No MR 2047.	BE ABLE TO ANALYZE LEMERS USING A LEMENTER AND A LEMS CLOCK BANK Y I P G S A I NR RNY	F - 5 UNDERSTAND THE FUNCTION OF PARTS OF A LENS, E.G. SPWERE, CYLINDEN PRISH RANK, Y, P O S N; MR RNT	F - 6 KINDS THE TYPES OF SINGLE AND MOLTIVISION LEMSES RANNA Y: P OS N: MR RMT	F - 7 KNON THE KNALLABILITY OF LEMBES RANK Y: P O S N: MR RMT	NOW NOW THE MARRANTY APPLIES TO LONGS I.G. NURDEX RANK: Y P O 3 H I NR RNT	HAW LEMS FIMISHES L.G. FINTS, COATINGS ETC. RANKI Y P O S No HR RINT		
	G - 1 UNDERSTAND THE COSMETICS OF FRANCE SELECTION RANK: Y P T S N: NA RATE	G - 4 RHOM THE NATERIALS AND CONSTRUCTION OF 4 THE FRANE RANK! Y P O 3 N NR RMT	G - 5 KHOW THE MANUFACTURERS OF THE PRANES ANKH Y P O 5 H: NR RMT	O"- 6 MONTHE AVAILABILITY OF THE FRANCE RANK! Y: P O'S N: NR RAYT	G - 7 NKOW THE COURSER SERVICES AVAILABLE FROM THE LARS RANK! YI P O 3 NI HR RWT	G - 8  BE ABLE TO READ THE FRANK HANDFACTURER'S CATALOGUE IN ORDER TO SILECT THE PROPER SILECT THE PROPER FRANK Y: P O S N: NR RNT	G - 9 KNOW NOW TO TAKE A PATIENT'S PUPILLARY DISTANCE AND BE ABLE TO CANOMICATE THEIR HEAR P.D. RAWN Y P O S N4 HR RHT	G - 10 BE ABLE TO MEASURE A PATTENT'S BIFOCAL MELONT, RAMR; VI P O S N I NR RMT	G - 11 KNOW THE FRAME AND LINE FEE STRUCTURE FOR FOTICE BANK Y I P G G N NR NR RNT
	H - J  SHOW MAICH LAB/MANUFACTURE TO ONDER FROM IN GROER TO GET THE DESIRED PRODUCTS  ANNE Y P O S  NI MR NOT	N - 4 RIGH HOW LONG IT TAKES TO GET AN ORDER FROM THE LABS/AUMPIACTURERS RANK YI P O S NI NR RN7							
ME Company	APPLIED THE PATIENT ON ADAPTATION TO MEN LENSES NAME: Y: P 0 8 N: M8 RMT	1 - 4 INSTRUCT THE PATIENT ON THE USE AND CARE OF NEW PRESCRIPTION RANK! YI P 0 5 N: NR RNT	I - 1 OFFER REASSURANCE AND POSITIVE RZ-INFORCEMENT TO THE PATIENT WHEN NCCESSARY RAWKI, YI P O S N; NR RNT	I - 6 GIVE PATIENTS ADVICE REGARDING FOLLOW-UP CARE WHEN NECESSARY RNIN; Y: P 0 5 N: NR RNT					
	J-3 BE ABLE TO IMPROVISE WITH TEMPORARY REPAIRS RAMAN Y P O S No NR RMT	J - 4  KNON THE PRODUCT  AVAILABILITY  RANK:  Y - P O S  M: NR PAT	I - 1  KNOW WHEN TO ADMISE PATIENTS THAT THEY ARE DUE FOR AN EYE EXAM RATHER THAN REPAIR AN EXISTING OUT-DATED PRESCRIPTION IN AN OLD FRAME RANK! Y1 PO 5 N1 AR SHT	J - 6 KNOW WHO TO CUSTOMIZE FRAMES MHEN POSSIBLE BANKI Y1 P O S N1 NR RNT					
- MES	K - 3 INOV THE MARRANTY ON LONGS RANK: Y Y P O S N IN IN RAY	K - 4 INON THE LABORATORY MARRANTY ON CONTACT LEWISES RAINET Y1 P 0 5 N1 MR RNT	X - 5 KNOW THE LABORATORY RETURN POLICY ON CONTACT LEWSES RAMK: Y: P 0 5 M: NR RWT	K - 6 NOON THE SUPPLIER'S RETURN POLICY ON CONTACT LENS SOLUTIONS RANKI Y, P O S N; NR RMY					
- 100 m	L - J INON YOUR OFFICE'S FEE STROTTURE ESCARDING NON CONTACT LINE PATIENTS RAME TARE TARE TARE TARE TARE TARE TARE TAR	L 4 RION YOUR OFFICE'S FEE STRUCTURE REGARDING PATIENT'S CONTACT LENS REPLACHENT RANK! Y1 P 0 5						4	
	N - 3 BE ANE TO PERFORM CONSCRIPT IN AUD BERTIN AUD BROWN TRANSPORT	N - 4 KNOW CONTACT LENS HALFTENINCE RANKI	M - 5 IMON MAICH SOLUTIONS TO USE IN THE CARE OF CONTACT LENSES	H - 6 HARE CERTAIN THAT THE PATIENT UNDERSTANDS THE WEARTHON SCHEDULE	H - 7 MAKE CERTAIN THAT THE PATIENTS: (INDESTRAD THE DEPORTANCE OF	M - 8 MEN IT APPLIES, ADVISE PATIDATS ABOUT CONTACT LENS	M - 9 BE ABLE TO MAKE HINDR ADJUSTMENTS TO HANG CONTRACT LENSE PANK!	<b>OF/</b>	
	An Camer Lines	7 M M M M M M M M M M M M M M M M M M M	TIPOS Ni na avt	RANK: Y: P O S N: MR RATT	FOLLOW-UP CARE AND RECHECKS RANKI Y: P O S N: NR RMT	RANKI YI P O S NI NR RAT	YIPOS NI WA RWY	The state of the s	

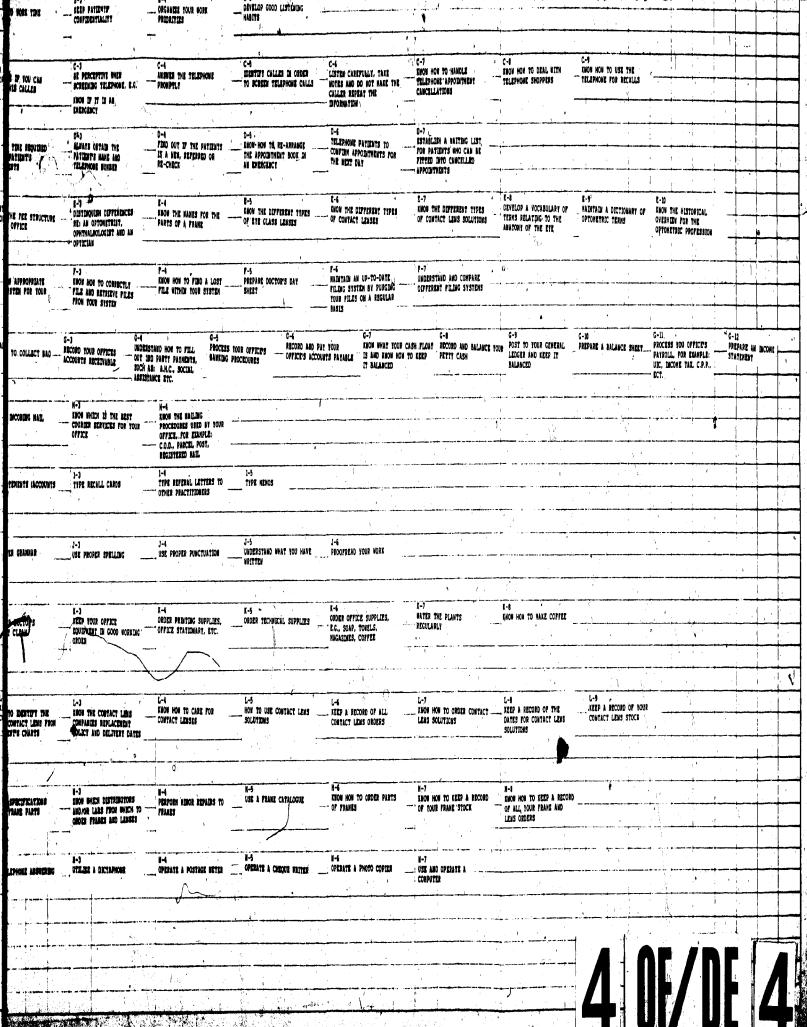




SERVINGE TRANSPORT TO CALL STRUCTURE AND CALL STRUC	CEDURES  CILL I'  Phic	COURIER SERVICE (LAB  DELIVERAS)  1-1  TIPE THE ALBERTA HEALTH  CARE FORMS	1-2 TYPE STATEMENTS (ACCOUNTS PAYABLE)	1-3 Type recall cards	COD., PARCEL POST, RECISTERED MAIL  1-4 TIPE RETERAL LETTERS TO OTHER PRACTITIONERS	1-5 TYPE MEMOS	. 0		
PROJECT A PROTESTORMAL.  APPRIAMACY  SOCIOUR  C-1  C-2  C-3  C-3  C-4  C-5  C-5  C-5  C-5  C-5  C-6  C-7  C-7  C-7  C-7  C-7  C-7  C-8  C-7  C-8  C-9  C-9  C-9  C-9  C-9  C-9  C-9	RELL G COUNTING ILL N METAL OFFICE	NOW MOW TO COLLECT PEES	KNOW HOW TO COLLECT BAD — DEBTS  H-2	RECORD TOUR OFFICES ACCOUNTS RECEIVABLE SUCH ASSIS  H-3 INON WHICH IS THE BEST	ISTAND HOW TO FUL.  BO PARTY PAYMENTS, AS: A.R.C., SOCIAL TANCE STC.  N-4  KROW THE MAILING	FOUR OFFICE'S RECORD AND P.	AY YOUR KNOW WHAT YOUR O	CASH FLOAT RECORD AND BALANCE	
PROBABILITY  PROPERSONAL APPEARANCE SCHOOLE CONTINUENT PROPERTY OF THE PROPERTY SHAPE APPEARANCE SCHOOLE SCHOO	RECULL F RECORD MANAGEMENT	PREPARE CHARTS FOR HEN PATIENTS, REGULAR EYE EXAMS, CONTACT LENSES	SET UP AN APPROPRIATE FILLING SYSTEM FOR YOUR	KNOW HOW TO CORRECTLY FILE AND RETRIEVE FILES	KNOW HOW TO FIND A LOST	PREPARE DOCTOR'S DAY	HADITADI AN UP-TO-DATE FILDIG SYSTEM BY PURGUG YOUR FILES ON A REGULAR	UNDERSTAND AND COMPARE	
RELL C C-1  FENDERLY APPERABILITY  C-2  C-3  C-4  C-5  FENDERLY APPERABILITY  C-4  C-5  FENDERLY APPERABILITY  C-6  C-7  C-7  C-7  C-7  C-8  C-7  C-8  C-9  FENDERLY ABBITS  C-7  C-8  C-9  FENDERLY ABBITS  C-1  C-1  C-2  C-1  C-2  C-3  C-4  C-5  FENDERLY CALLER IN GROUP CARRIED CARRIED CARRIED IN HOW HOW TO MANDLE THIS PROBLEMANT TELEPHONE TO SCREEN TELEPHONE CALLS  EMBOURD THE PROBLEMANT TO SCREEN TELEPHONE FAILURG APPOINTMENT  EMBOURD THE PROBLEMANT TO SCREEN TELEPHONE FAILURG ABBITURGS  LL 0  C-1  C-2  C-3  C-4  C-5  DETERMINE THE CARRIED THE NOO NOT MAKE THE TELEPHONE CALLS  EMBOURD THE PROBLEMANT TO SCREEN TELEPHONE CALLS  EMBOURD THE PROBLEMANT TO SCREEN TELEPHONE FAILURG THE PROBLEMANT TO SCREEN THE CARCILLATIONS  LL 0  C-1  C-2  C-3  C-4  C-5  C-5  C-6  C-7  C-7  C-7  C-7  C-7  C-7  C-7	KETT S	E-1 DEFINE THE OPTOMETRIC SERVICES THAT YOUR OFFICE	E-2 EXPLAIN THE FEE STRUCTURE	DISTRIQUISH DIFFERENCES RE: AN OPTOMETRIST, OPHTHALHOLOGIST AND AN	KNOW THE MANES FOR THE	KNOW THE DIFFERENT TIPES	KNOW THE DIFFERENT TYPES	E-7 KNOW THE DIFFERENT TYPES	DEVELOP A VOCABULARY OF TERMS RELATING TO THE
RELL C USE ACCEPTABLE TELEPHONE DETERMINE IF YOU CAN BE PERCEPTIVE WHEN ASSIST THIS CALLER SCREENING TELEPHONE, L.G. PROMPTLY  REDUCES  PROJECT A PROFESSIONAL ANNERS TO WORK TIME KEEP PATIENTS ORANIZE TOUR WORK DEVELOP GOOD LISTERING HABITS  DEVELOP GOOD LISTERING HABITS  DEVELOP GOOD LISTERING HABITS  C-4  C-5  C-5  C-6  C-7  C-8  C-7  C-9  C-9  TILL C  USE ACCEPTABLE TELEPHONE DETERMINE IF YOU CAN BE PERCEPTIVE WHEN ANSWER THE TELEPHONE DETERMINE AND DO NOT MAKE THE TELEPHONE SHOPPERS HISTORY HI	ELL D' POINTMENT	DETERMINE THE PATTENT'S NEEDS WHEN THEY ARE	KNOW THE TIME REQUIRED FOR THE PATIENT'S	0-3 ALMAYS CRITATO THE PATIENT'S WAHE AND	TIND OUT IF THE PATIENTS IS A NEW, REFERRED OR	THE APPOINTMENT BOOK IN	TELEPHONE PATIENTS TO CONFIRM APPOINTMENTS FOR	ESTABLISH A WAITING LIST FOR PATIENTS WHO CAN BE FITTED INTO CANCELLED	
NULL 8 PROJECT A PROFESSIONAL ADRERS TO WORK TIME KEEP PAYIENTS ORGANIZE TOUR WORK DEVELOP GOOD LISTERING HABITS  APPEABANCE SCHEDULE CONFIDENTIALITY PRIDITIES HABITS	ERILL C EPHONE	USE ACCEPTABLE TELEPHONE	DETERMINE IF YOU CAN ASSIST THIS CALLER	BE PERCEPTIVE WHEN SCREENING TELEPHONE, E.G. KNOW IF IT IS AN	ANSHER THE TELEPHONE	IDENTIFY CALLER DI ORDER	LISTEN CAREFULLY, TAKE NOTES AND DO NOT MAKE THE CALLER REPEAT THE	KNOW HOW TO HANDLE TELEPHONE APPOINTMENT	THOU HOW TO DEAL WITH
PART OF A TEAR		PROJECT A PROFESSIONAL	B-2 ADHERE TO WORK TIME	KEEP PATIENTS	ORGANIZE TOUR NORK	DEVELOP GOOD LISTENDIG			

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	IEINIU KE	CEPTIONIS								·
TRETTY E LATION BRADES, DE TRAN	A - 1 CREATE A PREMIOLIT AND COMPORTABLE ATMOSPHERE	A - 4 DEVELOP SENSITIVITY TO THE NEEDS OF THE PATIENTS	A - 5 NORE INDEPENDENTLY	A - 4 ACT IN A DIPLOMATIC MANNER	A - 7 ACQUIRE A SENSE OF HUNOUR	A - 6 ADAPT TO AND DEAL WITH STRESS	A - 5 DESTIPY STRUCTURE UNDER WHICH YOU HAVE NO CONTROL	A - 10 KNOW WHEN TO START/STOP A COMVERSATION	A - 11 CONT BE AFRAID OVERTIONS	10
ORK TOUT .	B-3 LEEP PATIENTS CONFIDENTIALITY	8-4 Organizz Your Nork Priorities	1-5 DEVELOP GOOD LISTENING HABITS							
1	(-)	<b>C-4</b> .	C-9	64	C-7 ENON HOW TO HANDLE	C-8 KNOW HOW TO DEAL WITH	C-9 KNOW HOW TO USE THE			_
P YOU CAN	SE PERCEPTIVE WEN  SCREENING TELEPHONE, E.G.  KNOW IF IT IS AN  ENERGENCY	ANSWER THE TELEPHONE BROWPTLY	DENTIFY CALLER DE OROCE TO SCREEN TELEPHONE CALLS	LISTER CAREFULLY, TAKE HOTES AND DO NOT HAKE THE CALLER REFEAT THE UPPORHATEON	TELEPHONE APPOINTMENT CANCELLATIONS	TELEPHONE SHOPPERS	TELEPHONE FOR RECALLS			
E PROUMED CLUMS	D-3 ALMATE OBTAIN THE PATIENTS NAME AND TREEPHONE NUMBER	D-4 PIMO OUT IF THE PATIENTS US A WEN, REFERRED OR RE-CHECK	D-5 KNOW HOW TO RE-ARRANGE THE APPOINTMENT BOOK IN AN EMERGENCY	O-6 TELEPHONE PATIENTS TO COMPTRM APPOINTMENTS FOR THE MEXT DAY	D-R ESTABLISH A MAITING LIST FOR PATIENTS WHO CAN BE FITTED INTO CANCELLED					
	E-1 DISTRIBUTER DIFFERENCES	i.	E-5 LBOY THE DIFFERENT TYPES	E-6 KNOW THE DIFFERENT TYPES	APPOINTMENTS  E-7 KNOW THE OUTFERENT TIPES	E-6 DEVELOP A VOCABULARY OF	E-9 MAINTAIN A DICTIONARY OF	E-TO THE HISTORICAL		
FEE STRUCTURE	RE AN OPTOMETRIST,  OPHTHALMOLOGIST AND AND  OPTICIAN	KNOW THE MANES FOR THE PARTS OF A FRANC	OF THE CLASS LEWSES	OF CONTACT LENSES	OF CONTACT LENS SOLUTIONS	TERMS RELATING TO THE ARATORY OF THE EYE	OPTOMETRIC TERMS	OPTONETRIC PROFESSION		_
PROPRIATE N POR TOUR	F-1 KNOW HOW TO CORRECTLY FILE AND RETRIEVE FILES FROM YOUR SISTEM	FILE WITHIN TOUR SYSTEM	F-5 PREPARE DOCTOR'S DAY SHEET	P-6 MADITAIN AN UP-TO-DATE FILING SYSTEM BY PURCING TOUR FILES ON A REGULAR BASIS	F-7 UNDERSTAND AND COMPARE OIFFERENT FILING SYSTEMS					
COLUMN BAN	ACCOUNTS RECEIVABLE SUCH S	STAND HOW TO FILL PROCESS IN DARRY PAYMENTS, NAMENG PART! PAYMENTS, NAMENG PART PAYMENTS, NAMENG PAYMENTS, NAMENG PAYMENTS, NAMENG PAYMENTS, NAMENG PAYMENTS, NAMENG PAYMENTS, NAMENG PAYMENTS, PORT PART PAYMENTS, NAMENG PAYMENTS, PORT PART PAYMENTS, NAMENG PAYME	OUR OFFICIPS RECORD AND P OCEDURES OFFICES ACCO	G-7 AT YOUR KNOW WHAT YOUR OWYS PAYABLE 15 AND KNOW HOW IT BALANCED	G-B CASH FLOAT RECORD AND BALANCE TO KEEP PETTY CASH	G-9 FOST TO YOUR GENERAL LEDGER AND KEEP IT BALANCED	G-IO PREPARE A BALANCE SHEET	PROCESS YOU OFFICE'S	G-12 PREPARE AN INCOME STATEMENT	
				100				and the second		ŀ
DITA (ACCOUNTS	1-3 TYPE RECALL CARDS	REGISTERED NATL  1-4 TYPE RETERAL LATTERS TO OTHER PRACTITIONERS	~ 1-5 TYPE MEMOS							
DITE (ACCOUNTS		RECUSERED MAIL  1-4 11PE REFERAL LETTERS TO		J-6 PROOFREAD YOUR WORK						
	J-3	REGISTERD MAIL  1-4 1192 REFERAL LETTERS TO OTHER PRACTITIONERS  J-6	TYPE MEMOS  J-5  UNDERSTAND WHAT YOU HAVE		NATER THE PLANTS REGULARLY	E-1 KNOW HOW TO MAKE COFFEE			2	
RAMMAR	J-3 USZ PROPER SPELLING  K-3 EEEP TOUR OPTICE EQUIPMENT: IN GOOD BORKING GROER	REGISTERED NAL  1-4 TYPE RETERAL LETTERS TO OTHER PRACTITIONERS  J-4 USE PROPER PUNCTUATION  E-4 ORDER PRINTING SUPPLIES, OFFICE STATEMARY, STC.	J-5 UNDERSTAND WHAT YOU HAVE WRITTEN  E-5 ORDER TECHNICAL SUPPLIES	PROOFEEAD YOUR WORK  1-6 ODDER OFFICE SUPPLIES, E.G., SOAP, TOWELS, RAGAZINES, COFFEE		E-1 KNOW HOW TO HAKE COFFEE	L-9 ,			
TOP'S AND STORYS CONTROL CONTR	TYPE RECALL CARDS  LESP PROPER SPELLING  LESP PROPER SPELLING  LESP PROPER SPELLING  LESP PROPER SPELLING	REGISTERED NAL  1-4 TYPE REFERAL LETTERS TO OTHER PRACTITIONERS  J-6 USE PROPER PUNCTUATION  E-4 ORDER PRINTING SUPPLIES,	J-5 UNDERSTAND WHAT YOU HAVE WRITTEN E-5	PROOFEEND YOUR WORK  A-6 ORDER OFFICE SUPPLIES, E.G., SOAP, TOWELS,	REGULARLY	KNOW HOW TO MAKE COFFEE	L-9 A PECORO OF YOUR CONTACT LENS STOCK		2 /N	
I-MINAA TOOM'S	J-3 USZ PROPER SPELLING  K-3 ESC PROPER SPELLING  K-3 ESC PROPER SPELLING  L-3 ESC PROPER SPELLING  L-3 ESC PROPER SPELLING  L-3 ESC PROPER SPELLING  COMPARISE HEPLACORIES  COMPARISE HEPLACORIES	RECISTERED NAL  1-4 TYPE REFERAL LETTERS TO OTHER PRACTITIONERS  USE PROPER PUNCTUATION  E-4 ROOFICE STATIONARY, ETC.  L-4 RNOW HOW TO CARE POR	TYPE MEMOS  J-5 UNDERSTAND WHAT YOU HAVE WRITTEN  K-5 ORDER TECHNICAL SUPPLIES L-5 HOW TO USE CONTACT LEWS	PROOFREAD YOUR WORK  I-6 ORDER OFFICE SUPPLIES, E.C., SOAP, TOWELS, HAGAZINES, COFFEE  L-6 KEEP A BECORD OF ALL	L-7 KNOW TO GROEF CONTACT	L-4 RECORD OF THE DATES FOR CONTACT LENS	KEEP A RECORD OF YOUR			

Company   Comp	THE PERCEPTIVE WITH A MESSER THE TILEPHONE DESTRICT CALLES IN ORDER LISTER CREFFILLY, TAKE END HOW TO MADEL MADE OF THE PROPERTY OF SCREEN TILEPHONE CALLS CALLES DEPORT THE THE CANCELLATIONS TILEPHONE SHOPOUTHERT THE CANCELLATIONS TO SCREEN TILEPHONE CALLES DEPORT THE CANCELLATIONS THE PROPERTY OF THE	FOCABULARY OF THE TO THE THE EYE
Company angles   Comp	THE PERCEPTIVE WITH A MESSER THE TILEPHONE DESTRICT CALLES IN ORDER LISTER CREFFILLY, TAKE END HOW TO MADEL MADE OF THE PROPERTY OF SCREEN TILEPHONE CALLS CALLES DEPORT THE THE CANCELLATIONS TILEPHONE SHOPOUTHERT THE CANCELLATIONS TO SCREEN TILEPHONE CALLES DEPORT THE CANCELLATIONS THE PROPERTY OF THE	FOCABULARY OF THE TO THE THE EYE
Second	SCREEN TRISPOSE AND ONLY ARE THE CRACELLATIONS  TROUBED  O-1  FIND OUT IT THE PATIENTS FROM HOW TO RE-ARRANGE TRISPOSE PATIENTS FOR PRATEERIST FOR FOR PATIENTS HAVE CANCELLATIONS  FREQUENCY  O-2  FARINATE WARE AND  IS A NEW, PETERRED OR THE PAPOINTERIST FOR CONTRIBUTE FOR FOR PATIENTS HAVE CANCELLATED THE PAPOINTERIST FOR CONTRIBUTED TO FOR PATIENTS HAVE CANCELLED TRIBEDHOUGH DUPPERENT THREE CHARGE TRIBEDHOUGH DUPPERENT THREE CHARGE TRIBEDHOUGH DUPPERENT THREE CHARGE TRIBEDHOUGH DUPPERENT THREE CHARGE TO CHARGE TO FOR PATIENTS.  ESTRUCTURE  ELS AND OPTORTRESTS.  OPHTHALMOLOGIST AND IN  OPTICIAN  OPTICIAN  F-2  F-4  F-5  F-6  F-7  F-7  F-8  F-1  F-1  F-1  F-1  F-2  F-1  F-2  F-2	FOCANULARY OF CIPIO TO THE THE EYE
Company of tellurary	CHARGE OF THE SAME  RECORD O-3  O-4  O-4  O-5  FROUTED  ALARIS OFFAR THE  FIND OUT F THE PATERYS SAME HOW TO RE-ARRANGE THE PRODUMENTS FOR PATERYS HARE AND 15 A WEB, RETERRED OR THE PATERYS SAME HOW TO RE-ARRANGE THE METS  RELIPHONE WUNNER  FR. CHCCL  AR DEFERRED  THE METS OF A FIRST SAME HOW TO CANCELLED  THE METS OF THE MATERY SAME HOW TO CANCELLED  THE METS OF THE MATERY SAME HOW TO CANCELLED  THE METS OF THE MATERY SAME HOW TO CONTROL LENS SOLUTIONS  THE METS OF THE MATERY SAME HOW TO CONTROL LENS SOLUTIONS  THE METS OF THE METS OF THE MATERY SAME HOW THE MATERY SAME SAME LINESS  OF CONTROL LENS SOLUTIONS  THE METS OF THE METS OF THE MATERY SAME HOW TO CONTROL LENS SOLUTIONS  THE METS OF THE METS OF THE MATERY SAME SAME LINESS  OF CONTROL LENS SOLUTIONS  THE METS OF THE METS OF THE MATERY SAME SAME LINESS  OF CONTROL LENS SOLUTIONS  THE METS OF THE METS OF THE MATERY SAME SAME LINESS  OF CONTROL LENS SOLUTIONS  THE METS OF THE METS OF THE MATERY SAME SAME SAME SAME STATEM AND IN-TO-DATE  OFFICIAL  FOR TOUR FILES ON A REGULAR  TOUR FILES ON A REGULAR  TOUR FILES ON A REGULAR  OFFICIAL	THE EYE THE EYE TOUR GENERAL
Company   Comp	PROPRIATE ROOM HOW TO CORRECTLY HOW HOW TO FIND A LOST PREPARE DOCTOR'S DAY ANAITAN AN UP-TO-DATE UNDERSTAND AND COMPARE POR TOUR FIRE ROOM HOW TO FIND A LOST PREPARE DOCTOR'S DAY ANAITAN AN UP-TO-DATE UNDERSTAND AND COMPARE POR TOUR FIRE ROOM HOW TO FIND A LOST PREPARE DOCTOR'S DAY ANAITAN AN UP-TO-DATE UNDERSTAND AND COMPARE POR TOUR FILES OF CONTACT LENS SOLUTIONS TEXAS RELATED TOUR FILES OF A RECORD AND DALAGE TOUR FILES OF A RECORD AND DALAGE TOUR FILES OF A RECORD AND DALAGE TOUR FOR TO THE CONTACT LENS SOLUTIONS TEXAS RELATED TOUR FILES OF A RECORD AND RALAGED TOUR FOR TOUR FILES OF A RECORD AND RALAGED TOUR FILES OF A RALAGED SOCIAL SALES. SOCIAL SALES SO	THE EYE THE EYE TOUR GENERAL
1	REQUIRED ALARTS DATAIN THE TIMO DUT IT THE PATERYS HAVE HOW TO RE-REPRINGE TELEPHONE PATERYS TO ESTABLISH A MARTING LIST OF A RESTAURCH OF THE APPOINTMENT BOOK IN THE REPRODUCTION THE REPRODUCTION THE REPRODUCTION THE RESTAURCH OF CONTINUE PRODUCTIONS OF CONTINUE PRODUC	THE EYE THE EYE TOUR GENERAL
March   Marc	PATENTS NAME AND DESCRIPTION OF THE AREA PRODURENT BOOK ON THE MERY DAY THE DIFFERENT TIPES OF CONTINUE TO THE MERY DAY THE DIFFERENT TIPES OF CONTINUE TO THE DIFFERENT TIPES OF CONTINUE THE STRUCTURE THAN OFFICIAL PARTS OF A FRAME OF RICH DIFFERENT TIPES OF CONTINUE THE SOLUTIONS TERMS SOLUTIONS THAN OFFICIAL DAY OF CONTINUE THE SOLUTIONS THAN OFFICE THE SOLUTIONS THE SOLUTIONS THAN OFFICE THE SOLUTIONS THAN OFFICE THE SOLUTIONS	THE EYE THE EYE TOUR GENERAL
1	ESTRUCTURE RELAM OPTOMERISTS  ENOW THE DIFFERENT TYPES WOUNT TO PERSONAL RESPONSIVE DEVELOP A RELAM OPTOMERIST.  PARTS OF A FRANK OF THE GLASS LEWSES OF CONTACT LEWS SOLUTIONS TERMS RELATED TO PETER AND THE DIFFERENT TYPES OF CONTACT LEWS SOLUTIONS TERMS RELATED TO PETER AND THE OPTICAL RESPONSIVE TERMS RELATED TO PETER AND THE DIFFERENT TYPES OF CONTACT LEWS SOLUTIONS TERMS RELATED TO PETER AND THE RESOLUTIONS TERMS RELATED TO PETER AND THE	THE EYE THE EYE TOUR GENERAL
100   100	RE STRUCTURE DISTRIBUTION OUTPREASECES INDUST THE MARKES FOR THE DIFFERENT TYPES AND THE DIFFERENT TYPES OF CONTACT LEWS SOLUTIONS TERMS RELATED OF CONTACT LEWS SOLUTIONS TERMS RELATED OF CONTROL LEWS SOLUTIONS TERMS RELATED AND COMPARE OUTPREASE TOUR FILLS ON A REQULAR OUTPREASE FILLING SYSTEMS FOR TOUR FILLS ON A REQULAR PLANT FILLING SYSTEMS FOR TOUR FILLS ON A REQULAR PLANT FILLING SYSTEMS OF CONTROL CASH FLOAT RECORD AND BALANCE TOUR FOR TOUR ACCOUNTS RECCENTABLE OUT SOLUTIONS AND RECEIVABLE SUCH AS A RECORD AND PART YOUR CASH FLOAT RECORD AND BALANCE TOUR FOR TOUR ALLANCED FRONT FOR TOUR FILLING SYSTEMS SUCH AS ARRENT PARKENTS, ARRENT PROPRIETS, ARRENT PROPRIETS OFFICERS FOR THE COURTS PAYABLE IS AND RECORD FOR TOUR FILLING SYSTEMS SUCH AS ARRENT PAYABLES, SOCIAL SALES, SOCIAL SALES	THE EYE THE EYE TOUR GENERAL
100   100	RE STRUCTURE DISTRIBUTION OUTPREASECES INDUST THE MARKES FOR THE DIFFERENT TYPES AND THE DIFFERENT TYPES OF CONTACT LEWS SOLUTIONS TERMS RELATED OF CONTACT LEWS SOLUTIONS TERMS RELATED OF CONTROL LEWS SOLUTIONS TERMS RELATED AND COMPARE OUTPREASE TOUR FILLS ON A REQULAR OUTPREASE FILLING SYSTEMS FOR TOUR FILLS ON A REQULAR PLANT FILLING SYSTEMS FOR TOUR FILLS ON A REQULAR PLANT FILLING SYSTEMS OF CONTROL CASH FLOAT RECORD AND BALANCE TOUR FOR TOUR ACCOUNTS RECCENTABLE OUT SOLUTIONS AND RECEIVABLE SUCH AS A RECORD AND PART YOUR CASH FLOAT RECORD AND BALANCE TOUR FOR TOUR ALLANCED FRONT FOR TOUR FILLING SYSTEMS SUCH AS ARRENT PARKENTS, ARRENT PROPRIETS, ARRENT PROPRIETS OFFICERS FOR THE COURTS PAYABLE IS AND RECORD FOR TOUR FILLING SYSTEMS SUCH AS ARRENT PAYABLES, SOCIAL SALES, SOCIAL SALES	THE EYE THE EYE TOUR GENERAL
Second	PARTS OF A FRAME OF RITE CLASS LINERS OF CONTACT LERIS SOLUTIONS ANATOMS OF CONTACT LERIS SOLUTIONS AND CONTACT LERIS SOLUTIONS ANATOMS OF CONTACT LERIS SOLUTIONS AND CONTACT LERIS SOL	THE EYE
1-1   File   1   1   1   1   1   1   1   1   1	PROPRIATE ROOM HOM TO CORRECTLY KNOW HOW TO FIND A LOST PREPARE DOCTOR'S DAY MAINTAIN AN UP-TO-DATE UNDERSTAND AND COMPARE POR YOUR FILE AND REFRENCY FOR YOUR FILE AND REFRENCY FOR YOUR STSTEM SPECIAL STSTEM SPECIAL OUTFRENCY FILING SISTEMS  FROM YOUR STSTEMS  C-2  G-3  G-4  G-5  G-5  G-6  G-7  G-7  G-7  G-8  G-9  G-8  G-9  G-9  G-1  G-9  G-9  G-1  G-1	
Column   C	PROPRIATE ROW HOW TO CORRECTLY MUON HOW TO FIND A LOST PREPARE DOCTOR'S DAY MAINTAIN AN UP-TO-DATE OUDERSTAND AND COMPARE FOR YOUR FILE AND REPREVE FREE FROM TOUR SYSTEM  FROM YOUR SYSTEM  G-3  G-4  G-5  G-5  G-4  G-5  G-5  G-6  G-7  G-7  G-7  G-8  G-7  G-8  G-9  G-1  G-9  G-1  G-1  G-1  G-1  G-2  G-1  G-2  G-3  G-3  G-4  G-7  G-3  G-4  G-7  G-8  G-7  G-8  G-8  G-9  G-1  G-9  G-1  G-1  G-1  G-1  G-2  G-1  G-2  G-3  G-3  G-4  G-7  G-3  G-4  G-7  G-8  G-7  G-8  G-9  G-1  G-9  G-1  G-1  G-9  G-1  G-1	
Column   C	PROPRIATE ROW HOW TO CORRECTLY MUON HOW TO FIND A LOST PREPARE DOCTOR'S DAY MAINTAIN AN UP-TO-DATE OUDERSTAND AND COMPARE FOR YOUR FILE AND REPREVE FREE FROM TOUR SYSTEM  FROM YOUR SYSTEM  G-3  G-4  G-5  G-5  G-4  G-5  G-5  G-6  G-7  G-7  G-7  G-8  G-7  G-8  G-9  G-1  G-9  G-1  G-1  G-1  G-1  G-2  G-1  G-2  G-3  G-3  G-4  G-7  G-3  G-4  G-7  G-8  G-7  G-8  G-8  G-9  G-1  G-9  G-1  G-1  G-1  G-1  G-2  G-1  G-2  G-3  G-3  G-4  G-7  G-3  G-4  G-7  G-8  G-7  G-8  G-9  G-1  G-9  G-1  G-1  G-9  G-1  G-1	
Column   C	FOR TOUR STSTEM  FROM TOUR STSTEM  G-3  G-4  G-5  G-5  G-5  G-6  G-7  G-7  G-7  G-8  G-9  G-9  G-9  G-9  G-9  G-9  G-9	
March   Marc	G-3  G-4  G-5  G-5  G-6  G-7  G-7  G-7  G-8  G-9  G-9  G-9  G-9  G-9  G-9  G-9	
Column   C	COLLECT BAD ACCOUNTS RECEIVABLE SUCH AS: BALC. SCELL  SUCH AS: BAL	
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Li A irpersonal Stills	A-1 HAINTAIN EPPECTIVE WORDIG RELATIONSHIPS HITH CO-MORRENS, PATIENTISI AND COCTORISI	A-2 CREATE A FREMOLT AND COMPORTABLE ATMOSPHERE	A-J DEVELOP SENSITIVITY TO THE MEIOS OF PATIENTS	A-4 ACT IN A ODJUMATIC MANNER	A-4 Be a good listened	A-6 DEVELOP COMMUNICATION COMPETENCIES	A-7 BE SELECTIVE WITH WHAT TOU SAY TO A PAYEEST AND KNOW YOUR LEGAL LIMITS	A-9 EXPLAIN THE ADVANTAGES AND STRYKES PROVIDED BY AN OPTOMETRIC OFFICE	A-9 DESCRIPE THE PER P STRUCTURE THAT IS APPLIED IN YOUR OFFICE
L B Milion for Utante	S-L SEMMARS/COURSES TO UPDATE KNOWLEDGE AND TECHNOLOGY DIN THE PIELD	6-2 COURSES IN COMMUNICATION SKILLS	8-3 KEEP UP WITH NEW PRODUCT _ KNOWLEDGE	8-4 OFFICE HANAGEMENT TRADIENG COURSES	B-5 — COURSER DI TIME NAMAGEMENT	8-6 Assertive training	8-7 — COURSES IN BASIC BEHAVIORAL PSYCHOLOGY	1-0 STRESS MANAGEMENT COURSES	B-9 PECONO NAMAGENENY COURSE (FILLING SYSTEMS)
L C	C-1  INON HOW TO READ AND  UNDERSTAND THE REARING OF  A PRESCRIPTION FROM  PATIENT'S CHART	C-2 UNDERSTAND THE FUNCTION OF PARTS OF A LEWS, FOR EXAMPLE, SPHERE, - CYLINDER, PRISM	C-3 BE ABLE TO ANALYZE LENSES USING A LENSHETER AND A LENS CLOCK	C-I XNOW THE NATERALLS FROM WHICH LEWSES ARE MADE	C-9 KNOW MHE TIPES OF SINGLE AND MULTIVISION LENSES	C-6 KNOW THE AVAILABILITY OF LEWSES	C-7 XHOW HOW THE WARRANTY APPLIES TO LEWSES, FOR EXAMPLE, MARDEX LEWSES	C-I RHOW LEMS FINISHES, FOR EXAMPLE, TIMTS, COATINGS ETC.	C-9 KNOW HOW LENSES ARE MANUFACTURED AND THE FRM REQUIRED FOR EACH STAGE OF DEVELOPMENT
L D	0-1 EDUCATE PATENTS ABOUT THE SERVICES AVAILABLE IN THE OFFICE	0-2 ADVISE PATIENTS ABOUT THE TYPES OF LESSES AND FRANES AVAILABLE	0-3 EXPLAIN THE IMPORTANCE OF REGULAR EYE EXAMINATIONS	D-1 WHEN CEALING NITH A PATIENTS OUESTION-UNDERSTAND THE LEGALITY OF YOUR STATEMENTS	0-5 EXPLAIN HOW THIRD PARTY BILLING FUNCTION, FOR EXAMPLE, A.H.C., SOCIAL - SERVICES ETC.	0-6 EDUCATE THE PATIENTS ON THE MERTTS OF HAVING A SPARE PAIR OF EYE GLASSES	0-7 EDUCATE PATIENTS ON HOW TO CARE FOR OPHTHALMIC APPLIANCES	O-S WHEN REFERRALS TO OTHER MEALING CARE OFFICES AND/OR HOSPITALS GIVE PATIENT INFORMATION	0-9 GIVE PATERITS INSTRUCTIONS RECARDING LOW VISION AIDS
L E	E-1 CONCEPTUALIZE THE PRESCRIPTION WHEN SELECTING A PRAME FOR THE PAYINGES	E-2 - DETERMINE THE SIZE OF PRAME FOR THE PATIENT, FOR EXAMPLE, BRIDGE, EYE SIZE, TEMPLE LENGTH	E-3 UNDERSTAND THE COSNETICS OF FRANK SELECTION	E-4 KNOW THE MATERIALS AND CONSTRUCTION OF A THE FRAME	E-5 XMOS THE MANUFACTURERS OF THE FRAMES	E-6 KNOW THE AVAILABILITY OF THE FRANCS	E-7 KNOW HOW TO TAKE PATIENT'S PUPILLARY DISTANCE AND BE ABLE TO CALCULATE THEIR WEAR P.D.	E-B KNOW THE FRANE AND LERS FEE STRUCTURE FOR THE OFFICE	E-9  SE ABLE TO READ THE FRAM MANUFACTUREM'S CATALOGUE IN ORDER TO SELECT THE PROPER SIZE, COLOUR ETC. OF PRAME
L F se Fitting pensing)	F-1 YERLTY THAT THE PRESCRIPTIONS ORDERED FROM THE LAB HAS BEIN FABRICATED CORRECTLY	F-2 DISPERSE THE FRANK TO THE - PATIENT	7-) ADVISE THE PATIENT ON ADAPTATION TO NEW LEWISES	F-4 INSTRUCT THE PATIENT ON THE USE AND CARE OF NEW PRESCRIPTION	F-5 OFFER TEASSURANCE AND POSITIVE RE-INFORCEMENT TO THE PATIENT	F-6 GIVE PATIENTS ADVICE REGARDING FOLLON-UP CARE WHEN NECESSARY		1	
L G	G-I ANATONY: DESCRIBE HOW THE ETE IS STRUCTURED AND BE ABLE TO DESTRICT THE HAJOR PARTS OF AN EYE	G-2 DEFINITIONS: DEFINE AND UNDERSTAND COHMON TERMS THAT RELATE TO THE ETE AND VISION	G-3 PHYSIOLOGY: DESCRIBE HOW THE EYE AND PARTS BASICALLY PUNCTION	G-4 UNDERSTAND ENOUGH TERNENGLOCI RELATING TO THE EVE TO DISTINGUISH A SICH FROM A SYMPTOM	G-5 RECOGNIZE THE BASIC FUNCTION OF OPPTHALMIC EQUIPMENT			and the second s	5 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
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ring t	I-) HAVE KNOWLEDGE OF FRAME NAMES AND FRAME PARTS	I-2 IADW WHEN TO ADVISE PATIENTS THEY ARE DUE FOR AN ETE EXAM RATHER THAN REPAIR OUT-DATED	IF3 KNOW WHEN NOT TO ADJUST A FRANK	I-4 BE ABLE TO DIPROVISE WITH TEMPORARY REPAIRS	I-5 KNOW THE PRODUCT: AVAILABILITY	I-6 KNOW WHO TO CUSTONIZE FRANKS WHEN POSSIBLE			
L J	BE PANILIAR WITH RETURN POLICY AND GUARANTEES ON	PRESCRIPTIONS & FRANCS  J-2 BF FAMILIAR WITH VARIOUS DISCOUNT_STSTEMM, eq., BULK PURCHASING & DISCOUNTS ON LAB BILLS	J-3 INON THE WARRANTY ON LEWSES	J-4 KNOW THE LABORATORY WARRANTY ON CONTACT LEWSES	J-5 KHOW THE LABORATORY RETURN POLICY ON CONTACT LENSES	J-6 LENS SOLUTIONS J-6 RETURN POLICY ON CONTACT LENS SOLUTIONS			
that form	VERIFY THAT THE CONTACT I	1-2 ESPORM CORRECT INSERTION NO REMOVAL TECHNIQUES FOR CONTACT LENSES	K-1 DEAL WITH PATIENTS' CONCERNS RECARDING THE HISINFORMATION THEY MAY HAVE ABOUT CONTACT LEWISES	K-4 KNOW CONTACT LEWS MADITEMINES	A-5 ANON WHICH SOLUTIONS TO USE FOR THE CARE OF CONTACT LENSES	K-6 MAKE CERTAIN THAT THE PATIENT UNDERSTANDS THE WEARING SCHEDULE	K-7 HAME CERTAIN THAT THE PATIENTS UNDERSTAND THE INPORTANCE OF FOLLOW-UP CARE AND RECHECKS	K-0 WHEN IT APPLIES, ADVISE PATIENTS ABOUT CONTACT LENS MARRANTIES	K-9 BE ABLE TO MAKE MEMOR ADJUSTMENTS TO-MARD CONTACT LENSES
	NF/	OER A	L-1 KNOW THE OPPICES FEE STRUCTURE REGARDING WEN CONTACT LENS PATTERTS	L-4 RION THE OFFICE'S FEE STRUCTURE RECARDING PARTIENT'S CONTACT LENS REPLACEDY	1				
	VI/	UL -	- COST FOR FRANKS	H-4 BE AVARE OF THE CURRENT MARKET FEES WITHIN THE	N-5 UNDERSTAND YOUR OFFICE'S			**************************************	

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, (	A-) DEVELOP SEMETITY TO THE METOR OF PATIENTS	A-4 ACT DE A ODECHATE HAMPER	PE V 0000 FILLIANS	A-4 COMPETENCIES	A-7 , BE SELECTIVE WITH WHAT TOU DAY TO A PATEENT AND AMON YOUR LEGAL LIBITS	A-8 EXPLAIN THE ADVANTAGES AND SERVICES PROVIDED BY AN OPTOMETRIC OFFICE	A-9 DESCRIBE THE FEE STRUCTURE THAY IS APPLIED IN YOUR OFFICE	A-18 BE ABLE TO TROUBLESHOOT OPHTHALMIC APPLIANCE PROBLEMS	A-11 DEVELOP GOOD SALEMANEN TECHNIQUES /	110		-
' _ '	-) EEP UP WITH NEW PRODUCT	B-4 OPPICE HANAGEMENT TRADIDIC COURSES	8-5 - COURSES DI TIME MANAGEMENT	8-6 - Assentive training	8-7 — COURSES IN BASIC BEHAVIORAL PSYCHOLOGY	B-6 STRESS HANAGEMENT COURSES	IS DETRICATE CONTRACTOR IN TERMS STATEMENT CONTRACTOR IN TERMS STATEMENT CONTRACTOR IN THE PROPERTY CO	FO CORRES MECHADING LINES F-10			- 1	
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	E-3 UNDERSTAND THE COSMETICS OF FRANK RELECTION	STATEMENTS E-4	E-5 RION THE HANDFACTURERS OF _ THE FRAMES	E-6 ENOU THE AVAILABILITY OF THE PRANES	E-7 KNOW HOW TO TAKE PATERITS PUPILLARY DISTANCE AND BE ABLE TO CALCULATE THEIR WEAR P.D.	E-8 KNOW THE FRAME AND LENS FEE STRUCTURE FOR THE OFFICE	E-9 8E ABLE TO READ THE FRAME MANUFACTUREM'S CATALOGUE UN ORDER TO SELECT THE PROPER SIZE, COLOUR ETC.	E-10 BE ABLE TO HEASURE A PATIZHT'S BIJOCAL HEIGH	E-11 KNOW COURTER SERVIC AVAIL PROM THE LAB!	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		<u></u>
	ADVISE THE PATIENT ON ADAPTATION TO NEW LENSES	F-4 DISTRUCT THE PATEENT ON THE USE AND CARE OF NEW PRESCRIPTION	r-5 Offer reassurance and Positive re-diforcement to the patient	F-6 GIVE PATIENTS ADVICE REGARDING FOLLOW-UP CARE WHEN NECESSARY			OF FRAME					
- 1	G-1 PHYSTOLOGY: DESCRIBE HOW THE EYE AND PARTS DASCALLY PUNCTION	G-4 UNDERSTAND ENOUGH TERMINOLOGY RELATING TO THE ETE TO DESTINGUISH A SIGN FROM A SYMPTON	G-5 RECOGNIZE THE BASIC FUNCTION OF OPHTHALMIC EQUIPMENT	5								
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-,	INOU THE VARIANTY ON	J-4 KNOW THE LABORATORY HARMANY OF CONTACT LENSES	J-5 KNOW THE LABORATORY RETURN POLICY ON CONTACT	J-6 KNOW THE SUPPLIER'S RETURN POLICY ON CONTACT LEWS SOLUTIONS			4	•		. 1	-	_
	DEAL WITH PATIENTS'	T-4 RION CONFLICT LEUS HADITEURCE	K-5 RNOW WHICH SOLUTIONS TO USE FOR THE CARE OF CONTACT LENSES	K-6 MAKE CERTADI THAT THE PATIENT UNDERSTANDS THE WEARING SCHEDULE	K-7 HARE CERTAIN THAT THE PATIENTS UNDERSTAND THE UNPORTANCE OF POLLOW-UP CARE AND RECHECES	K-0 WHEN IT APPLIES, ADVISE PAYEMITS ABOUT CONTACT LENS WARRANTIES	K-9 BE ABLE TO MAKE MINOR ADJUSTMENTS TO HARD CONTACT LESSES	<u> </u>				_ _ _
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Mestina for Mestina for Mestanta	B-I SEMINATE/COURSES TO UPDATE MOVIEDE AND TECHNOLOGY IN THE FIELD	8-2 COURSES IN COMMUNICATION SKILLS	B-1 KEEP UP WITH NEW PRODUCT KNOWLEDGE	9 4 OFFICE HANAGEMENT TRADBURG COURSES	B-5 COURSES IN TIME HAMAGENEMY	8-6 ASSERTIVE TRAINING	8-7 COURSES IN BASIC BENAVIORAL PSYCHOLOGY	8-4 STRESS MANAGEMENT COURSES	8-4 PRECORD HANAGEMENT COURSES (FILING SYSTEMS)	- B - COU A ID
KUL, C	C-1 XMON HOW TO READ AND ENDERSTAND THE HEARING O A PRESCRIPTION FROM PATIENT'S CHART.	C-1 UNDERSTAND THE FUNCTION F OF PARTS OF A LENSIFTOR EXAMPLE, SPHERE, CYLINDER, PRISM	C-3 BE ABLE TO ANALYZE LEWSES USING A LEWSMETER AND A LEWS CLOCK	C-4 KNOW THE WATERIALS FROM WHICH LEWSES ARE MADE	C-5 XHOW THE TYPES OF SINGLE AND MULTIVISION LEWSES	C-6 ENOU THE AVAILABILITY OF LENSES	C-7 NHOW HOW THE WARRANT! APPLIES TO LEWSES, FOR EXAMPLE, HANDEN LEWSES	C-4 ANOW LERS FINISHES, FOR EXAMPLE: TINTS, COATINGS STC.	C-9 KNOW HOW LEWSES AND HANDACTURED AND THE TIME REQUIRED FOR EACH STACE OF DEVELOPMENT	
KILL O	D-J EDUCATE PATIENTS ABOUT THE SERVICES AVAILABLE IN THE OFFICE	0-2 ADVISE PATIENTS ABOUT THE TYPES OF LEWSES AND FRANCS AVAILABLE	D-3 EXPLAIN THE IMPORTANCE OF REGULAR EYE EXAMINATIONS	D-4 MHEN DEALING WITH A PATIENT'S OUSSTON-UNDERSTAND THE LEGALITY OF YOUR STATEMENTS	0-5 EMPLAIN HOW THIRD PARTY BILLING FUNCTION, FOR ENAMPLE, A.H.C., SOCIAL SERVICES ETC.	0-6 EDUCATE THE PATIENTS ON THE HERITS OF HAVING A SPARE PAIR OF EYE GLASSES	0-7 EDUCATE PATIENTS ON HOW TO CARE FOR OPHTHALMIC APPLIANCES	D-8 WHEN REFERRALS TO OTHER REALTH CARE OFFICES AND/OR HOSPITALS GIVE PATIENT INFORMATION	0-9 GIVE PATIENTS INSTRUCTIONS REGARDING LOW VISION AIDS	man de la companya de
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rane Fitting	F-L VERIFY THAT THE PRESCRIPTIONS ORDERED FROM THE LAB HAS BEEN FABRICATED CORRECTLY	7-2 DISPENSE THE FRAME TO THE PATIENT	7-3 ADVISE THE PATIENT ON ADAPTATION TO HEM LEWSES	F-4 INSTRUCT THE PATIENT ON THE USE AND CARE OF NEW PRESCRIPTION	F-5 OFFER REASSURANCE AND POSITIVE RE-ENFORCEMENT TO THE PATIENT	F-6 GIVE PATIENTS ADVICES RECARDING FOLLOW-UP CARE WHEN WECESSARY				
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MIL H idening An tron ide	H-I RION NOW TO READ THE PRESCRIPTION, LENS AND FRAME SELECTION ON A PATIENT'S CHART	H-2 KNOW HOW TO ORDER USING LAB FORMS	H-3 KNOW WHICH LAB MANUFACTURER FROM WHICH TO GET THE DESIRED PRODUCTS	H-4 KNOW HOW LONG IT TAKES TO GET AN ORDER FROM THE LABS/MAMUFACTURERS						
CIL 1 spairing 6 spatements	1-1 HAVE KNOWLEGE OF FRAME HAMES AND FRAME PARTS	1-2 HEN TO ADVISE RATIONALS THEN TO ADVISE PATIENTS THEY ARE DUE FOR AN EYE EXAM PATED REPAIR OUT-DATED PRESCRIPTIONS 4 FRANCS	I-J KNON WHEN BOY TO ADJUST A - PRAME	I-4 RE ABLE TO IMPROVISE WITH TEMPORARY REPAIRS	I-5 KNOW THE PRODUCT AVAILABILITY	I-6 KNOW WHO TO CUSTOKIZE FRAMES WHEN POSSIBLE				
NTLL J		J-2 BE FAMILIAR WITH VARIOUS	J-3 XHOM THE WARRANTY ON LEWSES	J-4 KNOW THE LABORATORY WARRANTY ON CONTACT LEWSES	J-5 KNOW THE LASORATORY RETURN POLICY ON CONTACT LEWSES	J-6 KNOW THE SUPPLIER'S BETURN POLICY ON CONTACT LEWS SOLUTIONS				
CILL & constant Lens Lapans Lapans Long	VERITY THAT—THE CONTACT LENS PRESCRIPTION FROM	K-2 PERFORM CORRECT DISERTION AND REMOVAL TECHNIQUES FOR CONTACT LENSES	K-3 DEAL WITH PATIENTS' CONCERNS RECARDING THE MISINFORMATION THEY MAY HAVE ABOUT CONTACT LENSES	X-4 XHOW CONTACT LENS HAINTENANCE	K-5 KNOW WHICH SOLUTIONS TO USE FOR THE CARE OF CONTACT LEMSES	K-6 MAKE CERTAIN THAT THE PATIENT UNDERSTANDS THE WEARING SCHEDULE	1-7/ HART CERTHEN THAT THE PATIENTS UNDERSTAND THE EMPORTANCE OF FOLLOW-UP CARE AND RECHECKS	X-8 WHEN IT APPLIES, ADVISE PATIENTS ABOUT CONTACT LENS WARRANTIES	X-9 BE ABLE TO MAKE HIMOR ADJUSTMENTS TO HARD CONTACT LENSES	
IL L er Contact Langus n Labo	KNOW AND UNDERDERSAND THE: PRESCRIPTION FROM A	L-2 KNOW WHICH LAB TO ORDER A SPECIFIC WHICH TYPE OF CONTACT LENS	L-3 MNOW THE OFFICE'S FEE STRUCTURE REGARDING NEW CONTACT LEWS PATIENTS	L-4 KNOW THE OFFICE'S FEE STRUCTURE RECANDING PATIENT'S CONTACT LENS REPLACHENS						
OLL N at Anglysta for — taftala	COST FOR LENSES	H-2 NUON YOUR OFFICE'S DISPENSING FEES	H-3 COST FOR FRAMES	H-4 BE AWARE OF THE CURRENT HARKET FEES THEM THE MOUSTRY	N-1 UNDERSTAND TOUR OFFICE'S REFERRAL FEES		31		And the second s	
ILL N	KEEP CONVERSATION GENERAL INCHES DEALING WITH TELEPHONE SHOPPERS	N-2 REON HON TO LINIT THE QUESTIONS AND ANSWERS WHEN DEALING WITH A TELEPHONE SHOPPER	8-3 BE 'MON-CONNITTAL REGARDING-FEES WHEN DEALDING WITH A TELEPHONE SHOPPER	U-4 SECURE THE TELEPHONE SHOPPER'S NAME AND PHONE NUMBER ISSECTIONS ACCRESS TO GROCE ON ALL THEM INFORMATION)	NOTE THE TELEPHONE SHOPPER DATO THE OFFICE IN ORDER TO FURTHER ANSWER THEIR SPECIFIC QUESTIONS			<b></b>		
	UNDERSAND WHY YOU .	0-2 FILING OUT PATIENTS' CARÓS, BE: HISTORY	0-3 CHECK UNCORRECTED OR UNADED VISUAL ACUITY	O-4 BE ABLE TO USE A TOMOMETER	0-5 CHECK PATIENT FOR COLOUR VISION DEFECTS	PERFORM FILLD TESTING	D-7 CHECK FOR BIMOCULAR VISION	0-4 TAME BLOOD PRESSURE READINGS		
	NDERSTANDING SASIO	-2 IOMDUSTER HEALTH HISTORF KVESTENMALDE		P-4 UNDERSTAND VISUAL TRAINING TECHNIQUES	P-5 KNOW HOW TO USE VISUAL TRADEDIC EQUIPMENT	HADITADE VISUAL TRAINING	P-7 HADITADE PATERNY'S VISUAL TRADEING PROCHESS CHARTS POR THE DOCTOR			
( C mai Shimadh Line (L. )	ANALYSE PRINCIAL STANSONTS IN GROSE TO -	1 - 1 BE ABLE TO GO COST LCCOUNTING, FOR EXAMPLE, COST-TOLLIMME-PROFITS MALTERS	Q - 1 UNDERSTAND TAX CONSIDERATIONS IN ACCRESS SECURION		ACL 1	P-1 PREFORM DISTC 13-	R-2 COMPUTE WITH COLLARS AND	MINISTER OF STREETS	R-4 CALCULATE VERNATO AND OCASURES	

CONTRACTOR STATE	KNON HON SO IS	EN A DESTUPY S	DATE DISTRICT	ATTENDED TO THE PROPERTY OF TH	PORM NIMOR REPAIRS TO USA	-1 O	PRANES	OF TOUR FRAME STOCK	or,ALL	YOUR FIL	ANG A
EP UP WITH NEW PRODUCT	8-4 OFFICE MANAGEMENT TRAINING COURSES	8-5 COURSES IN TIME NANAGEMENT	B-6 ASSERTIVE TRAINING	8-7 — GOURSES IN BAGIC — BERAYIDRAL PSYCHOLOGY	B-8 STRESS MANAGEMENT COURSES	3-9 RECORD HANAGEMENT COURSES (FILING SYSTEMS)	B-N COURSES REGARDING FIRST AID	1	i i		
-3 E ABLE TO ANALYZE LENSES SING A LENSHETER AND A ENS CLOCK	C-4 KNOW THE NATERIALS FROM WHICH LENSES ARE NADE	C-5 XNOW THE TYPES OF SINGLE AND MULTIVISION LENSES	C-6 KNOW THE AVAILABILITY OF LENSES	C-7 XHOU HOW THE WARRANTY APPLIES TO LEWSES, FOR EXAMPLE, HARDEX LEWSES	C-6 KNOW LENS FINISHES, FOR EXAMPLE, TIMES, COATINGS ETC.	C-9 KNOW HOW LENSES ARE HAMUFACTURED AND THE TIME REQUIRED FOR EACH STAGE OF DEVELOPMENT					
INDEXPLAIN THE IMPORTANCE OF REGULAR EYE EXAMINATIONS	D-4 WHEN DEAL WITH A PATIENTS  QUESTION - UNDERSTAND THE LEGALITY OF TOUR STATEMENTS	0-5 EXPLAIR HOW THIRD PARTY BILLING FUNCTION, FOR EXAMPLE, ANIC, SOCIAL SERVICES ETC.	0-6 EDUCATE THE PATIENTS ON THE HERITS OF HAVING A SPARE PAIR OF EYE CLASSE:	0-7 EDUCATE PATIENTS ON HOW TO CARE FOR OPHTHALMIC S APPLIANCES	D-8 WHEN REFERRALS TO OTHER HEALTH CARE OFFICES AND/OR HOSPITALS GIVE PATIENT INFORMATION	D-9 GIVE PATIENTS INSTRUCTIONS RECARDING LOW VISION AIDS					
1-1 INDERSTAND THE COSMETICS OF PRAME SELECTION	E-4	E-5 XXOM THE NAMUFACTURERS OF THE FRAMES	E-6 KNOW THE AVAILABILITY OF THE TRAMES	E-7 KNOW HOW TO TAKE PATIENT'S PUPILLARY DISTANCE AND BE ABLE TO CALCULATE THEIR HEAR P.D.	E-8 KNOW THE FRAME AND LENS FEE STRUCTURE FOR THE OFFICE	E-9 BE ABLE TO READ THE FRAME MANUFACTUREN'S CATALOGUE IN ORDER TO SELECT THE PROVER SIZE, COLOUR ETC. OF FRAME	E-10 BE ABLE TO MEASURE A PATIENT'S BITOCAL HEIGHT	E-11 KNOW THE COURTER SERVICE AVAILABLE FROM THE LASS			
DVISE THE PATIENT ON	F-4 INSTRUCT THE PATIENT ON THE USE AND CARE OF HEW PRESCRIPTION	F-5 OFFER REASSUPANCE AND POSITIVE RE-DIFORCEMENT TO THE PATIENT	F-6 GIVE PATIENTS ADVICE REGARDING FOLLOW-UP CARE WHEN NECESSARY								4
	G-4 UNDERSTAND ENOUGH TERMINOLOGY RELATING TO THE EYE TO DISTINGUISH A SIGN FROM A SYMPTOM	G-5 RECOGNIZE THE BASIC FUNCTION OF OPHTHALMIC EQUIPMENT					().				
	H-4 KNOW HOW LONG IT TAXES TO GET AN ORDER FROM THE LABS/MANUFACTURERS		•								
	1-4 BE ABLE TO DIPROVISE WITH TEMPORARY REPAIRS	I-5 KNOW THE PRODUCT AVAILABILITY	I-6 KNOW WHO TO-CUSTONIZE FRANCS WHEN POSSIBLE							1	
NOW THE WARPANTY OF	J-4 KNOW THE LABORATORY WARRANTY OR CONTACT LINSES	J-5 KNOW THE LABORATORY RETURN POLICY ON CONTACT LENSES	J-6 KNOW THE SUPPLIER'S RETURN POLICY ON CONTACT LEWS SOLUTIONS							U	<u>}</u>
3 AL WITH PATIENTS' NCERNS REGARDING THE SINFORMATION THEY MAY VE ABOUT CONTACT LENSES	K-4 KNOW CONTACT LEWS HAZMTERANCE	K-5 KNOW WHICH SOLUTIONS TO USE FOR THE CARE OF CONTACT LENSES	K-6 MAKE CERTAIN THAT THE PATIENT UNDERSTANDS THE WEARING SCHEDULE	X-7 HARE CERTAIN THAT THE PATIENTS UNDERSTAND THE IMPORTANCE OF FOLLOW-UP CARE AND RECHECKS	K-6 WHEN IT APPLIES, ADVISE PATIENTS ABOUT CONTACT. LENS WARRANTIES	E AS MONOR ADJUSTIN TRAD CONTACT D S			1		
ON THE OFFICE'S FEE RUCTURE REGARDING HEN	L-4 KNOW THE OFFICE'S FEE STRUCTURE REGARDING PATIENTS, CONTACT LENS REPLACKENT							<u> </u>		-	
ST FOR FRANES	1-4 BE AWARE OF THE CURRENT MARKET FRES WITHING THE DROUSTRY	H-5 UNDERSTAND YOUR OFFICE'S REFERRAL FEES		1							
GARDING PEES WHEN ALING WITH A TELEPHONE OPPER	E-4 BECURE THE TELEPHONE HOPPERS MANE AND PHONE MURBER ISONETIMES NOORS TO MAIL THEM MEDIFICATION	N-5 DIRECT THE TELEMONE SHOPER INTO SHE SPECIE DI ORDER TO DIFFER MISSER THEM SPECIFIC QUESTIONS!						11/	N		
SEE ONCORRECTED OF	IF ABLE TO USE A CORONETER	0-5 CHECK PATIENT FOR COLOUR VISTON DEFECTS	0-6° Perform fixed testing	0-7 CHECK FOR BENCEULAR VISEON	O-8 TAKE BLOOD PRESSURE BEADINGS			UI/	U		
	IDERSTAND VINUAL	P-5 KNOW HOW TO USE VISUAL	P-6 ROTIVATE THE PAYIEUT TO MAINTAIN VISUAL TRAINING THERAPY	9-7 HADCAIN PATIENTS VISUAL TRANSMIT PROGRESS CHARTS FOR THE BOCTOR							
CONTROL BY		MID .	1-1	2-2 COMPUTE NETH DOLLARS AND	E-3 UNCERSTAND BASIC PRINCIPLES OF ALGERRA	R-4 CALCULATE NENGHTS AND MEASURES					