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1 **Allocating and scheduling resources for a mobile photo enforcement program**

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1 **Abstract**

2 We present a scheduling model for an urban mobile photo radar speed enforcement (MPE)  
3 program. An MPE program utilizes automated photo radar technology to capture speed limit  
4 violators, towards an aim to reduce speeding and thus, improve traffic safety. We propose a binary  
5 quadratic program that determines where (by location visit tasks) and when (in shifts) to send  
6 enforcement resources (operators and equipment) over a month-long schedule. The aim of this  
7 program is to minimize violations of enforcement time halos (and thus, efficiency losses) in  
8 attaining traffic-safety focused program goals. We solved this problem using a combined Dantzig-  
9 Wolfe and column generation optimization approach, after exploring several different types of  
10 commonly-used solution methods. The model is applied to a currently operational MPE program  
11 in the city of Edmonton, Canada. Using a five-day enforcement time halo, we find that our model  
12 results improve resource utilization by 24% over historical program deployment. The scheduling  
13 model is the final step of a larger unified MPE program framework that systematically and  
14 efficiently connects high-level urban traffic safety goals down shift-level allocations of highly  
15 limited enforcement resources. It provides a data-driven and transparent framework that both  
16 contributes to cities' pursuits of Vision Zero and combatting negative public perceptions of MPE  
17 programs. Additionally, the framework can be easily adapted for, and transferred to, other  
18 automated traffic enforcement technologies across jurisdictions.

19

20 **Keywords:** mobile speed enforcement program scheduling, resource allocation, large-scale  
21 integer nonlinear programming, mobile photo radar speed detection.

22

# 1 1 INTRODUCTION

2 We present a scheduling model for an urban mobile photo radar speed enforcement (MPE)  
3 program. MPE program planners must decide how to best deploy program resources to achieve  
4 program goals, which should align with a city’s overall efforts to improve traffic safety. In an MPE  
5 program, the automated photo radar technology used to detect and photograph speed violators is  
6 not fixed at specific locations. Instead, it is housed in vehicles that operators position at roadside  
7 locations throughout a city. Our scheduling model determines where and when to send these  
8 resources based on a pre-specified set of urban safety-focused program goals, while minimizing  
9 repeat visits that have less efficacy due to an enforcement time halo effect.

10 Our scheduling model addresses the challenges faced by MPE program managers throughout the  
11 world in conducting successful MPE programs. First, enforcement resources (human operators and  
12 equipment) are often highly limited. Second, the public associates such programs with municipal  
13 revenue generation rather than the goal of improving traffic safety, leading to highly negative  
14 public perceptions. Third, there are no systematic methods in place to match limited resources to  
15 roadway locations in most need of enforcement. In the Province of Alberta, Canada, it was  
16 determined that the 27 MPE programs in operation contributed only 2% towards collision  
17 reduction in the province, and nearly 70% of the public opposed such programs (Alberta  
18 Transportation, 2018). Although it is documented that some MPE programs are able to achieve  
19 collision reductions of 20-50% after implementation (Berkuti & Osburn, 1998; Coleman et al.,  
20 1996; Dreyer & Hawkins, 1979), there has been little attention given to MPE resource allocation  
21 program design. In fact, there are no systematic, transparent resource scheduling models developed  
22 and applied for this highly specialized but widely applied technology.

23 We solve the MPE deployment problem in three steps, of which the first two are documented in  
24 previous papers. The first step involves identifying metrics that serve as quantitative proxies of an  
25 MPE program’s overall safety goals (Li et al., 2016), while the second step assigns MPE resources  
26 to neighborhoods across a city based on the multiple aforementioned safety goals (Li et al., 2019).  
27 This paper documents the third and final step, which involves scheduling MPE resources to  
28 individual locations in operator shifts. To achieve this, we develop a binary quadratic programming  
29 model that minimizes the total cost of scheduling operators working over a planning horizon to  
30 complete location visit tasks, previously identified in the second stage. Costs are incurred when  
31 enforcement time halos are violated. As our realistic model instances are very large, we solve our  
32 problem by first reformulating it using the Dantzig-Wolfe decomposition and column generation  
33 approaches. We applied this approach, developed to solve aviation crew scheduling problems,  
34 given that other methods did not offer feasible solutions for our problem size.

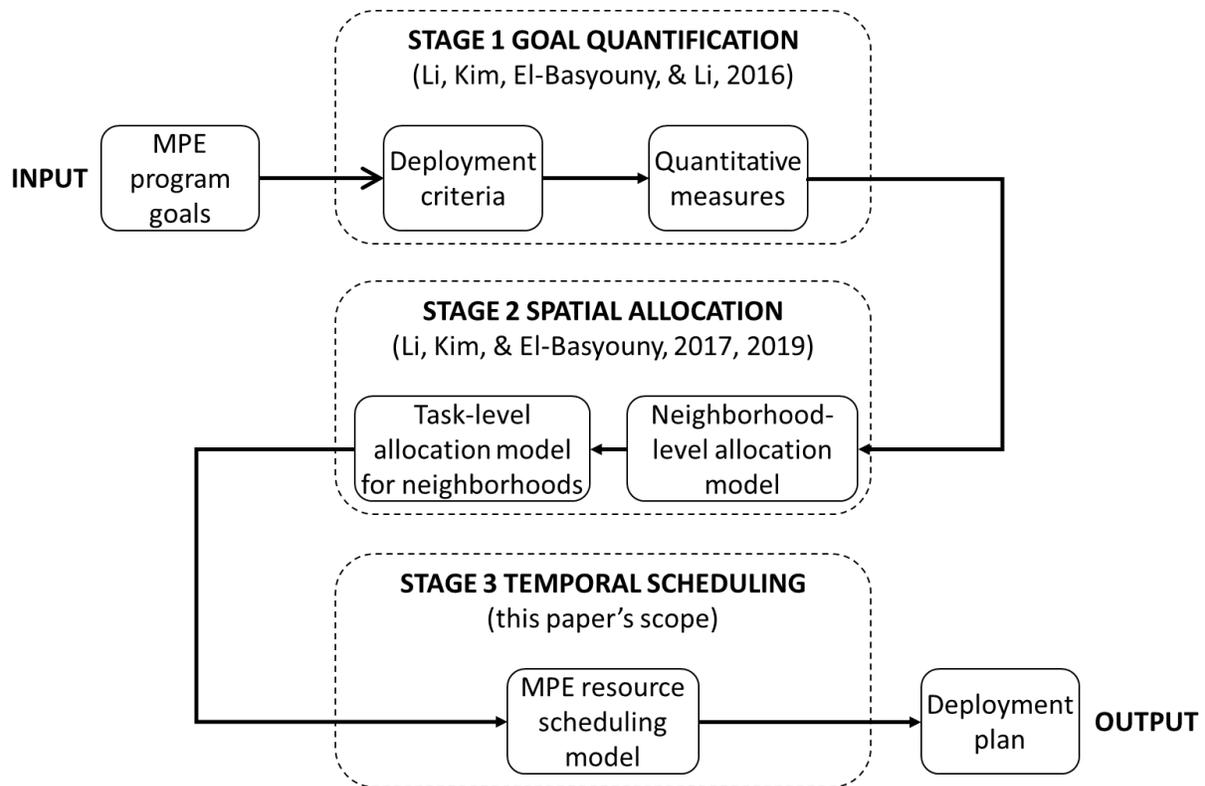
35 First, we present the design of a model that minimizes time halo violations in scheduling  
36 enforcement site visits to operators – both optimizing resource efficiency while retaining (real-  
37 world) operator flexibility within shifts. Second, we explore solution methods for this problem that

1 is significantly larger than most scheduling problems (for which a variety of solution methods  
 2 exist), but also, smaller than the aviation crew scheduling problem. The proposed framework  
 3 provides solutions that make efficient use of limited resources in pursuing urban traffic safety  
 4 goals, which can also be easily communicated to the public.

5 **2 BACKGROUND**

6 **2.1 MPE Deployment Framework Overview**

7 This paper focuses specifically on the MPE resource scheduling problem, the final step in a larger  
 8 MPE program framework (Fig. 1) that is briefly presented here for context and background. As  
 9 shown in Fig. 1, the framework consists of three stages: 1) goal quantification, 2) spatial allocation,  
 10 and 3) temporal scheduling.



11  
 12 Fig. 1 MPE deployment framework workflow.

13 The first stage converts qualitative, pre-defined MPE program goals to quantitative deployment  
 14 criteria and measures (Li et al., 2016). The following deployment priorities associated with MPE  
 15 program traffic safety goals were identified from a variety of government guidelines on the  
 16 management of automated speed enforcement schemes (photo radar being one of several  
 17 technologies used in such programs).

- 18 • High collision sites: To reduce accidents;

- 1 • High speed violation sites: To reduce speeding vehicles;
- 2 • School zones, construction zones, high pedestrian volume sites, and sites with community
- 3 speeding complaints: To improve pedestrian and cyclist safety.

4 Metrics addressing the above criteria were calculated using data from the City of Edmonton  
5 (discussed in Section 5.1) and input to the second stage, specifically to a neighborhood-level  
6 resource allocation model (Li et al., 2019). This model uses multi-objective optimization to output  
7 a set (Pareto front) of MPE resource allocation solutions that consider multiple objectives as  
8 tradeoffs. Li et al. (2017) then form location visit tasks (sets of enforcement locations) in  
9 neighborhoods chosen for enforcement, and distribute resources to those tasks using weights  
10 corresponding to the input metrics. Thus, optimal spatial allocation of MPE resources is completed  
11 (comprising Stage 2 of Fig. 1) according to the user-input traffic safety goals of Stage 1.

12 Stage 3 involves creating a schedule for the task-level MPE resource allocations. Because  
13 enforcement tasks can only consist of sites within a single city neighborhood, which cover  
14 relatively small areas, the deployment plan output ensures that operators will not travel extensively  
15 between sites in a single shift. This paper focuses on the development of the Stage 3 scheduling  
16 problem, solution method, and a deployment plan generated for our City of Edmonton case study.  
17 The following section (2.2) provides a review of the background literature on scheduling for traffic  
18 law enforcement.

## 19 **2.2 MPE Scheduling Problem**

20 The existing research on MPE scheduling focuses on increasing a program's unpredictability over  
21 time, and thus, catching a greater number of offending drivers. A randomized schedule is one  
22 where resources are assigned to locations and times randomly, without explicit consideration for  
23 site characteristics and visit frequencies, and the frequency and date/times of enforcement  
24 activities are not necessarily constant. The purpose of such a scheduling strategy is to make  
25 enforcement seem as unpredictable as possible to the public. A fixed, or "static," schedule is  
26 defined as one where enforcement operators visit sites at a predictable frequency or at the same  
27 time on the same days (for instance, each Tuesday and Thursday mornings). Clearly such an  
28 arrangement becomes, over time, easily predicted by the public. Better road safety outcomes are  
29 expected with randomized scheduling compared with a fixed scheduling scheme: 30% greater  
30 reduction in collisions (Leggett, 1997), and 33% greater reduction in speeding vehicles (Kim et  
31 al., 2016). By definition, however, this strategy retains inefficiencies, which is of serious concern  
32 when MPE enforcement resources are so limited.

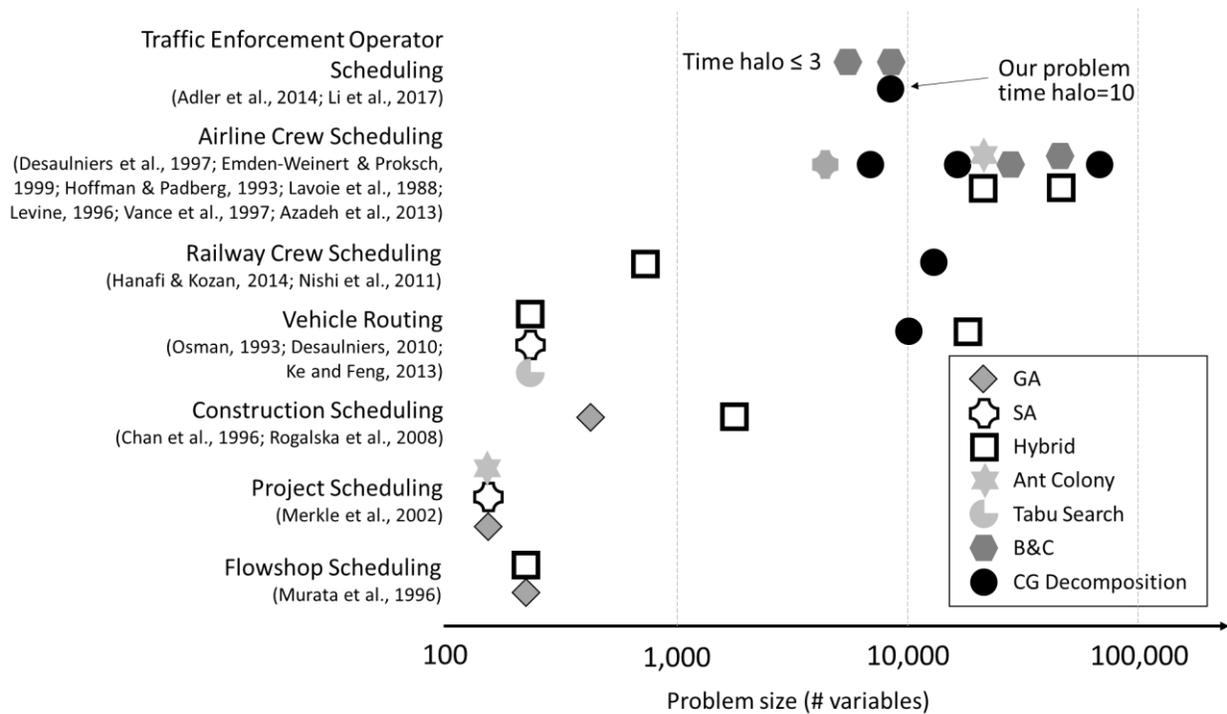
33 Optimization techniques have been used to improve the efficiency of traffic enforcement resource  
34 usage. Yin (2006) introduced a min-max optimization model that efficiently assigns limited traffic  
35 service patrols to freeway segments. However, the model only considers the case where patrols

1 spend the longest travel time in handling incidents, and is therefore has nothing to do with time  
2 allocation. Adler et al. (2014) developed a police patrol scheduling model (using binary integer  
3 programming) that minimized instances of police patrol shifts being continuously allocated to a  
4 location under a time halo effect. The time halo effect is a period of several hours to days after  
5 enforcement operations end, when drivers' speeding behaviors are reduced, due to the "memory"  
6 of having observed prior enforcement at that particular site (Armour, 1986; Cairney, 1988; Gouda  
7 & El-Basyouny, 2016; Hauer et al., 1982; Vaa, 1997). Applying enforcement during a time halo  
8 is an inefficient use of resources, and thus, the authors aimed to minimize this occurrence. Adler  
9 et al.'s model results in an efficient and varied schedule that avoids 75% of unnecessary sequential  
10 visits during a two-shift time halo. Li et al. (2017) proposed a similar model, with a resulting  
11 schedule that ensured 90% of enforcement visits are not repeated for a two-shift (i.e. one-day) time  
12 halo. Nonetheless, both the Adler et al. (2014) and Li et al. (2017) models are unable to solve  
13 scheduling cases for which time halos exceed 2-3 shifts. Most commercial integer programming  
14 solvers (mainly using branch-and-cut, B&C) run out of memory because the formulation of the  
15 two binary integer programming models gives trivial LP bounds, causing the number of branch-  
16 and-bound nodes to explode as the model parameters increase. As a different model formulation  
17 and solution method is required, the next section reviews major approaches to solving large-scale  
18 scheduling problems in transportation applications.

### 19 **2.3 Approaches to Solving Scheduling Problems**

20 Scheduling problems are often complex integer programming problems, and grow more difficult  
21 to solve with size. In particular, airline crew scheduling and rostering are the largest staff  
22 scheduling problems across all industries (Ernst et al., 2004). An instance of an airline crew  
23 scheduling problem can consist of over 85,000 variables (Hoffman & Padberg, 1993).

24 Both exact algorithms and metaheuristics have been used extensively in solving many different  
25 types of scheduling problems (Ernst et al., 2004). Fig. 2 shows prevalent types of integer  
26 programming scheduling problems and their solution methods, referencing studies that clearly  
27 mention problem size.



1

2

Fig. 2 Overview of scheduling problems and solution methods.

3

As observed in Fig. 2, genetic algorithm (GA), simulated annealing (SA) and other metaheuristic methods have been used to handle relatively small scheduling problems (less than 1,000 variables). For these problems, hybrid algorithms that add local search on GA and SA have shown higher performance than single metaheuristic algorithms alone (Hanafi & Kozan, 2014; Murata et al., 1996; Rogalska et al., 2008). However, these algorithms have been shown to return solutions that differ by more than 30% from optimal (Hanafi & Kozan, 2014; Merkle et al., 2002).

9

With larger problems (4,600 to 100,000 variables), the use of exact algorithms increases. These mainly include branch-and-cut (B&C) and column generation (CG) based decomposition methods (Desaulniers, 2010; Desaulniers et al., 1997; Hoffman & Padberg, 1993; Lavoie et al., 1988; Nishi et al., 2011; Vance et al., 1997). Although metaheuristics such as SA (Emden-Weinert & Proksch, 1999) and some hybrid algorithms (Azadeh et al., 2013; Ke & Feng, 2013; Levine, 1996) have been employed to solve large vehicle routing and airline crew scheduling problems, Emden-Weinert and Proksch concede that feasible solutions were difficult to find due to a number of reasons. A combined approach has primarily been used to solve the largest airline crew scheduling problems: one first decomposes a schedule using the Dantzig-Wolfe algorithm, and then solves the reformulation using a column generation algorithm (Desaulniers et al., 2002; Ernst et al., 2004). In transportation scheduling problems, a column or row will represent a path connecting arcs and nodes in vehicle routing problems, or an itinerary connecting flights in airline crew scheduling problems. The Dantzig-Wolfe algorithm (1960) redefines a schedule by treating each column (as opposed to each element) of the schedule as a variable. When branching occurs on these variables,

22

1 the bounds derived by a branch-and-bound method are closer to the optimal value of the problem  
2 objective than branching on a single scheduled element (Ernst et al., 2004). When the number of  
3 possible variables (columns) is enormous, the column generation approach (Ford Jr & Fulkerson,  
4 1958) is used in combination with the Dantzig-Wolfe algorithm. Like the simplex method, column  
5 generation only identifies new columns that can be entered into the problem’s variable basis, rather  
6 than enumerating all columns.

### 7 **3 MPE SCHEDULING MODEL**

#### 8 **3.1 Problem Description**

9 Our MPE resource scheduling problem assigns one month of operator visits to enforcement tasks  
10 (recall that a task consists of visiting a group of sites within one shift), based on the spatial  
11 allocation of enforcement resources from Stage 2 (Fig. 1). We set a one-month MPE schedule  
12 because the smallest timeframe for evaluating an MPE deployment is one month (Kim et al., 2016).  
13 In addition, site characteristics (i.e. speed compliance figures, collisions, etc.) updated over the  
14 month are accounted for. To assign visits, we applied a binary integer programming approach with  
15 the goal of minimizing the number of visits to a site within its enforcement time halo. As discussed  
16 in Section 2.2, our approach accounts not only for enforcement halos, but also for site  
17 characteristics and safety goals (as per Stage 2 (Li et al., 2019)), unlike traditional schemes that  
18 simply assign resources to sites in a randomized fashion without consideration of these issues.  
19 However, our approach also addresses the need for enforcement (locations and times) to appear as  
20 unpredictable as possible to public perception, by starting with the above mentioned randomized  
21 assignment, and allowing operators to vary site visit order and duration in each shift. The one  
22 exception is when continuous enforcement is deemed necessary at specific hotspot locations.

23 Because a binary integer program is a combinatorial optimization problem, when encountering  
24 complex instances the problem becomes difficult to solve (Smith-Miles & Lopes, 2012). The sizes  
25 of the MPE scheduling problems, formulated and solved as binary integer programs by Adler et  
26 al. (2014) and Li et al. (2017) use fall somewhere in the horizontal middle of Fig. 2, which exceeds  
27 many common scheduling problems discussed in the literature. Therefore, as mentioned  
28 previously, these authors generate one-month schedules with enforcement time halos restricted to  
29 three shifts (1.5 days, at two shifts per day). As described in Section 2.2, different empirical studies  
30 have reported time halos that vary from hours to days. An empirical study by Gouda & El-  
31 Basyouny (2016) found that time halos can last 5-7 days (or 10-14 shifts). Thus, we propose a  
32 model (Section 3.2) for scheduling shifts over a month with a 5-day time halo and apply the  
33 Dantzig-Wolfe decomposition method (Section 4) to solve the model in polynomial time.

#### 34 **3.2 Model Formulation**

35 Our model minimizes consecutive shift visits to the same enforcement task, in consideration of  
36 potential enforcement time halo effects. It is a binary integer program (BIP) through which Eqns.

1 1-4 are used to schedule operator shifts to their corresponding tasks (sets of sites), and Eqn. 5 is  
 2 used to compute penalty costs based on evaluating time-halo violations at the task level.

### 3 3.2.1 Notation

#### Sets

- $I$  = set of all shifts in the given month
- $J$  = set of all tasks identified across all neighborhoods  $J = \sum_{n \in N} J_n$
- $J_n$  = set of tasks included in neighborhood  $n$
- $N$  = set of all neighborhoods chosen for enforcement in Stage 2
- $S_j$  = set of feasible shift schedules for task  $j$
- $K_j$  = set of all possible schedules of distributing  $x_j$  visits within  $I$  shifts
- $\hat{K}_j$  = subset of  $K_j$  with restricted size

4

#### Parameters

- $i$  = shift index,  $i = 1, \dots, I$
- $j$  = task index,  $j = 1, \dots, J$
- $n$  = neighborhood index,  $n = 1, \dots, N$
- $c_{ij}$  = cost of allocating an operator visit at task  $j$  in shift  $i$
- $dl_i$  = minimum number of visits required for shift  $i$
- $du_i$  = maximum number of visits allowed for shift  $i$
- $x_j$  = number of monthly shifts allocated to candidate task  $j$ , defined in Stage 2
- $t$  = number of consecutive shifts over which time halo effects are observed
- $mod$  = remainder of  $1 + (i - 1)$  divided by  $I$
- $k$  = schedule index,  $k = 1, \dots, K_j$
- $u_i, v_i, w_j$  = dual solutions corresponding to Eqns. 14-16

5

#### Decision Variables

- $x_{ij}$  = 1 if visit occurs at location visit task  $j$  in shift  $i$ , 0 otherwise
- $\lambda_j^k$  = 1 if shift schedule  $x_j^k$  is selected for task  $j$ , 0 otherwise
- $\lambda'_j$  = LP relaxation of  $\lambda_j^k$

6

1 3.2.2 Formulation

$$\min \sum_{i=1}^I \sum_{j=1}^J c_{ij} x_{ij} \quad (1)$$

2 Subject to:

$$dl_i \leq \sum_{j=1}^J x_{ij} \leq du_i, \quad \forall i = 1 \dots I \quad (2)$$

$$\sum_{i=1}^I x_{ij} = x_j, \quad \forall j = 1 \dots J \quad (3)$$

$$x_{ij} \in \{0,1\}, \quad i = 1 \dots I, j = 1 \dots J \quad (4)$$

3 We use Eqns. 1-4 to construct a table where the rows represent shifts over a month, and columns  
 4 represent the tasks determined in the Stage 2 model (Fig. 1). Binary variables  $x_{ij}$  are set to one if  
 5 task  $j$  is visited by an operator in shift  $i$ , and 0 otherwise. Each column of the table,  
 6  $X_j = (x_{1j}, x_{2j}, \dots, x_{Ij})^T$ , shows in which shifts a task will be visited in the month.

7 Eqn. 1 is used to minimize the cost of allocating operator visits to tasks and shifts. Eqn. 2 limits  
 8 the total visits that occur in shift  $i$  to range  $[dl_i, du_i]$ , because there are a limited number of  
 9 operators that can work each shift per day. Eqn. 3 ensures that the total visits assigned to task  $j$  is  
 10 equal to the number of monthly shifts allocated to task  $j$  as found in Stage 2 ( $x_j$ ). Eqn. 4 is the  
 11 binary constraint on the variable  $x_{ij}$ .

12 Cost  $c_{ij}$  (in Eqn. 1) is calculated using Eqn. 5 to penalize task assignments to consecutive shifts  
 13 (in violation of an enforcement time halo effect). Cost functions on goals other than time halo  
 14 violations can be specified as well, if there are other program goals of importance.

$$c_{ij} = \sum_{i'=i}^{i+t-1} x_{\{1+[(i'-1) \bmod I]\}j} \quad \forall i, j \quad (5)$$

15 As shown above,  $t$  denotes the duration of the enforcement time halo, represented by number of  
 16 consecutive shifts. In this  $t$ -shift time halo, more than two visits are considered a violation of the  
 17 time halo (and therefore, inefficient). For a schedule of visits to a specific task, we count the  
 18 frequency of visits in  $t$  shifts as the cost of time halo violation, as illustrated in Eqn. 5. The more  
 19 frequently the same task (i.e., set of sites) is visited during  $t$  shifts, the greater the penalty cost will  
 20 be. In addition, since Eqn. 5 sums the number of visits allocated within a window of length  $t$  over  
 21 each shift  $i$ , higher costs are assigned to successive visits. Note that we penalize the frequency of  
 22 consecutive visits in  $t$  shifts but not the pattern of those visits during the enforcement time halo.

1 For example, three consecutive shifts in a task incur the same cost compared to three shifts that  
2 are spaced a shift apart. Although the intensity of the deterrence effect during an enforcement time  
3 halo may not necessarily be constant over its duration, likely being a function of time and  
4 enforcement intensity (Gouda & El-Basyouny, 2016), these effects have not been empirically  
5 verified in the literature. Therefore, without any empirical evidence otherwise, to maintain model  
6 tractability we have assumed that the time halo duration and deterrence effect intensity during the  
7 time halo are fixed. Consequently, more than two visits in  $t$  shifts are considered a violation of the  
8 time halo (and therefore, inefficient as per our (cost) objective function of Eqn. 5).

9 When calculating  $c_{ij}$ , we connect the first and last rows of the schedule to form a closed loop,  
10 calculating the cost of the last  $t - 1$  shifts using a sliding window of length  $t$ . Eqn. 5 implements  
11 this by expressing the row index as a function of  $i$ . The row index is represented as 1 plus the  
12 remainder of  $i - 1$  divided by  $I$ , where  $i$  iterates from  $i$  to  $i + t - 1$ . For example, suppose  $t = 2$   
13 and  $I = 60$ , the cost of the element in the last row ( $i = 60$ ) and the  $j$ th column on the schedule,  
14  $c_{60j}$ , equals to  $x_{60j} + x_{1j}$  from Eqn. 5.

15 We deliberately did not consider (the cost of) deadheading in the model. First, although our goal  
16 in building this model is to introduce systematic efficiencies to MPE programs, we recognize the  
17 need to balance this against operator autonomy. Otherwise, the likelihood of implementation is  
18 low. In the current City of Edmonton program, although enforcement operators are given general  
19 instructions on sites to visit, decisions on how long they spend at locations, where they take their  
20 breaks, whether/if they revisit a site, and others, are generally left to operators. Thus, our model  
21 results only indicate to which sites operators should go during each shift. Second, the sites in an  
22 enforcement task are within a single city neighborhood, which cover relatively small areas (in fact,  
23 a region for enforcement can be divided up in any way desired – by neighborhood or otherwise).  
24 Thus, deadheading between sites would be a matter of minutes over an eight-hour shift.

#### 25 **4 DANTZIG-WOLFE DECOMPOSITION AND COLUMN GENERATION (DW-CG)** 26 **APPROACH**

27 The original BIP of Eqns. 1-4 becomes a binary quadratic program (BQP) with the cost term as  
28 shown in Eqn. 5. The methods discussed in Section 2.3 for solving BIP can also be used to solve  
29 BQP. However, the solvable BQP problem is several orders of magnitude smaller than BIP  
30 (Nowak, 2005). For example, once the size of the problem instance is larger than 30, solving a  
31 BQP is inefficient with any algorithm, such that the problem must be reconstructed (Smith-Miles  
32 & Lopes, 2012). Restructuring the problem in order to apply a heuristic algorithm requires  
33 development of local search algorithms to ensure solution feasibility. Alternately, some relaxation  
34 and decomposition methods are widely used because they convert BQP into problems that can be  
35 solved by state-of-the-art MIP solvers (Ceselli et al., 2017). For example, to reconstruct a BQP,  
36 linearization techniques can be used to reduce the order of the objective function to linear

1 (Chaovalitwongse et al., 2004; Glover & Woolsey, 1973), quadratic convex reformulation (QCR)  
2 to convexify the objective function (Billionnet et al., 2009; Borndörfer & Cardonha, 2012), semi-  
3 definite programming (SDP) to replace quadratic terms with semidefinite matrix variables (Rendl  
4 et al., 2010; Wang et al., 2016), and Dantzig-Wolfe (DW) to decompose the solution space into  
5 sub-problems (Ceselli et al., 2017; Nowak, 2005). Considering the link between Dantzig-Wolfe  
6 and the dual simplex algorithm (one of the strongest linear programming algorithms and also  
7 widely used in many solvers) (Bixby, 2002), unlike the other methods, most solvers can directly  
8 solve the problem remaining after applying Dantzig-Wolfe decomposition and column generation  
9 algorithms (Nowak, 2005). Thus, we used this approach to solve Eqns. 1-5.

10 Fig. 3 shows the process of applying Dantzig-Wolfe decomposition and column generation to  
11 solve the MPE scheduling problem introduced in Section 3. The two steps in Fig. 3 are explained  
12 in detail in Sections 4.1 and 4.2 respectively. All notations is listed in Section 3.2.1.

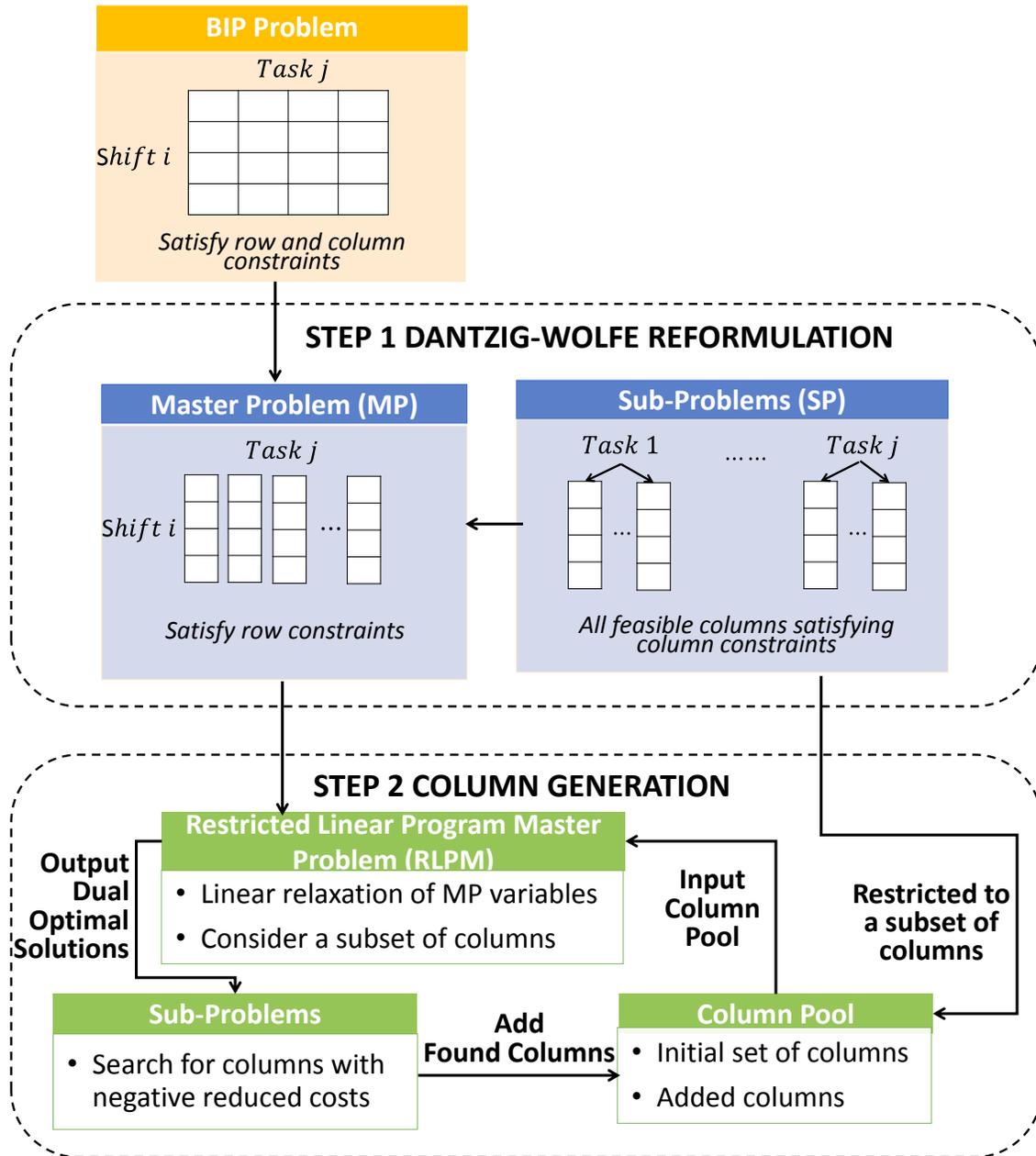


Fig. 3 Implementing Dantzig-Wolfe and column generation algorithms.

#### 4.1 Dantzig-Wolfe Decomposition

Dantzig-Wolfe treats Eqn. 3 and Eqn. 4 as  $J$  sub-problems (recall that  $J$  is the total number of tasks). For any task  $j \in J$ , assume all possible schedules (that distribute  $x_j$  visits within  $I$  shifts) determined by Eqns. 3 and 4 are known, and there are  $K_j$  schedules. Let  $S_j = \{x_j^1, x_j^2, \dots, x_j^{K_j}\}$  be a complete enumeration of the feasible shift schedules for task  $j$ . Each element of  $S_j$  is a feasible solution (column) to Eqns. (3 and 4).

- 1 Then, we use Eqns. 6-8 to rewrite  $x_{ij}$  from Eqns. 1-4, by introducing a new binary variable  $\lambda_j^k$ .  
 2 When the  $k$ -th column in  $S_j$  is selected,  $\lambda_j^k = 1$ ; otherwise  $\lambda_j^k = 0$ .

$$x_{ij} = \sum_{k=1}^{K_j} \lambda_j^k x_{ij}^k \quad (6)$$

$$\sum_{k=1}^{K_j} \lambda_j^k = 1, \quad \forall j = 1 \dots J \quad (7)$$

$$\lambda_j^k \in \{0,1\}, \quad k = 1 \dots K_j, j = 1 \dots J \quad (8)$$

- 3 Eqn. 6 represents variable  $x_{ij}$  as a convex combination of the elements that are positioned in the  
 4  $i$ -th row of the feasible columns in  $S_j$ . Eqn. 7 is the convexity constraint that forces the sum of  $\lambda_j^k$   
 5 over  $k$  to be equal to one, and Eqn. 8 states  $\lambda_j^k$  is binary.

- 6 Substituting Eqns. 6-8 into Eqns. 1-4 results in Eqns. 9-12, where the original problem (Eqns. 1-  
 7 4) is rewritten as the Dantzig-Wolfe master problem (MP) using new variable  $\lambda_j^k$ .

8 Master Problem (MP)

9

$$\min \sum_{j=1}^J \sum_{k=1}^{K_j} \left( \sum_{i=1}^I c_{ij} x_{ij}^k \right) \lambda_j^k \quad (9)$$

10 Subject to:

$$dl_i \leq \sum_{j=1}^J \sum_{k=1}^{K_j} x_{ij}^k \lambda_j^k \leq du_i, \quad \forall i = 1 \dots I \quad (10)$$

$$\sum_{k=1}^{K_j} \lambda_j^k = 1, \quad \forall j = 1 \dots J \quad (11)$$

$$\lambda_j^k \in \{0,1\}, \quad k = 1 \dots K_j, j = 1 \dots J \quad (12)$$

- 11 Note  $x_{ij}^k$  is no longer a decision variable in Eqn. 9, but rather, is selected from the feasible set ( $S_j$ )  
 12 determined in the sub-problem corresponding to  $j$ . Eqn. 11 is the partitioning constraint enforcing  
 13 that only one column in  $S_j$  is selected for task  $j$ . When using a classic branch-and-bound integer  
 14 program algorithm to solve the master problem, branching on  $\lambda_j^k$  is equivalent to branching on the  
 15 convex combination of feasible columns for  $j$ . Therefore, tighter bounds can be obtained from

1 solving the master problem rather than the original problem (branching on a single element of  
2 column  $j$ ), speeding up the solution process.

### 3 4.2 Column Generation

4 Instead of solving the master problem (MP) of Eqns. 9-12 directly, column generation handles a  
5 restricted linear programming MP (RLPM), in which the MP decision variable  $\lambda_j^k$  is relaxed to be  
6 continuous and the total number of variables for each  $j$ ,  $K_j$ , is restricted to a given number  $\widehat{K}_j$ . Let  
7  $\lambda_j^k \in [0,1]$  denote the relaxed variable, where  $k = 1 \dots \widehat{K}_j < K_j$ , and  $j = 1 \dots J$ . Eqns. 13-17  
8 present the RLPM formulation using variables  $\lambda_j^k$ .

#### 9 4.2.1 Restricted Linear Programming Master Problem (RLPM)

$$\min \sum_{j=1}^J \sum_{k=1}^{\widehat{K}_j} \left( \sum_{i=1}^I c_{ij} x_{ij}^k \right) \lambda_j^k \quad (13)$$

10 Subject to

$$\sum_{j=1}^J \sum_{k=1}^{\widehat{K}_j} x_{ij}^k \lambda_j^k \geq dl_i, \quad \forall i = 1 \dots I \quad (14)$$

$$-\sum_{j=1}^J \sum_{k=1}^{\widehat{K}_j} x_{ij}^k \lambda_j^k \geq -du_i, \quad \forall i = 1 \dots I \quad (15)$$

$$\sum_{k=1}^{\widehat{K}_j} \lambda_j^k \geq 1, \quad \forall j = 1 \dots J \quad (16)$$

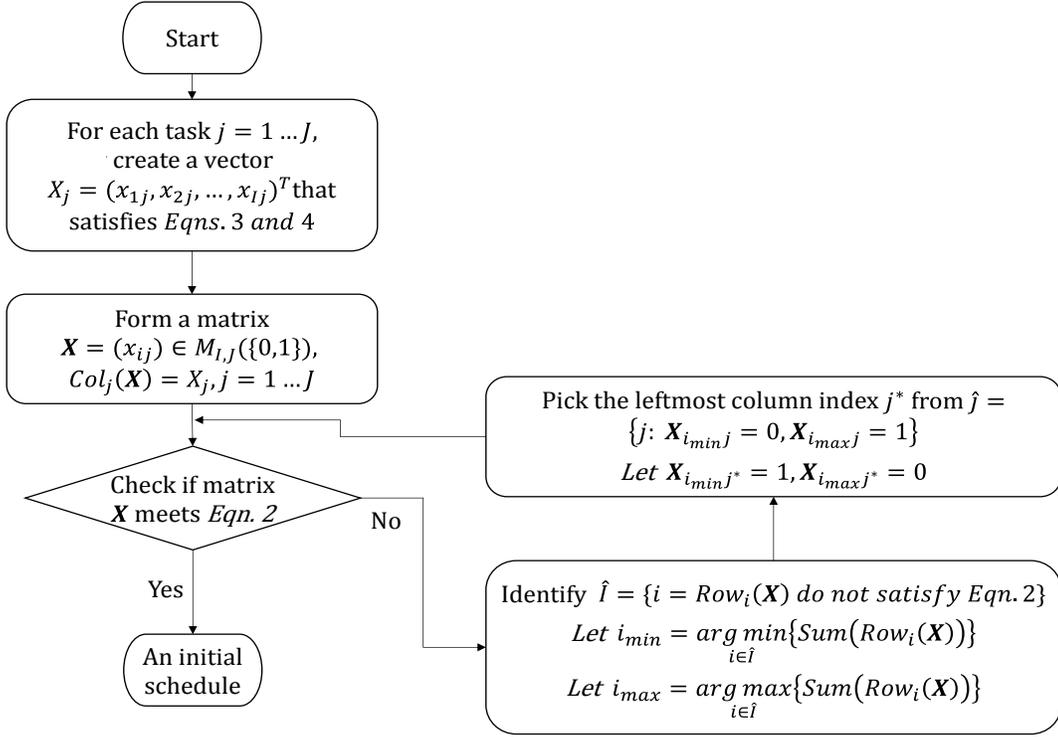
$$\lambda_j^k \geq 0, \quad k = 1 \dots \widehat{K}_j < K_j, j = 1 \dots J \quad (17)$$

11 To find feasible solutions using the simplex algorithm, we rewrite the constraint matrix of RLPM  
12 to single-sided inequality constraints. Eqns. 14 and 15 are the single-sided inequality constraints  
13 restated from the two-sided inequality constraint of Eqn. 10. Eqn. 16 relaxes the partitioning  
14 constraint in Eqn. 11 (that requires selection of exactly one column for  $j$ ) to a covering constraint  
15 (at least one column); the LP relaxation of set covering constraints requires less computational  
16 effort to solve (Albers, 2009) but still produces the same optimal solution.

#### 17 4.2.2 Initialization of a Feasible Schedule

18 To solve the RLPM, we begin by initializing with a schedule where we assign resources to  
19 locations and shifts in a random fashion (Section 2.2). This creates a starting subset of columns in  
20 the column generation process (see Fig. 3).

1



2

Fig. 4 Generating an initial subset of columns in RLPM.

3 As described above, for each task  $j = 1 \dots J$ , we randomly generate a column vector of binary  
 4 variables,  $X_j = (x_{1j}, x_{2j}, \dots, x_{Ij})^T$ , whose sum is equal to  $x_j$  (derived from the Stage 2 of Fig. 1).  
 5 This column vector contains feasible solutions to Eqns. 3 and 4. A matrix  $\mathbf{X}$  is created by  
 6 combining all the columns generated, which can be a feasible schedule if Eqn. 2 is satisfied. To  
 7 check this is true, we sum each row of  $\mathbf{X}$ . Rows that do not satisfy Eqn. 2 are identified. The next  
 8 step is to iteratively swap some zeros and ones of these identified rows, until they all comply with  
 9 Eqn. 2. Specifically, we start with the rows with minimum and maximum sums, because they have  
 10 the largest differences from the lower and upper limits of Eqn. 2 ( $dl_i$  and  $du_i$ ). We search for a  
 11 leftmost column with a zero in the minimum row and a one in the maximum row, and we swap  
 12 these two elements. By doing this, the  $x_j$  value of this column will not change, thus ensuring Eqn.  
 13 3 is still satisfied. In this iterative swapping process, a schedule (matrix  $\mathbf{X}$ ) feasible to the RLPM  
 14 is created.

### 15 4.2.3 Sub-Problems (SPs)

16 After a feasible initial schedule is found, we use simplex to solve the RLPM. To obtain a final  
 17 optimal solution and schedule, we search the columns that can replace the columns in the current  
 18 pool that are inferior such that the RLPM objective function value decreases until there are no  
 19 remaining columns. This search process (green boxes of Fig. 3) can be written as the following  
 20 sub-problems (Eqns. 18-20).

$$\min \sum_{i=1}^{i=I} (c_{ij} - \mu_i + v_i) x_{ij} - \omega_j, \quad \forall j = 1 \dots J \quad (18)$$

1 Subject to

$$\sum_{i=1}^I x_{ij} = x_j, \quad \forall j = 1 \dots J \quad (19)$$

$$x_{ij} \in \{0,1\}, \quad i = 1 \dots I, j = 1 \dots J \quad (20)$$

2 Eqn. 18 minimizes the reduced cost of a feasible column  $(x_{1j}, \dots, x_{Ij})^T$  for task  $j$ . The reduced cost  
3 of a column is the marginal unit change in RLPM objective function value when this column is  
4 added to the solution. Therefore, we use Eqn. 18 to find a column with the lowest reduced cost  
5 value, and if it is negative, it is entered to the next solution. Eqn. 18 consists of the dual solutions  
6 corresponding to the RLPM constraints (Eqns. 14-16) using  $\mu_i$ ,  $v_i$ , and  $\omega_j$ , respectively. The  
7 optimal dual solution obtained each time RLPM is solved with the current matrix. Eqns. 19 and  
8 20 ensure that  $(x_{1j}, \dots, x_{mj})^T$  satisfies the conditions for a feasible shift schedule.

9 The optimal solution to the RLMP is usually fractional but does provide a tight bound to the master  
10 problem. We re-optimize RLPM containing the final column pool using integer variables to  
11 quickly find an approximate solution to the BIP formulation.

### 12 4.3 Computational Experiments

13 We compared the DW-CG approach against B&C in commercial solvers CPLEX. Usually, large  
14 BQPs are solved by decomposing the original problem (Smith-Miles & Lopes, 2012). Here we  
15 show how the DW-CG decomposition algorithm performs against that of algorithms used without  
16 decomposing the problem, as the problem size becomes larger. B&C is one of the most commonly  
17 used exact algorithms for solving mixed integer programming in commercial solvers. We compare  
18 these two approaches to demonstrate the ability of DW-CG to solve large problem instances. We  
19 note that various algorithms can be redeveloped to decompose and simplify the problem, in  
20 addition to DW-CG, but that doing so to compare the results of DW-CG is out of the scope of this  
21 paper. We created 14 test problems with 5-60 rows and 15-150 columns (and time halo  $t =$   
22  $\{3,5,7,10\}$ ). Results are shown in Table 1.

23 Table 1 Results of DW-CG and B&C

Prob. no.	Problem Set			DW-CG		B&C (CPLEX)	
	Rows	Cols	Time Halo, $t$ (shifts)	Optimal Solution	Total Time (s)	Optimal Solution	Total Time (s)
1	5	15	3	92	0.5	92	0.1
2	5	15	5	142	0.7	142	0.1
3	10	20	3	271	11.6	271	0.2

4	10	20	5	445	5.3	445	2.3
5	10	20	7	610	12.6	610	42.1
6	10	20	10	879	0.9	*	-
7	40	100	3	613	169.6	613	0.3
8	40	100	5	670	314.5	*	-
9	40	100	7	788	553.9	*	-
10	40	100	10	1060	2048.8	*	-
11	60	150	3	785	291.8	785	539.5
12	60	150	5	785	400.9	785	1435.3
13	60	150	7	828	2049.9	*	-
14	60	150	10	966	4470.7	*	-

1 \* *Out of memory.*

2 We set  $x_j$  to be random numbers between 1 and 10. For two problems containing only five rows  
3 (first two rows of the table),  $t = \{7,10\}$  are not considered and the range of  $x_j$  is reduced to  $[1, 5]$ .  
4 For feasibility, we assign random numbers to  $dl_i, du_i$  that fall respectively in the intervals  
5  $\left[0.6 \times \frac{\sum_j x_j}{I}, \frac{\sum_j x_j}{I}\right]$  and  $\left[\frac{\sum_j x_j}{I}, 1.4 \times \frac{\sum_j x_j}{I}\right]$ . Each problem was solved ten times by the two methods  
6 on a computer with Intel® Core™ i7-8700 CPU (3.20GHz) and 48GB RAM. The average optimal  
7 solution values and computation times are reported.

8 We observed that both methods can find true optimal solutions for the first five problems, while  
9 DW-CG is relatively slower than B&C. For the remaining 9 problems, B&C failed to find optimal  
10 solutions for problems #6, 8-10, 13, and 14 as CPLEX ran out of memory after running 2-16 hours.  
11 DW-CG found optimal solutions for all problems and the longest solution time was 1.24 hours.

## 12 5 APPLICATION AND RESULTS

13 This section discusses model solutions for a real-world instance. We determined a schedule of 449  
14 shifts assigned to 145 tasks (i.e., site groups) within one month (30 days), considering a five-day  
15 time halo ( $t = 10$  consecutive morning and afternoon shifts as per Eqn. 5). The data used is  
16 described below.

### 17 5.1 Data Description

18 We generated a shift schedule for a September 2014 candidate neighborhood-level deployment  
19 plan. This particular neighborhood-level plan is one solution from the set of optimal solutions  
20 determined using the neighborhood-level allocation model by Li et al. (2019). This plan consisted  
21 of an entire month of shifts assigned to 44 neighborhoods containing 130 enforcement sites. Three  
22 years of geocoded data (2012-2014) from the City of Edmonton consisting of 18,198 speed-related  
23 midblock collisions, 893 speed survey reports, and 296 school locations were used to calculate  
24 metrics representing three important enforcement needs (reducing collisions and speed violations,  
25 and increasing enforcement presence in school zones). The chosen plan returned objective function  
26 values of 3441, 248, and 797 associated with the three metrics.

1 Based on the average number of sites per shift observed in September 2014 (three sites), a total of  
 2 145 tasks from the 44 neighborhoods chosen for enforcement in Stage 2 (Fig. 1) were created. In  
 3 addition, 449 shifts were split between tasks; thus, these  $J = 145$  tasks and their received shift  
 4 allocations  $x_{j \in J}$  are input into the model.

5 The specification of a five-day time halo is based on a result of a study on enforcement halos  
 6 measured on arterial and collector roads in the City of Edmonton (Gouda & El-Basyouny, 2016).  
 7 The time halo effects of enforcement were observed to reach an average of five days at nine  
 8 locations monitored over five weeks. Enforcement intensity levels were found to impact the  
 9 duration of the time halo; however, a relationship between the enforcement intensity and time halo  
 10 was not determined. Therefore, we will assume a five-day enforcement time halo duration,  
 11 regardless of the intensity of the applied enforcement. Future work may include modifying the  
 12 function (Eqn. 5) to account for the effects of enforcement intensity on time halo durations.

13 **5.2 Results**

14 We solved the instance in 2.1 hours on a Windows 10 with a 3.2 GHz Intel® Core i7 processor,  
 15 and an optimal solution for RLPM was found. The solution contained fractional values, so the  
 16 RLPM was re-optimized by solving integer variables in the last column pool generated. We found  
 17 an optimal integer solution to the re-optimization problem in 0.1 seconds. Although reducing  
 18 computational time should be a future priority, our model does solve the MPE scheduling problem  
 19 for an entire month. Shorter time halos allow for faster solution times.

20 Fig. 5 shows a sample of the resulting schedule. The Fig. 5 schedule has been transposed, with  
 21 tasks on the rows and daily shifts (M = morning, A = afternoon) on the columns. “X” indicates a  
 22 shift during which visits were made to a neighborhood task (included sites are identified). For  
 23 example, task #53 was completed twice in a month, in the morning shifts of Day 4 and Day 27.  
 24 This task consists of three enforcement sites (#10073, #10091, and #10866) located in the  
 25 neighborhood of Queen Mary Park.

Task No.	Neighborhoods	Days & Shifts				D1		D2		D3		D4		D5		...	D26		D27		D28		D29		D30	
		Enforcement Site No.				M	A	M	A	M	A	M	A	M	A	...	M	A	M	A	M	A	M	A	M	A
		...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...
53	Queen Mary Park	10073	10091	10866								X			...			X								
...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	
134	Terrace Heights	5185	10214	10534					X					...												
135		5185	10218	10534				X						...												
...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	...	

1 Fig. 5 Sample of the resulting schedule.

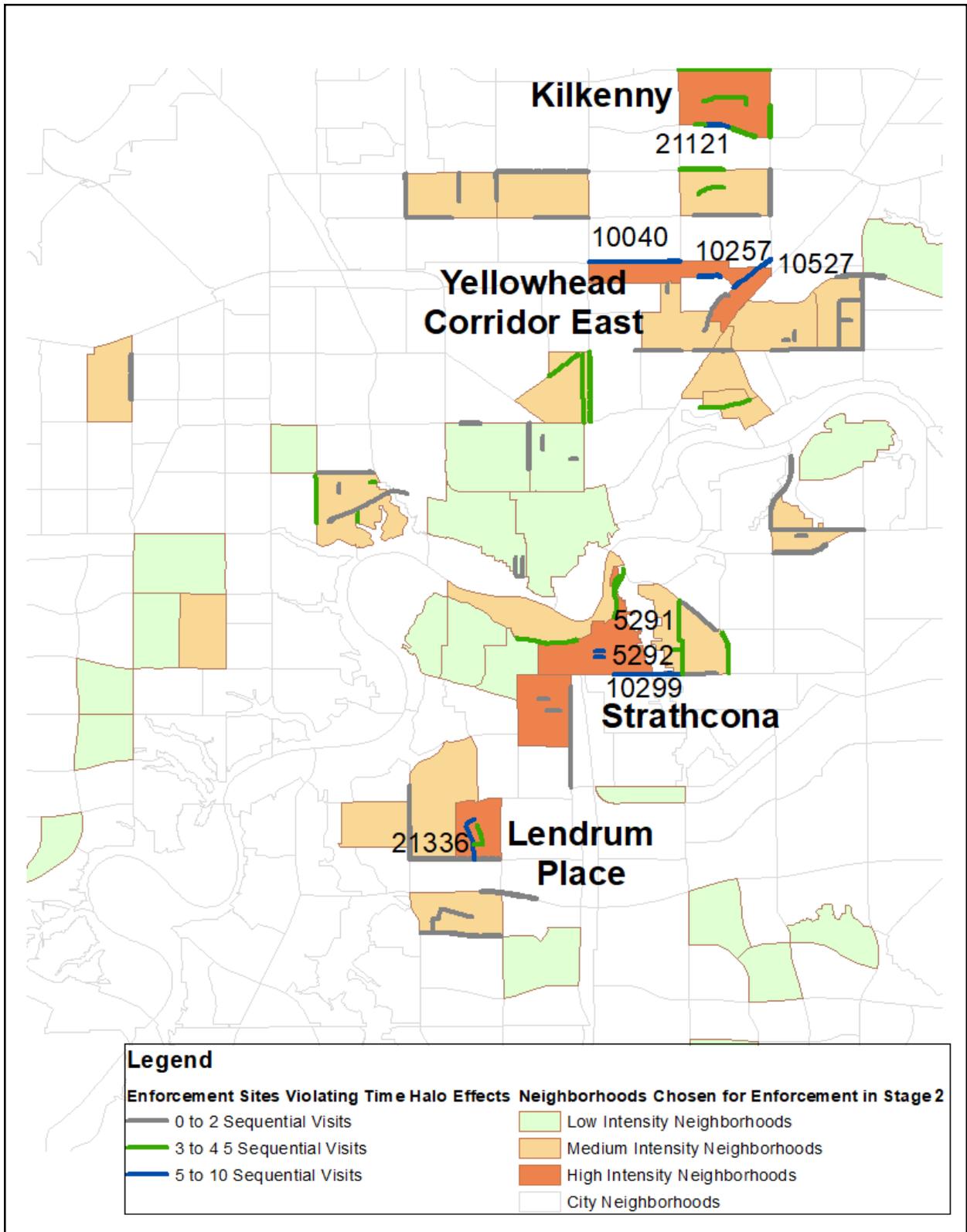
2 We note that the resulting scheduling contains a variety of task visit frequencies, which is  
3 important for contributing to the public perception of unpredictability in MPE presence. The most  
4 frequently visited task occurs daily (clearly violating the five-day time halo, discussed further in  
5 5.3), whereas the most infrequent tasks are visited only once per month. We do not instruct  
6 operators to visit sites for equal durations or in the same order during each shift; allowing and  
7 encouraging variations in both can contribute to the perception that enforcement lacks a predictable  
8 order or plan. Also, recall that the final resulting schedule (which optimizes resource utilization  
9 and minimizes time halo violations) is based on an initial randomly assigned schedule described  
10 in Section 4.2.2 (and motivated in 2.2); thus, some aspects of that initial schedule are retained.

### 11 **5.3 Time Halo Violation Analysis**

12 The schedule shown in Fig. 5 has an objective function value (Eqn. 13) of 1,263, meaning that it  
13 contains 1,263 cost units due to violations of the five-day time halo. This value is 14% lower than  
14 the cost of the initial solution.

15 Visits assigned to 80 of the 130 sites (included in the 145 tasks) violated the five-day time halo.  
16 Fig. 6 shows the locations of these 80 sites (i.e. roadway segments) and their neighborhoods. Most  
17 violations are observed in neighborhoods receiving medium and high enforcement intensities  
18 (marked as yellow and red polygons) in the previous stage neighborhood-level resource allocation.  
19 Only three low intensity neighborhoods (green polygons) contain sites with time halo violations.  
20 Because neighborhoods warranting high enforcement attention were allocated a large number of  
21 visits in Stage 2 (Fig. 1), these neighborhoods are also more likely to have time halo violations in  
22 the operator schedule.

23 The most common violation scenario is when a site is visited twice within 10 shifts (5 days). This  
24 occurs 610 times in the month-long solution (501 non-successive visits and 109 successive visits),  
25 mainly at 48 sites represented by grey lines in Fig. 6. Each site was assigned seven visits on average  
26 over the month. In scheduling seven visits in 60 shifts, it is unavoidable that some violations will  
27 occur with a 5-day (10-shift) time halo.



1

2

Fig. 6 Task locations with shift schedule violating the time halo effect, City of Edmonton.

1 A high number of time halo violations (three to four consecutive visits) occurred at 24 sites (green  
2 lines in Fig. 6), at an average of two such visits per site in a month. Each of these 24 sites was  
3 assigned an average of 16 visits, which is twice that of the 48 locations shown above. These  
4 locations were allocated high intensity enforcement attention because they are in neighborhoods  
5 with average *SVI* (% of vehicles violating speed limits) of 62% and *SZD* (number of schools per  
6 sq.km) of 1.7 – 30% higher than the neighborhoods containing the 48 sites above.

7 There are eight sites (blue lines in Fig. 6) where five to ten consecutive visits were assigned. Sites  
8 #5291, #5292, #10299 and Sites #10040, #10257, #10527 are the only pre-designated enforcement  
9 sites in Strathcona and Yellowhead Corridor East, respectively. Strathcona, containing a mix of  
10 residential and commercial land uses, is a central Edmonton neighborhood with an average of 12.2  
11 EPDO/km (*EPK*) and 1.9 *SZD*. The Yellowhead Corridor East neighborhood, which contains both  
12 residential and industrial land uses, includes a section of the Yellowhead Trail Expressway on  
13 which drivers frequently exceed posted speed limits. It has an average *EPK* of 16.6 and *SVI* of  
14 75%. Strathcona and Yellowhead Corridor East were assigned 60 and 40 visits respectively, which  
15 were all allocated to their three enforcement sites (grouped into a single location visit task for each  
16 neighborhood). Consequently, visits assigned to Strathcona and Yellowhead Corridor East  
17 repeated 10 and six times on average during each 10 shifts. Two other sites, one each in Kilkenny  
18 and Lendrum Place, received high intensity enforcement attention, at 31 visits (Site #21121) and  
19 27 visits (Site #21336) in one month, respectively. The highest number of consecutive visits was  
20 six. To put these high site visit assignments in context, Kilkenny was assigned a total of 56 visits  
21 over the month due to average *SZD* and *SVI* values of 2.9 and 56%, while Lendrum Place had 40  
22 visits with *SZD* and *SVI* of 3.5 and 64% respectively.

23 Visits at sites during consecutive shifts are unavoidable with the results of the Stage 2  
24 neighborhood-level resource allocation model. As mentioned in the formulation of BIP (Section  
25 3), our model schedules visits for tasks and calculates time halo violations at the task rather than  
26 individual site level. Hence, it does not consider cases when two tasks that contain several of the  
27 same enforcement sites are scheduled for visits in successive shifts. For instance, the Terrace  
28 Heights neighborhood in Fig. 6 contains sets #134 and #135, both of which contain enforcement  
29 sites #5185 and #10534. These sites are assigned visits in the Day 2 afternoon shift and Day 3  
30 morning shift, violating the five-day enforcement time halo at the site level. This type of violation  
31 occurred at 35 sites (nine neighborhoods), and they constitute about half the 109 two-shift  
32 consecutive visits discussed above. Future work should involve improvements in the way tasks in  
33 a neighborhood are selected, to reduce duplications of sites in different tasks. However, Edmonton  
34 neighborhoods are quite small in area, and MPE operator presence may be felt throughout a  
35 neighborhood through an enforced site's distance halo effect (halo effects have been observed in  
36 distance as well as time).

1 Finally, we compared time halo violations that actually occurred in September 2014 versus model  
 2 results, and found that the time halo violation costs of the model results are 24% lower than those  
 3 assessed for the actual deployment of September 2014.

## 4 6 SENSITIVITY ANALYSIS

5 The enforcement time halo duration ( $t$ , in shifts) is critical for model outcomes and computational  
 6 time. Thus, we explore the results of varying  $t$  using the same instance described in Section 5.

7 Table 2 Results for Varying Enforcement Time Halo Shift Duration  $t$

Time Halo Duration $t$ (shifts)	Days represented by $t$	Objective Value of RLMP $Z$			Total Computation Time (min)
		Initial Solution $\lambda^0$	Optimal Solution $\lambda$	Diff (%)	
2	1	558	529	-5%	1.3
4	2	775	696	-10%	2.2
6	3	1000	877	-12%	5.5
8	4	1209	1069	-12%	23.2
10*	5	1435	1262	-12%	126.3

8 \* Time halo shift duration used for previous results (Section 5.3).

9 Columns 3 and 4 of Table 2 show objective function value  $Z$  for the initial solution  $\lambda^0$  and the  
 10 approximate optimal solution  $\lambda$ , while Column 5 shows the percent difference between  $\lambda^0$  and  $\lambda$ .  
 11 The final column shows the total computation time to obtain solutions. The  $Z$  values in Columns  
 12 3 and 4 and the computation time in the last column are the average results after each time halo is  
 13 calculated 10 times (on the same PC used for obtaining results in Sections 4 and 5).

14 As  $t$  increases from 2 to 10 shifts, the difference between  $Z(\lambda^0)$  and  $Z(\lambda)$  increases from 5% to  
 15 12%. This suggests that the solution  $\lambda$  is an improvement over the initial (randomly generated)  
 16 schedule (i.e., the initial solution  $\lambda^0$ ) for all time halo values applied.

17 The computational time is highly sensitive to  $t$ , growing quickly with  $t$  as expected. When  $t = 2$   
 18 shifts, we can obtain an approximate integer solution in about one minute. When  $t = 8$  shifts,  
 19 solution times are below 25 minutes. However, solution time exceeds two hours when  $t = 10$ ,  
 20 which is a significant growth from the 25 minutes of  $t = 8$ . This relationship between  $t$  and  
 21 solution time is because the model enumerates all possible visits to be made in the next  $t - 1$  shifts  
 22 after each visit assignment to a shift. More  $t$  means larger enumerations.

## 23 7 CONCLUSIONS

24 This paper describes a resource scheduling model for an urban mobile photo speed enforcement  
 25 (MPE) program, which relies on the use of automated photo radar technology. The model was  
 26 demonstrated using data from a MPE program currently in place in Edmonton, Canada, providing

1 a month-long schedule that assigns enforcement operators and equipment to locations throughout  
2 the city, in shifts. The overall aim of the scheduling model is to optimize attainment of a set of  
3 high level safety-related goals (reducing speeding and collisions) identified in a previous modeling  
4 stage. We use a binary integer programming model to generate a shift schedule that minimizes  
5 repeat visits to sites where an enforcement time halo is active. In order to solve for larger  
6 enforcement time halos (i.e., greater than two-shift), we apply the Dantzig-Wolfe decomposition  
7 and column generation algorithm. A set of computational tests demonstrate that the performance  
8 of the algorithm is superior to CPLEX when dealing with large scheduling problems. Results  
9 suggest that this model can improve resource utilization (measured by time halo violations) by an  
10 average of 5-12% over schedules where resources are randomly assigned to locations and times,  
11 and by 24% over the MPE schedule currently implemented in Edmonton.

12 We believe this research comes at an important time when many cities are focusing on improving  
13 traffic safety, often through adoption of the Vision Zero goals. For cities that also operate MPE  
14 programs, this research provides a unified framework by which traffic safety-related goals can be  
15 systematically incorporated, and limited enforcement resources efficiently used. Also, the  
16 framework can be easily adapted for, and transferred to, other automated traffic enforcement  
17 technologies across jurisdictions, by tailoring to jurisdiction-specific program goals (with  
18 corresponding metrics) and technologies in place.

19 There are several directions by which the proposed MPE scheduling model can be improved and  
20 expanded upon. A key methodological improvement would involve accounting for violations to  
21 specific sites within tasks, rather than only at the task level. We also recommend further  
22 investigating how to reduce model solution times. Furthermore, we recommend addition of a post-  
23 processing step that analyzes trade-offs between enforcement goals and resource efficiency.  
24 Through this step, visits that are redundant within enforcement time halos are reassigned to other  
25 sites, while ensuring that the optimized enforcement goals values (from Pareto solution in Stage  
26 2) are maintained at acceptable levels. Furthermore, the Stage 2 multi-objective optimization  
27 model (currently only considering traffic safety objectives), may be modified to include  
28 enforcement efficiency as a goal. This way, when the program manager chooses a Pareto optimal  
29 solution in Stage 2, they will also choose a tradeoff between resource utilization and safety  
30 outcomes. Finally, to measure program efficacy in terms of collision and speed violation  
31 reductions, a pilot will be conducted to compare it against an existing deployment scheme. To  
32 effectively capture the program's effects on collision counts, the evaluation period should be set  
33 to one year (Kim et al., 2016).

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